

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Tuesday September 27 1983

IMF sees spirit
of Bretton
Woods vanish, Page 4

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NEWS SUMMARY

GENERAL

Britain to probe IRA jailbreak

The British Government ordered an immediate inquiry into the breakout by 38 Provisional IRA men at the Maze prison, Belfast. It is to be headed by Sir James Hennessey, Chief Inspector of Prisons.

The Rev Ian Paisley, a Northern Ireland MP, said the terms of the inquiry were not broad enough.

Among the 21 still at large, including men convicted for killing, is Gerard Kelly, jailed for life for his part in a London bombing campaign 10 years ago. Background to the escape, Page 11

Australia II wins America's Cup

Australia II triumphed over the defending American yacht Liberty to win the America's Cup, breaking the 132-year defence of the trophy by the U.S.

Using its revolutionary winged keel configuration designed by Mr Ben Lexcen, Australia II exploited errors made by Liberty, which had been leading by almost one minute in the early stages.

Bremen sit-in to end

Workers who have occupied the Weser shipyard, Bremen, for more than a week in protest against its planned closure, decided to end their action.

Rumasa court move

Madrid court declared former Rumasa group president Jose Ruiz Mateos and two associates in contempt for failing to appear on fraud charges. He is believed to be in London and extradition moves may be made. Page 2

Bhutto widow's call

Mrs Nurat Bhutto, widow of the executed former Premier Zulfikar Ali Bhutto, called on Pakistan's army to oust President Mohammed Zia ul-Haq and set a date for free elections. Democracy and Pakistan, Page 3

Missile protest

About a dozen peace protesters were injured at the Comiso, Sicily, air base which is to house cruise missiles. Police who used tear gas, made four arrests. Page 2

Pravda party plea

Pravda, the Soviet Communist Party newspaper, called for more careful checks on applicants for party membership, pointing out that 14,000 had been rejected or not accepted for full membership in the first six months of this year.

Swiss keep waste

Switzerland has dropped plans to dump nuclear waste in the Atlantic this year because Britain's seamen's union has refused to crew a British ship to dump it. The waste will stay at Swiss power stations and the reactor research institute.

Unita attacks

Unita, the Angola opposition movement, said its guerrillas had killed 137 government troops and 47 Cubans in four days of attacks, and had shot down a MiG aircraft and a helicopter and destroyed 37 army vehicles.

Briefly...

Floods covered Leningrad streets, and cut off Leningrad from the city's second city.

Philippines army moved in extra tanks and 1,000 more troops to help control Manila, the capital.

Ex-King Leopold III of Belgium, who abdicated in 1951, died in Brussels, aged 81.

BUSINESS

British current account surplus

BRITAIN'S balance of payments moved back into a modest surplus of £22m (\$33m) in August, following its £199m deficit in July, which followed a £412m surplus in June. Page 18

DOLLAR eased on the larger than expected fall in the U.S. M1 money supply, and reached DM 2.6445 (DM 2.657), FF 8.0175 (FF 8.04), SwFr 2.1425 (SwFr 2.15) and Y237.7 (Y239.8). Its Bank of England trade-weighted index fell from Friday's 128 to 127.4. In New York, it closed at DM 2.645, SwFr 2.141, FF 8.0175 and Y238.07. Page 37

STERLING rose 20 points to \$1.594, and eased to DM 3.08 (DM 3.0925), FF 12.955 (FF 12.9725), SwFr 3.225 (SwFr 3.23) and Y237.7 (Y239.8). Its weighting fell from 84.7 to 84.6. In New York it closed at \$1.5935. Page 37

GOLD rose \$2.5 in London to \$415.625. In Frankfurt it closed \$2.5 up at \$413, and in Zurich it rose \$2.625 to \$413. The New York September COMEX settlement price was \$415.10 against \$416.50. Page 36

LONDON: FT Industrial Ordinary index fell 44.4 to 702.5. Government securities showed some small gains. Report, FT Share Information Service, Pages 31-33

WALL STREET: Dow Jones index closed 5.18 up at 1,260.77, a new record. Pages 28-30

TOKYO: Nikkei Dow index put on 31.78 at 9,345.78, and the Stock Exchange index was 2.81 up at 690.47. Report, Page 27. Leading prices, other exchanges, Page 30

FRANCE: Britain and West Germany are agreed on bringing the 150-seat Airbus A-320, a \$200 project, into service by 1988, said French Transport Minister Charles Fiterman. Page 2

ISRAELI foreign debt increased 2.5 per cent in first half 1983 to a record \$21.5bn. Its trade deficit increased by 21 per cent in the first eight months, from 1982, to \$2.45bn. Page 3

FRANCE, leading overseas customer for British coal, is to cut purchases by 400,000 tonnes worth £15.2m (\$22.8m). Page 11

LEAD prices surged ahead in London, reaching their highest since April. Cash lead closed £3.5 up at £291.75 (\$438.79). Page 36

JAPAN is providing Indonesia with \$337m in soft loans for 13 development projects, including two power plants.

COCA-COLA of U.S., which moved into the wine business in 1977, is to sell Wine Spectrum, third largest producer and marketer of wines in the U.S., to the Seagram group for more than \$200m. Page 18

TOTAL CHINE of France has suspended its oil drilling operations in the South China Sea, a joint venture with China, because of high costs and the fall in oil prices. Page 3

MOULINEX, the French kitchen equipment maker, doubled first-half net profits to FF 56.1m (\$1m), but restructuring in the U.S. hit its 1982 figures. Page 19

SAATCHI & SAATCHI, biggest UK advertising agency, is to offer 4.83m shares, currently worth £25.4m (\$38.1m) on the U.S. market. Page 18

SOCIÉTÉ GÉNÉRALE, Belgium's industrial and financial group, is seeking Bfr 8bn (\$150m), in its first call on the capital markets for eight years. Page 19

New funds call as IMF compromises on lending limits

BY MAX WILKINSON, ECONOMICS CORRESPONDENT, IN WASHINGTON

The International Monetary Fund yesterday told the leading industrial countries that it might need extra loans of up to \$6bn in 1985-86. This followed a tense agreement early yesterday morning in Washington about increased limits to the maximum assistance which the Fund can provide.

A compromise was reached allowing countries to borrow 102 per cent of their quotas - the funds they commit to the IMF - down from the current 150 per cent, with an access limit of 125 per cent for countries with "serious" problems.

Japan and the main countries of Europe have made clear, however, at the Fund's annual conference here that final agreement on their contribution to a \$6bn loan for next year will depend on the willingness of the U.S. to put up substantial extra credit for Brazil, although the U.S. has pleaded that it would be difficult to get this through Congress.

In a series of meetings in the run-up to the main conference, which starts today, European countries have told Mr Donald Regan, the U.S. Treasury Secretary, that they cannot accept perpetual excuses that his hands are tied by Congress.

They have told him that the U.S. must provide substantially more than the \$1.5bn new credit that

Washington is so far considering for Brazil.

The unexpected agreement on new access limits was forged on the basis of a British compromise. That followed resolute refusal by the U.S. to accept any formula that might give additional assistance to debtor countries even though their quota subscriptions to the Fund are due to rise by about half in January.

The U.S. position implied that the maximum assistance in one year should be 102 per cent of the increased quota, compared with the present 150 per cent.

All the other industrial countries argued, however, that continuing debt problems in the Third World demand that the maximum assistance should be raised by about a fifth. They wanted the limit to be 125 per cent of the new quota.

The compromise enables Mr Regan to announce some sort of victory to congressional lobbyists.

This 125 per cent rider effectively gives the IMF's executive board the

authority to increase help to large debtor nations with serious

scheduling crises as well as to some smaller countries in dire straits.

The Fund's executive board still has to work out the criteria for this enlarged assistance which would involve increased help of 500 per cent of quota over a three-year period, compared with the present 450 per cent of a smaller quota.

The IMF's estimate of its future borrowing needs is based on the assumption that these new rules will be continued after 1984, although agreement yesterday was restricted to that year.

It also assumes that Congress will shortly approve the 50 per cent increase in quota subscriptions to the Fund and an extension of the General Arrangements to Borrow, to provide a separate source of

Continued on Page 18

Spirit of Bretton Woods takes flight, Page 4; Editorial comment, Page 16

Ceasefire in Lebanon appears to be holding

BY PATRICK COCKBURN IN BEIRUT

THE CEASEFIRE in Lebanon appeared to be holding last night, ending the three-week war in the mountains to the southeast of Beirut.

To clear the way for a new administration, Mr Chafik Wazzan, the Prime Minister, has resigned, but President Amin Gemayel has asked him to stay on in a caretaker capacity until he sees what emerges from the national reconciliation meeting of Lebanese political leaders which is to take place once the ceasefire is seen to be working.

There is little confidence in Beirut that any conference will be able to bridge the gap between the different factions in Lebanon, but widespread relief that the fighting has ended.

The ceasefire is to be policed by 500 observers from the United Nations, possibly drawing some of their members from the French and Italian contingents to the multinational peacekeeping force in and around the Lebanese capital.

The breakthrough in the negotia-

tions came when it was decided that the Lebanese Government would send a representative to the reconciliation conference in Jeddah. The conference's decisions are to be mandatory.

It seems clear that Syria and its Druze allies had decided they were unlikely to extract any more concessions from the Government. The U.S. naval bombardment in defence of Souq al-Gharb, the embattled hilltop town nine miles south-east of Beirut, showed that Washington was not prepared to see President Gemayel overthrown by military force.

Some of Souq al-Gharb's inhabitants came back to see what was left of their houses just after the ceasefire started yesterday morning and seemed pleased to find quite a number of them intact. The streets are still filled with soldiers, resting after the last three weeks fighting. They said there was no shelling but a few snipers were active.

The streets of Beirut were also

much busier, with a return to the capital's notorious traffic jams. But getting back to normality will be delayed by the shortage of electricity and frequent power cuts.

A critical issue likely to emerge at the national reconciliation talks will be the future of the Lebanese-Israeli agreement, drafted in May after prolonged negotiations and the intervention of Mr George Shultz, the U.S. Secretary of State.

Syria wants the agreement completely abrogated and most Lebanese consider that it is now a dead letter.

In Kuwait, Mr Walid Jumblatt, the Lebanese Druze leader, called in an interview for the cancellation of the 1943 national convention defining Lebanon's government structure.

He told the Arabic-language newspaper Al-Rai Al-Am that a new formula should be drawn up giving no privileges to any community at the expense of another.

BP issue raises £542m as UK institutions bid too low

BY DOMINIC LAWSON IN LONDON

THE BRITISH Government will raise £542.5m (\$814m) net of expenses on its sale by tender of 130m shares of British Petroleum.

The shares were allocated yesterday at a striking price of 435p per share, against a minimum tender price of 405p. The striking price was higher than most estimates by London analysts, and many British institutional investors appear to have pitched their bids too low.

The dealings in the party-paid shares opened trading yesterday on the London Stock Exchange at 212p, a 12p premium on the £2 payable on application, and rose to 220p before falling back to close at 206p. Existing BP shares closed 3p higher at 438p. The balance on the new shares is due on January 11.

One broker involved in the issue said yesterday: "Several big institutions have not got a single share out of this and they are not best pleased." Even those institutions that were successful were allocated on average only two thirds of their applications.

That was largely because those small investors who applied for not more than 1,000 shares at whatever the striking price turned out to be were allotted their shares in full.

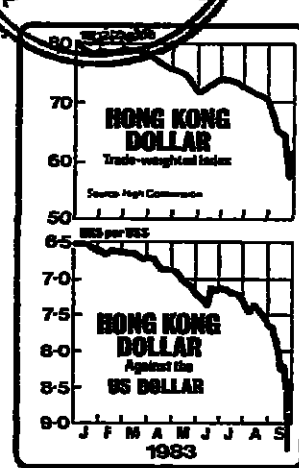
The small investor went for the BP offer far more than for any previous government offering. A total of 72,670 striking-price applications were received for more than 39m shares. That was a much higher figure than expected and means that

more than 30 per cent of the issue is in the hands of small investors, even excluding those who tendered at a specific price.

In total, 171,450 shares were applied for at or above the 435p striking price. The Bank of England has not disclosed the total level of demand, but it is believed that the full number of shares applied for was about 350m, suggesting that £700m raised the issue.

There was little razzamatazz on the floor of the exchange when dealings started, and in contrast with first-day dealings in previous BP offerings, there was not an oilman's-style hard hat to be seen.

Lex, Page 18; stock market reaction, Page 31



HK\$ up as banks raise prime

By Robert Cottrell in Hong Kong

THE HONG KONG dollar strengthened yesterday amid confusion over government plans to support the local exchange rate. Local banks helped the push for a stronger dollar by raising their prime lending rate 3 percentage points to 16 per cent.

The interest-rate rise, coupled with speculation over the Government's intentions, helped the dollar to close at around HK\$8.40 to the

Mrs Margaret Thatcher, the UK Prime Minister, has selected Sir Percy Cradock, Britain's current ambassador to China, as her new foreign policy adviser, emphasising concern over negotiations on the future of Hong Kong. Details, Page 18; Stock markets, Page 27; Currencies, Page 37; Lex, Page 18.

U.S. after a day of erratic and widely fluctuating trading.

The dollar's surge yesterday recovered Saturday's sharp decline as concern over the future of the territory, mounted. On Saturday, the local currency had slumped from HK\$8.90 to HK\$8.50.

After a weekend of meetings between senior officials, the Government announced on Sunday night that a proposal was being "actively developed" to strengthen the Hong Kong dollar.

The statement said the currency had suffered "unwarranted depreciation," which most analysts attribute largely to political concern over Hong Kong's future.

On its trade-weighted index, the Hong Kong dollar gained 4.8 points yesterday to close at 62 (December 1979 = 100). On Saturday, it fell 5.5

Continued on Page 18

Reagan offers new package on missiles

BY REGINALD DALE, U.S. EDITOR, IN NEW YORK

PRESIDENT Ronald Reagan yesterday formally announced "a package of steps" intended to show U.S. willingness to reach an interim agreement on the way to that goal, the negotiations on intermediate-range nuclear missiles in Europe.

In a major speech to the UN, in which he continually stressed his peaceful intentions, Mr Reagan said that the door to an agreement was open. "It is time for the Soviet Union to walk through it," he said.

Mr Reagan put forward what U.S. officials described as three important concessions in the arms talks. These were:

● A commitment not to offset the entire Soviet worldwide intermediate range missile deployment - in Europe and Asia - through U.S. deployments in Europe;

● Acceptance of the "Soviet desire" that nuclear-capable medium-range aircraft be limited as well as missiles;

● An "appropriate" reduction in the number of ballistic Pershing 2 missiles planned for deployment in Europe from the end of this year, alongside cuts in the number of cruise missiles.

Mr Reagan stressed that he was still convinced that the best solution remained his original "zero option" proposal, involving a complete ban on the intermediate range weapons by both sides. The latest proposals

constituted "substantial adjustments" in the U.S. negotiating position to facilitate an interim agreement on the way to that goal, the White House said.

Mr Reagan emphasised that the new American position had been based on full consultations with the U.S.'s NATO allies and Japan and has their full backing. The White House simultaneously released a report from NATO's Special Consultative Group, announcing the "strong support" of the allies.

Senior Administration officials said that the U.S. was continuing to explore totals of 50 to 450 warheads for the intermediate range missiles on either side. This would mean "substantial reductions" from the current Soviet total of about 1,200 warheads overall in both Europe and Asia, they said.

As an example, they said, if the Soviet Union agreed to a worldwide total of 300 warheads, the U.S. might deploy, say, 200 in Europe, while reserving the right to position the extra 100 "somewhere else".

In fact, however, the U.S. has never considered deploying the missiles anywhere other than in Europe, and Soviet negotiators in Geneva have already dismissed the latest U.S. offer as a false concession. Moscow has said that the Asian missiles are irrelevant to the balance in Europe.

U.S. to delay new spending cut plans

BY ANATOLE KALETSKY IN WASHINGTON

THE REAGAN Administration has "put on temporary hold," until after next year's presidential election, all further plans for major public spending cuts, tax reforms and controversial deregulation initiatives.

The Office of Management and Budget has been told not to press for spending cuts in next year's budget beyond proposals already contained in the budget presented to Congress this year, according to White House officials who have just begun preparing the first draft of the new budget.

The Task Force on Regulatory Relief, which was set up by President Ronald Reagan to coordinate the abolition of regulations covering many parts of the U.S. economy, has meanwhile gone into long-term recess. The President's lobby-

ists on Capitol Hill have also put in to abeyance their attempts to push revisions of trucking laws and the Clean Air Act through Congress.

The marked change of emphasis in the Administration's legislative priorities will emerge in the 1985 budget, which President Reagan will submit to Congress in January (the 1985 fiscal year begins in October 1984).

This budget is unlikely to propose any significant new actions to curb federal deficits, since President Reagan is determined to maintain his defence build-up and the White House political staff believe it is essential to avoid any social spending

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Fifty years of legislation threatened, Page 4

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EUROPEAN NEWS

Soviet fast footwork paid off in pipeline talks

BY LESLIE COLTIN IN BERLIN

THE SOVIET UNION reaped considerable advantages from Western companies in the negotiations for the recently completed Siberian natural gas pipeline by skillfully playing one against the other, according to a leading participant, Herr Axel Lebahn, until recently, head of the Deutsche Bank's representative office in Moscow, also said that French and Italian taxpayers ultimately footed the bill to subsidise low rates of interest offered by French and Italian banks.

Herr Lebahn has given an insider's account of the negotiations in the current issue of the West German foreign affairs

publication, *Aussenpolitik*.

He said that Moscow's negotiating teams which dealt with Western exporters, banks and gas importers remained the same throughout. As a rule they first visited the West German partner then made the rounds of interested parties in Italy, France, and other European countries and Japan. In this way, he noted, the negotiations were conducted "in series and step-by-step" with the competing countries and companies.

This enabled a Soviet delegation to present the lowest Western bid for any part of a contract almost simultaneously

to all Western competitors "as the most the Soviet Union could possibly consider," Herr Lebahn explained.

As the talks progressed, he said, Moscow "skillfully played the various countries off against each other", while at a later stage of negotiating, it even succeeded in winning the best terms from a growing number of competitors in each Western country.

"As the lowest bid for any part of a contract was automatically relayed to Western competitors they successfully underbid each other," Herr Lebahn said. He added that, according to Soviet officials, Western ex-

porters over the years of negotiations were forced to cut their originally quoted prices "by up to 60 per cent."

Herr Lebahn said Moscow succeeded, in the case of Western export financing for the Urengoi gas pipeline, to make the cheapest credit terms binding for all bidders. The most favourable terms, he said, were offered by France which agreed to provide credit for all French exports at an interest rate of not more than 7.8 per cent.

"As a result, the Russians demanded this rate from all other foreign banks and were granted it by all parties," he said. The Soviet Union, he claimed,

succeeded in having more than half the cost of French and Italian exports and credit facilities for the pipeline "paid by taxpayers" in the two countries. This made the overall cost to Moscow "extraordinarily low."

West German banks, which did not receive such government aid, had to insist that Western exporters pay the difference between the terms negotiated and the actual cost of refinancing. He said this meant they often had to insist on such high prices that West German companies, which were favoured to gain the lion's share of the business, obtained only a fraction of the \$4bn in contracts for the pipeline.

New Airbus will be in service by 1988, says France

BY DAVID MARSH IN PARIS

THE FRENCH Transport Minister, M Charles Fiterman, said yesterday that France, West Germany and Britain were agreed on bringing into service by 1988 the planned new European airliner, the 150-seater Airbus A-320.

Although no formal decision on launching the project has yet been made, he told a news conference that the period up to the end of the year should be "decisive" in giving the

project the go-ahead. During yesterday's news conference in which M Fiterman spelled out the main themes of the Transport Ministry's 1988 budgetary plans, it was revealed that France is allocating FF400m (£53m) in spending authorisations next year to back the A-320 project.

Budgetary sums are normally advanced by governments for Airbus research development and production to be paid back later by Airbus Industrie out of the proceeds from aircraft sales. The consortium had already started to repay grants previously made to support the first generation A-300 class of airliners, M Fiterman said.

He also used the occasion to support proposals for a trans-European high-speed train and to defend the productivity record of the French national railways SNCF.

SNCF has just been given the go-ahead for work to start next year on a high-speed rail link between Paris and the Atlantic coast to supplement the highly successful existing service to Lyons.

European railway equipment makers for some time have been discussing ideas for a high speed train modelled on French technology, between Paris, Lille, Brussels, Cologne and possibly Amsterdam and, later still, London.

Brazil frees key P-2 man sought by Italy

By Rupert Cornwell in Rome
THE EFFORTS of the Italian authorities to unravel the scandals of the P-2 Freemasons lodge and Banco Ambrosiano appear to have received a severe setback with the release in Brazil, after only a few hours detention, of Sig Umberto Ortolani. He was a key figure in the now outlawed clandestine lodge.

Sig Ortolani is widely held here to be at least as important in the structure of the P-2 as Sig Ugo Gelli, the lodge's grandmaster, who escaped from prison in Geneva on August 10, barely a week before he was due to be extradited to Italy in connection with the Ambrosiano affair.

Like Sig Gelli, he was being sought by Interpol after magistrates in Milan issued an international warrant against him last June on charges of involvement in the fraudulent bank supply of Ambrosiano. The bank collapsed in summer 1982 with debts of around \$1.3bn.

After months of patient search, the Italian police finally traced Sig Ortolani to Sao Paulo. On Sunday, he was arrested by the Brazilian federal police and interrogated for several hours.

He is understood that Sig Ortolani, who has extensive banking, property and publishing interests in Latin America, carries not only passports of Brazil and his native Italy, but also a Paraguayan one.

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Among the dealings now being probed by Milan magistrates is the mysterious transfer of \$145m—still unrecovered—from the Latin American subsidiary of Banco Ambrosiano in April 1981. This was at about the time that La Centrale, the financial subsidiary of Ambrosiano, announced it was taking a 40 per cent stake in Rizzoli, thus making public the control of the publishing house behind the scenes at Rizzoli by Ambrosiano and the P-2.

Police charge peace protest at cruise base

By James Sexton in Rome

ABOUT A dozen peace protesters were injured yesterday when Italian police charged a demonstration at the gates of the Comiso air force station in Sicily where a cruise missile base is being built.

In the most serious incident at the site so far, police used tear gas and made four charges to clear the gates of the base, in order to allow construction workers and U.S. Air Force personnel to enter.

Among those hurt was a female member of Parliament from the Left-wing Democratic Party for Proletarian Unity, who suffered bruises.

The demonstrators came from a peace camp with about 1,000 participants from all over Europe which has been established at the base, near Ragusa in south-east Sicily. The protesters plan further demonstrations before the camp is disbanded next week.

Police first used water cannon, then tried to remove the demonstrators bodily, before resorting to baton charges and the use of tear gas.

Sig Bettino Craxi, the Italian Prime Minister, said in Bonn last Friday that Italy would go ahead with installing 112 cruise missiles at Comiso from the end of this year, unless there was a significant new development in the Geneva talks.

If cruise deployment goes ahead it will not be until early April when the first flight of missiles from Comiso will be operational.

Italy has the weakest protest movement in Europe against the new Nato nuclear missiles.

West German local polls confound forecasts

BY JONATHAN CARR IN BONN

WEST GERMAN voters confounded the prophets and baffled the analysts in Sunday's regional elections—the first since the general election in March.

In the city state of Bremen the pundits had predicted that the ruling Social Democrat Party (SPD) would take a hard knock. The city has more than its fair share of problem industries like steel, shipbuilding and fishing. It has an unemployment rate of nearly 14 per cent and one of the highest per capita debt levels in the country.

What happens? The SPD is swept back to power with 51.4 per cent of the vote, its best result in a Bremen parliamentary election for 12 years.

In the state of Hesse one thing was felt by the experts to

be certain. If the liberal Free Democrats (FDP) could struggle over the minimum 5 per cent over the minimum 5 per cent seats, then a centre-right coalition with the Christian Democrats (CDU) would emerge.

Wrong again. The FDP surpassed even its own fondest hopes, jumping from the 3.1 per cent it gained in last September's election to 7.6 per cent this time.

The CDU's support, however, plunged so sharply (from 45.6 per cent to 39.4 per cent) that the two parties still do not have a majority of Hesse parliamentary seats. The SPD picked up more votes than before (46.2 per cent against 42.9 per cent) but it has no majority either.

Nor does it have an obvious coalition partner. That implies that the SPD will continue to

provide a minority government as it has for the past year.

The results are seen by some analysts to show growing voter distaste for Chancellor Helmut Kohl's centre-right Government in Bonn, because of its efforts to cut spending and its firm support for Nato's nuclear missile policy.

No doubt both elements helped the SPD a bit in both Bremen and Hesse. But while Herr Kohl's CDU plummeted in Hesse, it scored its second best ever result in Bremen (33.3 per cent against 31.9 per cent in 1979). On the other hand, the FDP which did as well in Hesse as it did in Bremen.

The probable answer is that, while national issues like unemployment and nuclear missiles played a big role in the campaigns, local factors proved de-

cisive on polling day.

The SPD mayor of Bremen, Herr Hans Koschnick, is a local man born and bred who has held office for 16 years. Jobless demonstrators shouted angrily at him during public meetings before the election, but many voted for him all the same. They evidently feel they are the victim of wider problems for which Herr Koschnick is not really to blame, and which no one else available stands a better chance of solving.

In Hesse, the widely-popular CDU leader, Herr Walter Weilmann, made a tactical error in the campaign. He said repeatedly that he felt a vote for the FDP was as good as a vote for him. A lot of potential CDU supporters took him at his word and gave their votes to the liberals, expecting a centre-right coalition to emerge anyway.

Finns plan to borrow FM 10.69bn

By Lance Keown in Helsinki

FINLAND WILL need to raise FM 10.69bn (£1.24bn) in new long-term loans in order to balance next year's FM 84.48bn (£9.84bn) budget. This borrowing is usually split between roughly equally between domestic and foreign sources.

The budget total is 14 per cent above this year's. Mr Kalevi Sorsa, the Prime Minister, and Mr Ahti Pekkala, the Finance Minister, both stressed that it depended on nominal wage increases of at the most 8 per cent for the period beginning next April when the present labour contracts run out.

The same plea was made last year, but earnings have risen by about 10 per cent. Since an inflation rate of 8 per cent is forecast next year this would mean no real growth in incomes. The unions have already made clear they will not accept this.

They feel that, inflation excluded, the economy has been performing remarkably well by OECD standards. Revised figures issued recently indicate a 2.5 per cent growth of total output in 1987 and 1988, and 3 per cent is predicted for 1989. Even unemployment is expected to fall below 6 per cent.

There is concern about the growing state debt. It will rise next year to FM 42.5bn, 14.6 per cent of GDP. Debt management costs will also begin to exceed the public sector borrowing requirement in 1984.

The budget adds some FM 700m to industry's direct costs in the form of social security charges, higher energy taxes and the introduction of turnover tax on telecommunications bills.

Sweden's GDP rises 10% in volume

By David Brown in Stockholm

SWEDEN'S gross domestic product increased in volume by 1 per cent in the first half of this year compared with the same period a year earlier, Statistics Sweden reported yesterday.

The increased activity was attributed exclusively to export market developments. Exports of goods and services grew by 9.7 per cent during the period.

At the same time, private consumption declined more than expected, by 2.5 per cent. Industrial production dropped by 10.5 per cent, with extensive over-capacity problems. Real wages were down by 3 per cent.

The Hungarian dissident, Mr Gabor Demszky, co-publisher of an underground magazine critical of the Communist Government, is reportedly in hospital as a result of a severe police beating, AP reports from Vienna. Four policemen dragged him out of his car, threw him to the ground and beat him with rubber truncheons, dissidents claimed.

The move, announced by Judge Luis Lera, who is in charge of the case, follows detention orders sent out in

Poles to resume work on 452 shelved projects

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH Government is to support resumption of work on 452 investment projects shelved in 1981. But this could further strain planned targets designed to keep capital spending low while the economy recovers.

The decision follows the recommendations of a top level official committee which reviewed 957 projects, all started during the investment boom of the 1970s. The boom came grinding to a halt when Western credits ran dry and popular unrest forced the authorities to cut back on investment and concentrate on trying to maintain consumption levels.

This year's planned investment spending of Zl 780bn (£5.2bn) is expected to equal 10 per cent of national income, compared with the peak in 1978, when investment took 30 per cent of comparable prices.

The decision means that additional spending of Zl 158bn over the next few years, 40 per cent of the sum financed by the companies themselves aided by tax relief, 40 per cent from bank credits and 20 per cent in direct government grants.

At one time last year some 1,600 projects were shelved, although the companies themselves decided to resume work on some without government support. But the latest decisions still leave around 850 projects on ice.

In these cases companies unable to find government support or bank credits for development are to be encouraged to sell off capital equipment and machinery imported from the West and lying idle as a result of decisions to stop investments was put at \$30m.

Purchasing bids for equipment from foreign buyers as well as Polish companies are being encouraged.

Efforts to persuade Comecon countries and Western companies to invest in shelved projects have failed. All that has transpired until now are talks with the Soviet Union on four projects in the steel industry, and the Czechs have agreed to contribute to a light bulb works at Pila.

Ruiz Mateos is declared in contempt of court

BY DAVID WHITE IN MADRID

THE CHAIRMAN of Spain's Rumasa holding empire until its expropriation by the Government last February, found himself in still deeper legal water in his home country yesterday.

Sr Jose Maria Ruiz-Mateos and two former senior colleagues were declared in contempt of court for failing to testify in reply to charges against them.

The Spanish authorities may now initiate extradition proceedings against Sr Ruiz-Mateos, who has been staying in London, despite the absence of a standard extradition agreement between the two countries.

The move, announced by Judge Luis Lera, who is in charge of the case, follows detention orders sent out in

July and the failure of the three men to appear within a 10-day deadline set last month. One of the three, Sr Carlos Quintas, had been granted bail of Ptas 10m (£43,600).

All were ordered to pay enormous deposits—Pts 100bn (£436m) in the case of Sr Ruiz-Mateos and the other executives, Sr Jose Diaz Hidalgo—to cover "financial responsibilities" arising out of the alleged irregularities at Rumasa.

At the beginning of this month, the court began moves to confiscate properties in Sr Ruiz-Mateos's personal possession in Spain, in lieu of the deposit money.

E. Berlin currency move

BY JAMES BUCHAN IN BONN

THE BONN Government expects East Germany to announce today its first concrete response to West German financial assistance granted during the summer.

However, the centre-right coalition Government confirmed yesterday that it was expecting nothing more dramatic from East Berlin than the exclusion of children from East German

rules on exchanging hard currency.

Since 1980, visitors have had to change DM 7.50 (£1.96) per child per day and DM 25 per adult.

The East German move will be in response to the Bonn Government's guarantee for a DM 1bn loan to East Berlin in June. But West German spokesmen made clear the gesture was seen as inadequate.

Norway increases oil and gas estimates

BY FAY GJETER IN OSLO

NORWAY HAS raised by nearly 50 per cent its estimate of proven recoverable oil and gas reserves on its southern continental shelf, following very encouraging results from several wells drilled during the summer.

The new figure is 3.8bn tonnes of oil equivalent (toe)—1.2bn toe up on earlier estimates. It comprises 60 per cent gas and 40 per cent oil, and corresponds to 76 years' output at the current rate of about 50m toe a year. Particularly high flows were obtained from wells on the giant Troll gas field, confirming

earlier assumptions about the field's size.

Total recoverable reserves on the shelf south of the 62nd parallel—likely, but not ripe for development. Moreover, it appears—at least in the short-term—that it will be more difficult to get good prices for gas than for oil.

A Directorate spokesman said that the 40 new blocks (licence areas) being offered in the current eighth licensing round had been chosen with this in mind. Oil company applications for eighth round licences are due on October 15.

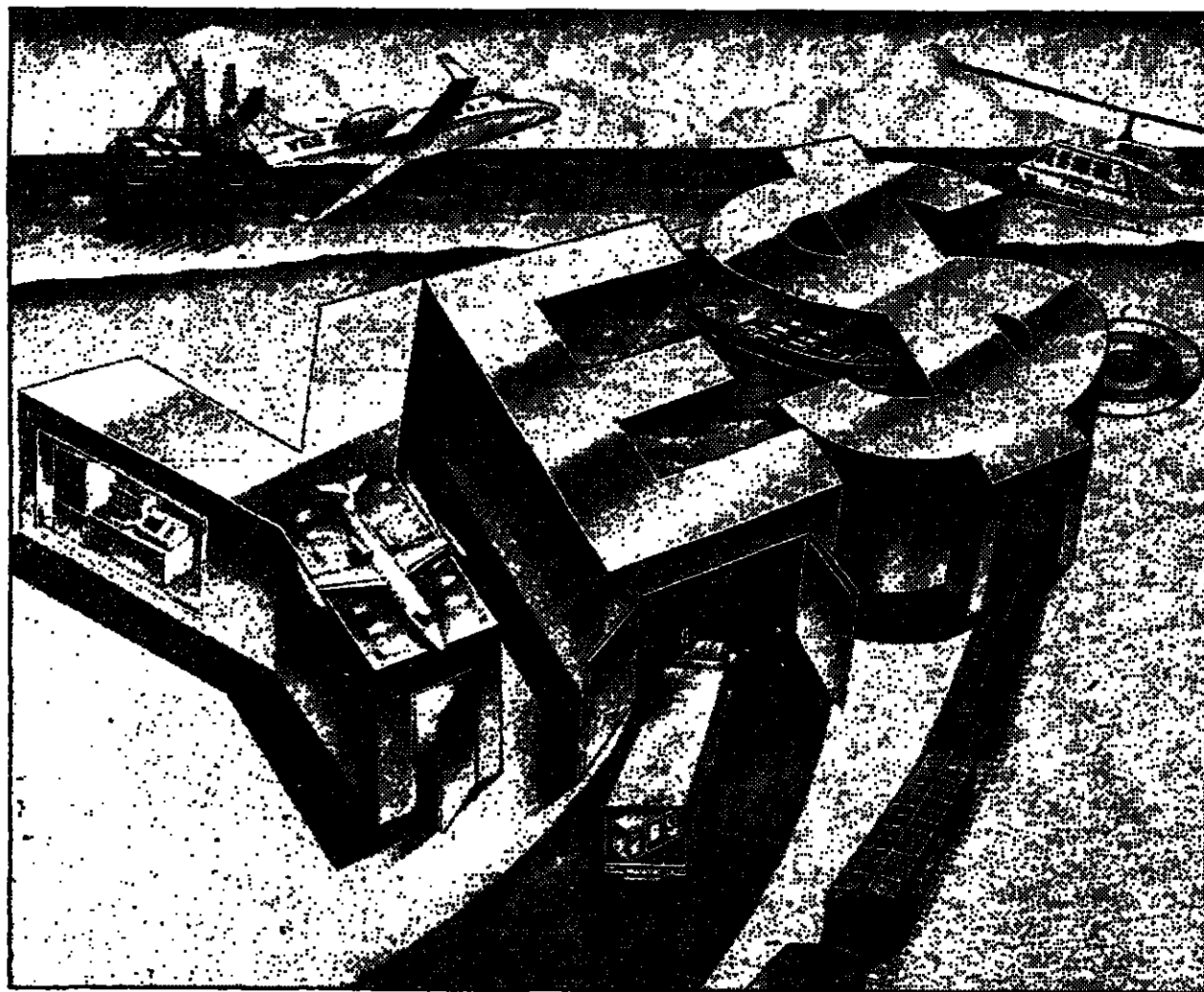
Meanwhile, the Directorate has revealed that new licence awards will aim at locating new oil fields rather than new gas fields, since Norway already has more gas than oil discoveries ripe for development. Moreover, it appears—at least in the short-term—that it will be more difficult to get good prices for gas than for oil.

A Directorate spokesman said that the 40 new blocks (licence areas) being offered in the current eighth licensing round had been chosen with this in mind. Oil company applications for eighth round licences are due on October 15.

● The Norwegian state oil corporation Statoil is to increase the price of its crude from the Statfjord field by up to 50 U.S. cents per barrel from October 1, a corporation spokesman said. Reuter reports from Stavanger.

The move will raise the price of Statfjord crude to an average \$29.80 a barrel.

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OVERSEAS NEWS

Israeli ministers split over burden of U.S. loans

BY DAVID LEMMON IN TEL AVIV

A ROW is developing in the Israeli Treasury and Defence Ministry over the division of U.S. aid which this year will exceed \$2.6bn (£1.7bn).

The burden of repaying the accumulated repayable portion of the aid is expected to approach \$1bn next year and has the Treasury deeply worried.

In an attempt to prevent this burden becoming insupportable in the coming years, the Treasury has indicated a willingness to demand less aid next year, if the grant proportion of the total is increased.

The Defence Ministry is concerned that this might mean a cut in the military aid element of the package while the economic aid portion is increased. This will mean that less money is directly available to the Defence Ministry.

The U.S. aid package to Israel for 1983-84 is comprised of \$1.7bn in military assistance, of which about half is a grant, and the rest loans, and \$910m in economic aid which is wholly a grant.

Teams of officials from the Israeli Treasury and Defence Ministry are already in Washington for discussions with U.S. officials on the aid for 1984-85. The Treasury officials are concerned that the U.S. may seek to cut \$200m from next year's allocation. In order to bring home to Israel the need to curtail the prodigious spending of the government.

Mr George Shultz, the U.S. Secretary of State, has been among the sharpest Administration critics of Israel's economic policies. He is

China oil drilling suspended by Total

By Colina MacDougall and Anthony Robinson in Zhanjiang

TOTAL CHINE, the French operating company in the first offshore joint venture with China's National Offshore Oil Corporation (CNOOC) has suspended drilling operations in the south China Sea. Its drilling personnel and their families are preparing to leave China.

The French company moved its rig out over a month ago after completing 14 wells of which four struck oil. Both Total and CNOOC are separately evaluating the drilling results. Total is understood to be concerned at the high cost of the operation particularly following the fall in world oil prices since the contract was signed in 1980. This has raised doubts about the commercial viability of developing the volume of oil found so far. Total is believed to be seeking a renegotiation of the terms of its contract.

However, Mr Zhu Xing, deputy managing director of Nanhai West Oil Corporation, the CNOOC operating company based in Zhanjiang, the main supply port for the area, told the Financial Times: "In my opinion nothing will be changed in this contract."

The contract was signed and approved by both sides and has legal validity. "China's legal framework is not yet completed, so if we make changes now without thoughtful consideration, the prestige of China might be affected," he added.

"Total has not yet expressed any desire to withdraw and is not likely to until both sides have finished their independent evaluation. At that stage, both could change their minds, but on the other hand by then Total might be more interested in continuing."

Mr Zhu said that it was hard to say at this stage whether China would lose what he described as a good partner "but he emphasised that up till now Total had completely fulfilled its contract terms and had even drilled more wells than called for."

For Pakistan, 'democracy may not be the solution'

BY ALAIN CASS, ASIA EDITOR

THE FIRST PHASE of the campaign to topple-President Zia ul-Haq of Pakistan may be over. The next phase may prove less spectacular than the past month but, in the longer run, much more dangerous.

Although street protests and civil disobedience, in which people offer themselves for arrest and flogging in the Gandhian manner, continue the signs are that these weapons may have been blunted by the regime's firm response.

The country's motley collection of opposition leaders must now decide whether to continue with the present course or adopt new tactics in which sabotage and the ever-present threat of secession in Pakistan's smaller provinces are used to winkle General Zia out of power.

So far between 40 and 60 people have been killed in clashes with the police, depending on whose figures you believe, and several thousand protesters, including all of Pakistan's top politicians, are under arrest.

The campaign has been

largely confined to the southern province of Sindh. It is now beginning to look as if getting the other three provinces to rise in revolt is proving more difficult than was envisaged.

Nationalist sentiment however, as opposed to demands for a return to democracy — is coming increasingly to the fore. There are also signs of more acts of sabotage, such as the recent attack on the Khyber Mail train.

The scope for exploiting nationalist sentiment in the provinces of Sindh, Baluchistan and the North West Frontier is considerable. Carved out of India in 1947, Pakistan is a patchwork of four very different provinces where racial and regional aspirations are, arguably, still the most potent forces.

The history of Pakistan has been marked by a constant and frequently violent struggle for power between the three smaller provinces and the Punjab, which is not only the largest and most populous but also dominates the army and the bureaucracy in Islamabad.

Few people in the Punjab, therefore, would have an interest in upsetting the status quo. The same is not true of Baluchistan, Pakistan's vast and arid province where tribal leaders regard self-determination as far more important than the alien concept of parliamentary democracy.

"Democracy is no solution to the problem of the minorities in Pakistan," explained Mr Aftab Khan, one of the three most influential Baluchi leaders who now lives in self-imposed exile in London. "The problem lies for us, with the domination by the Punjab of the three other provinces. When that becomes the issue you can expect the Baluchis to rise."

The same is true probably of the wild North West Frontier province, which borders Afghanistan and which has been flooded with refugees. There are already signs that those opposition leaders still at liberty are beginning to turn to the more potent forces of secessionism.

Mr Mustafa Qar, a leading figure in the banned Pakistan



People's Party and once regarded as the heir apparent to the late Prime Minister Zulfikar Ali Bhutto, hinted at this in London recently.

"The choice which now faces the army," he said in an interview, "is between acceding to the demands for greater participation in running the country or facing sabotage, armed revolt and secessionism. The Punjab has become a thorn. Its domination of the rest of the country is deeply resented. This, along with the brutality of the army, against ordinary people has started a process of disintegration."

Behind the rhetoric there is a chilling message for President Zia, whose skill in using foreign aid and the threat of the Soviet presence in Afghanistan has helped him keep the country's fissiparous forces under control and stay in power.

President Zia appears to be riding the storm. But if the limited cry for democracy in Pakistan is replaced by shriller calls for secession in the Sindh, Baluchistan and the Frontier, President Zia may find to his cost that the U.S., his own supporters within the country, and his fellow generals will conclude that the integrity of Pakistan is more important than the fate of one man.

Leakey's voters dress up for the trip to the polls

RESIDENTS of the sprawling, tumbledown Nairobi constituency of Langata went to the polls yesterday along with millions of fellow Kenyans, in an atmosphere akin to a country fair, Michael Holman writes from Nairobi.

Men and women had taken a day off work—many Nairobi businesses closed for polling—and, dressed in their finest, paraded along the dusty and potholed lanes of Kibera suburb.

Despite isolated incidents around the country, yesterday's voting in the 153 constituencies being contested (five candidates were returned unopposed) went smoothly, and first results were expected late last night.

In Langata, roadside vendors of roasted maize cobs and soft drinks did a brisk trade with passersby, cobblers fixed shoes, and charcoal was sold by the bundle. These are the sore of jobs Langata residents find for themselves, in a precarious existence between the salaried jobs

found in the city and stark unemployment.

But in one respect Langata is special. The sitting MP, contesting the seat once more, is a white Kenyan, Mr Philip Leakey, who won it in 1979 with a 2,000 majority.

If election posters are anything to go by, he is home and dry. The constituency seems plastered with them, providing the incongruous spectacle for Africa of a white politician's face on a shanty hut.

Mr Leakey, a fluent Swahili speaker, is renowned for his entertaining campaign speeches with a sometimes earthy style which appeals to the crowds. His election symbol is a key and residents greeted visitors yesterday with a wrist-turning gesture of a key in a lock, or wagging an index finger in the air, declaring "Leakey juu" (up with Leakey) and beaming broadly.

The outcome will probably be close: his leading challenger is Mr Acheng Oneko,

a former minister, who is expected to draw strong support from the Luo tribe in a mixed constituency which includes Kikuyu and Luhya.

At the polling booths, the Leakey officials—easily identified by their emblazoned tee-shirts—were reasonably confident. "I think we'll make it," said one, his English complexion turning pink as the day advanced, "but I cannot be too sure—I don't speak Swahili."

Mubarak to press U.S. for greater volume of aid

BY CHARLES RICHARDS IN CAIRO

PRESIDENT Hosni Mubarak of Egypt will press during his current trip to the U.S. for more economic and military assistance from the U.S. and greater flexibility in the way it is used.

He will also address the opening session of the United Nations general assembly when he will stress Egypt's support for world peace. He will take the opportunity,

according to Cairo Press reports, to meet other non-aligned leaders, notably Mrs Indira Gandhi, Prime Minister of India.

President Mubarak's week long visit to the U.S. is his third since he took office two years ago. He will urge President Ronald Reagan and other politicians to give the U.S. a more prominent role in the Middle East.

The long standing bone of contention over aid is Egypt's desire for parity with Israel in the amount received and its terms.

In fiscal 1983 Egypt received \$1.36bn (\$910m) in military assistance of which \$900m was a long-term loan at commercial interest rates, and the rest a grant. Egypt would like more to be a grant.

Under the military aid programme Egypt has received 3,500 tanks, 20 F-16 fighters and armoured personnel carriers. In August Egypt signed a letter of agreement with Grumman for two E2-C Hawkeye early warning aircraft, the first of four it is hoping to buy.

On economic assistance, one of Mr Mubarak's ministers is expected to ratify an agreement passed by Congress on July 29 to release about \$100m of aid left over from projects that have been completed or are on hold. Egypt has been pressing for this kind of greater flexibility to try to clear some of the \$2.6bn of aid money that remains undistributed out of a total of more than \$8bn allocated.

Progress on this issue will be hailed in Cairo as establishing a precedent in the way aid money can be reallocated to projects for which it was not originally earmarked.

U.S. assures Peking over high technology

Mr Caspar Weinberger, the U.S. Defence Secretary, has told Chinese officials that most of the military-related technology China is seeking from the U.S. can be approved under guidelines reclassifying China as a "friendly" and "non-aligned" nation, AP reports from Peking.

A U.S. official told reporters that the U.S. could not approve 32 more civilian high technology products with possible military use and 11 more could be approved with further study.

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State Department trade chief quits in row over CoCom

BY STEWART FLEMING IN WASHINGTON

A DISPUTE between the U.S. State Department and Defence Department over the role of CoCom, the Paris-based export controls agency, has led to the resignation of Mr William Root, Director of the State Department's Office of East-West Trade.

Mr Root said yesterday that because of the Defence Department's stance on negotiation about controls on computer-controlled telecommunications switching equipment, he could see no way of reaching agreement with the allies of the U.S. on controlling exports of such equipment to the Soviet bloc, within the CoCom framework.

He had no doubt of the need to tighten up and revise definitions which CoCom uses in framing controls on such equipment. Current definitions, framed in the early 1970s, are lagging behind developments in a fast-moving technology, he suggested.

According to Mr Root, the Defence Department has been dragging its feet ahead of a planned CoCom meeting on October 17.

On September 14, a day before the U.S. was due to send its proposals to its CoCom partners, the Defence Department told the State Department that in its view the CoCom committee was not an adequate

forum to negotiate the item, he claimed.

It had suggested, Mr Root went on, that the negotiations take place at a more senior level and that the U.S. should stick to its initial proposals, a position which Mr Root felt would limit the U.S. in its ability to gather support for its position.

Mr Root said yesterday: "I concluded that progress (in CoCom talks) was impossible," adding that in his view the Defence Department is seeking a separate military committee within CoCom.

A change in the Export Administration Act to limit the influence of the Defence Department on CoCom issues was desirable, he said.

The Act does give the Secretary of State the right to conduct negotiations in this area but requires the President to report to Congress if he overrules the Defence Department.

This gives the Defence Department too strong a position in relation to the other branches of Government, he maintained.

The Washington Post quoted Mr Richard Perle, Assistant Secretary of Defence for international security policy, as denying that the U.S. opposed working with its allies on co-ordinated export controls.

Thatcher says Nato must deploy missiles

OTTAWA — Mrs Margaret Thatcher, the UK Prime Minister, said yesterday that the Nato Alliance does not want to deploy cruise and Pershing-2 missiles, but must go ahead unless the Soviet Union dismantles all its medium range SS-20 missiles, AP reports.

Mrs Thatcher, in Ottawa to meet Mr Pierre Trudeau, her Canadian counterpart, said on television that the Soviet Union had "upped the ante" by installing modern new missiles targeted on Western Europe.

"We would like to spend less on armaments," she said. "We don't want to deploy the cruise and Pershing, but we have to unless the SS-20s are taken down, because the whole of our peace depends on Nato being a deterrent to the Soviet Union."

Mrs Thatcher said the Soviet Union had "upped the ante" by installing modern new missiles targeted on Western Europe.

All other nations rich and poor were drawn into the drama of whether Congress will approve the SS-20s quota increase which the U.S. is still not authorised to pay. Not exactly a Nibelung heard but just as vital to the

The IMF's Washington cycle of jolly parties and acrimonious meetings this week was given a fitting accompaniment by the Public Broadcasting Service television network. It played "Twilight of the Gods" in controversial modern dress through the whole of the first evening.

The Wagner opera, complete with subliminal messages flashed among the subtitles, perfectly symbolised the decline of the generous spirit of internationalism that had prevailed since the foundation of the IMF and the World Bank at Bretton Woods in the last throes of World War II.

The heroic efforts of Keynes and his fellows to get a devastated world to rights were this week replaced by the all-too-immortal struggle of a U.S. Administration desperate to appease right-wings and penny-pinching lobbies in Congress.

All other nations rich and poor were drawn into the drama of whether Congress will approve the SS-20s quota increase which the U.S. is still not authorised to pay. Not exactly a Nibelung heard but just as vital to the

fund in securing its power and influence in a debt-ridden world.

It was the efforts of Mr Donald Regan, the U.S. Treasury Secretary, to appear tough enough to make Congress feel mean that kept delegates waiting half an hour for the nearest thing to Valhalla which the banking world offers.

This is the lavish party for more than 2,000 delegates, aides and the hangers-on of bankers, held in the cavernous recesses of the Sheraton Hotel.

However, Mr Regan took so long lecturing the Fund's interim committee on the subject of raising gold out of Congress that hordes of bankers were kept penned into an antechamber for about half an hour.

There, they held a sort of impromptu party without sustenance, able only to glance past the security men onto a long prospect of islands and bays, decked with every form of nectar.

Just like the underdeveloped countries queuing for aid in Washington, commented one black delegate. This official knees-up,

attended by the tallest giants in the financial world—from Mr Paul Volker, chairman of the Federal Reserve Board, downwards—was matched by private enterprise all over the city.

One big U.S. bank, for example, found a villa it liked in the exclusive Kalamazoo district, sent the owners to Italy for a week with \$18,000 tucked into their wallets, and erected a marquee in the garden.

But even the most influential actors could not entirely bestir the world, with colossal dignity. Mr Nigel Lawson, Britain's Chancellor of the Exchequer, who has been leading the industrial countries' attack on U.S. fiscal improvidence, was stopped by a man at Heathrow who asked: "Will you be seeing a Mr Leigh-Pemberton?"

This was not the time for a Treasury chief to deny knowledge of the Governor of the Bank of England, so the hapless Sir Terence was put in charge of a large number



of suitcases which the Bank inadvertently left on the tarmac.

In spite of these alarms outside the main theatre, the British delegation once again proved to be maestros of the runes which enabled heated argument to be magicked into communications of perfect accord.

One talker proved to be "horizontal facing down," which in the language of Middle Earth, means giving poor debtor countries less

help in future. But the loudest curtain call of this drama will probably go to the "Littler Compromise" named after the Treasury's top international adviser and draftsman.

This formula was finally accepted at a Wagnerian hour between midnight and dawn yesterday. It followed fierce disagreement about the new limit for assistance to be provided by the Fund.

Most industrial countries wanted this to be 125 per cent of quota subscriptions, but Mr Reagan was forced to pretend to Congress that he had beaten them down to 102 per cent.

The grates of the Littler Compromise, surely in direct descent from Lewis Carroll, was to invite the nations of the world to agree both figures at once.

This they did, leaving it excellently obscure as to which countries could get 102 per cent and which 125 per cent.

This by no means minor detail will be left to the funds' executive board to decide, at a later date, when Congress has cooled down a bit and the audience of pressmen is a good deal smaller.



Mr Robin Leigh-Pemberton, Governor of the Bank of England (left), and Mr Nigel Lawson, Britain's Chancellor of the Exchequer, outside the IMF building in Washington. It is the first time that the men have attended the conference in their present roles.

Warning on Third World debts

BY PETER MONTAGNON IN WASHINGTON

INTERNATIONAL bankers are much less nervous than they were a year ago about the developing countries' debt problem, but "there is still the risk of an accident," Mr Willard Butcher, chairman of Chase Manhattan Bank, warned yesterday.

Further progress on solving the problem depends heavily on the ability of the International Monetary Fund to participate fully in the rescue programme for the worst-hit countries, he told the Financial Times in an interview.

"The IMF provides a vehicle through which readjustment programmes can be established and if it doesn't have some financial muscle, its authority will be eroded," he said.

It would be unfortunate if Congressional refusal to ratify the U.S. share in its proposed quota increase meant that the financial system was "jumping

overboard just as it was getting close to the shore."

Since last year's IMF meeting in Toronto, solutions have been forged for Mexico and Argentina—and "we are on the verge of a solution for Brazil," he said, "but we are not out of the woods—there are some lingering problems."

Mr Butcher said he was growing less hopeful that Congress would pass a quota increase. It had "grossly misunderstood" the IMF which was not an aid agency and was also not involved in bailing out commercial banks with loans outstanding to debtor countries.

Whatever happens on the quota increase, the banks will have to put into Brazil "many times what the IMF puts in." The banking system could scrape by without additional IMF money but it would be a very unattractive solution, he said.



Mr Willard Butcher

U.S. Steel's hopes fade on links with BSC

BY TERRY DOODSWORTH IN NEW YORK

U.S. STEEL Corporation's hopes of clinching a deal to link its steel finishing facilities at Fairless, near Philadelphia, with slab produced by British Steel, are steadily diminishing.

According to Mr Thomas Graham, vice-chairman of U.S. Steel, the corporation now believes that its chance of an agreement to import the BSC slabs are less than 50-50.

Negotiations were still continuing over the plan, he added, but the group had agreed to meet the United Steelworkers Union and "consider alternatives."

The two steel companies had previously indicated that they wanted to reach an agreement before the end of this month.

But the project has run into vigorous opposition from the steelworkers who claim that it will mean a long-term threat to U.S. jobs.

Under the proposals, BSC would sell about 3m tons of slab a year to U.S. Steel, while taking an equity stake in Fairless.

If the BSC deal falls through, Mr Graham indicated that the Fairless facilities could be phased out as part of its rationalisation and cost cutting programme.

The group has recently announced plans to reduce its staff by 4,000, and it is reviewing plans for further rationalisation at its Mon Valley plant, near Pittsburgh.

Later, speaking to the Canadian Parliament, Mrs Thatcher called for a new "freedom offensive" in one of her strongest attacks yet on the Soviet system.

"The Western Democracies are not short of ideals. We have values and a way of life which are the envy of those who have never known them."

"I wonder whether we take them too much for granted. For the preservation of freedom and justice needs constant unrelenting efforts."

"There is a battle of ideas to be won, a battle in which we are better equipped than our adversaries for our ideas are better."

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Health, environment, welfare hit by Government cuts

Reagan brings bureaucracy to heel

BY NANCY DUNNE IN WASHINGTON

"I USED to fantasise what it would be like if everyone in Government would quietly slip away and close the doors and disappear. See how long it would take the people of this country to miss them. I think that life would go on, and the people would keep right on doing the things they are doing, and we would get along better than we think."

Thus spoke Ronald Reagan in 1979, and, as far as Congress would let him, he has been true to his oft-repeated campaign promise "to take government off the backs of the people." He has cut what he deems to be burdensome Government regulation and slashed federal programmes he feels could be better handled by state and local governments if they are needed at all.

The result has been a wrenching upheaval within the federal Government and far-reaching changes in policies designed to protect public health, upgrade and preserve the environment and promote the welfare of the poor and minorities.

Because the Democratic-controlled House of Representatives opposes most of the federal Government pullback, the President has wrested change through budget cuts and administrative policy revisions.

The thriving federal bureaucracy, which had propagated both necessary and inane regulations through 50 years of Government growth, has been largely brought to heel by conservative department heads, many of whom were appointed to dismember or dilute the programmes they head.

The budget cuts and shifts of responsibility to the states have produced "a counter-revolution," according to a report prepared by the Urban Institute, which said that the size and scope of the federal establishment has been reduced to roughly the level of the mid 1970s. The study concluded that if all the President's proposals are adopted, he could "restore economic policy and inter-Governmental relations to their status before the New Deal."

Most of the budget cuts have hit "human resources" programmes—those for the retired,



Soup kitchens in Detroit

President Reagan has gone as far as Congress has allowed him in fulfilling his promise to 'take government off the backs of the people'. If all his proposals are adopted, some observers believe U.S. social and welfare policy will be back to where it was before the New Deal.

disabled, poor and unemployed. Spending has been reduced by 7 per cent from what it would have been under laws existing at the beginning of 1981, according to a recent Congressional Budget Office study. Employment programmes, it says, have been reduced by almost 60 per cent. Those who earn less than \$10,000 (\$8,600) a year have lost most significantly in Government assistance.

The President has had his greatest successes where Congress cannot easily intervene. At the Labour Department, Secretary Raymond J. Donovan has appointed management-orientated consultants to top posts, where they have been rescinding, revising or postponing many work-related health and safety rules.

One of these appointees, Mr Thomas Auchter, head of the Occupational Safety and Health Administration, one of the agencies most despised by business, has reduced federal inspections of workplaces and weakened major occupational health standards. Like several other Reagan regulators, he has advanced a scheme to allow some companies to "self-inspect" their businesses.

Avowing its intention to reduce paperwork, the Labour Department has also backed

away from "affirmative action" programmes designed by previous administrations to spur the hiring and promotion of women and minorities. The department announced that it will not rely on "the heavy-handed enforcement strategies of the past" but will seek the voluntary co-operation of industry, a rule and true method for producing little or no action.

The Interior Department, headed by the controversial James Watt, fervent proponent of land development, has been a bloody battle-ground between the Administration and Congress. Environmentalists, who mounted a decade-long crusade to clean up land and water and protect wilderness areas, have found themselves portrayed by Mr Watt as wild-eyed radicals who seek "centralised power in Washington."

Mr Watt has given developers access to public lands through leasing programmes for coal and off-shore oil, while clashing with Congress, which has tried to force him to comply with the intent of environmental laws on the books. Leasing has continued despite findings by the General Accounting Office that some of the coal leases went for rock bottom prices to companies which had improper insider knowledge.

The Environmental Protection Agency has only begun to recover under Mr William D. Ruckelshaus from the scandal over its waste cleanup programme headed by Mr Watt's protégé, Mrs Ann Gorsuch Burford.

Once one of the most efficient federal agencies, the EPA was hit severely by spending and staff cuts. Its entire direction shifted from environmental protection to reducing the burden of environmental protection laws on polluters.

Driven from office by Congressional fury over improprieties in the waste management programme, Mrs Burford claimed "We have compiled a solid record of achievement."

Predictably, it has been the unemployed and working poor who have suffered most from the effects of the government cuts. The food stamp programme for the poor has been drastically reduced, and the hungry have been sent to a proliferating number of soup kitchens and emergency telephone "hot line" agencies, which bring food to the desperate.

The Legal Services Corporation, which provides legal help for the poor, has also been slashed. The Administration tried to convince Congress to abolish the agency, but after failing in that attempt, the President appointed 10 conservative board members, many of whom had opposed the corporation in earlier court suits.

According to a study of 16 local legal service programmes by the American Civil Liberties Union, the number of lawyers in the programme was cut and 300 field offices were closed.

Thus far, the Reagan Administration has been remarkably adept in its handling of Congress and opposition bureaucrats. Occasionally, as in the case of the EPA, the Democrats are able to promote public outrage to the point that the President backs down, but usually he manoeuvres skillfully.

The President has been loyal to his promise to curtail domestic programmes. That he has done so has been to the misfortune of those who depend upon Federal resources.

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Finally, you'll soon realise that Saab owners enjoy the luxuries of life. That's why you'll discover, fitted as standard, a heated driver's seat, power steering, central locking, electric windows and mirrors plus a special air filter that stops dust and pollen seeping in.

And if you really want a life of luxury there are always little extras like air conditioning, sunroof, automatic gearbox and cruise control.

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TECHNOLOGY

EDITED BY ALAN CANE

The UK takes lead on sponsored films

Video & Film

BY JOHN CHITTOCK

THE OPPORTUNITIES for British industry to reach the public through moving pictures have been few and frustrating. In the salad days of the cinema, only exceptional sponsored films achieved circuit release, and the advertising shorts were usually geared — like TV commercials — to high spending budgets for very brief messages. Editorial use of sponsored documentaries on television has been a goal achieved by the very fortunate on the rarest of occasions. In consequence, sponsors who have wanted to reach public audiences with any degree of certainty have depended principally on 16mm non-theatrical distribution — viz. to schools, women's institutes, clubs and other groups where film shows are held.

If the notion of a small audience sitting in a darkened church hall to watch a 16mm film seems primitive, the arrival of video has offered a cheaper, more flexible and modern alternative. But some of those whose business relies on the 16mm film — such as distributors and processing laboratories — vigorously claim that this medium of sponsorship is alive and doing very well. Such claims do not square with all of the available evidence. Many producers whose livelihoods have been based on sponsored films complain of business being lost to newly-formed video companies (while others have added video to their capability). Yet perhaps the most revealing statistical evidence is to be found in entries for the British Industrial and Scientific Film Association's annual festival. The percentage of entries submitted on video (although perhaps shot on film) has climbed steadily from 3 per cent in 1979 to nearly 42 per cent in 1983.

It therefore seems curious that at the international industrial film and video congress, which last week was held in London, 110 of the 138 entries from 15 countries were on film (and of that, a surprisingly high proportion on 35mm). In conversations with various delegates, my earlier suspicions have been confirmed — Britain is probably leading the world in switching to video for distribution purposes.

Many well-known examples of this have been documented in this column over the last few years, such as the Mothercare video disc project for point-of-

teaching book about to be published by Collins.

A consortium of Goldcrest Television, Wm Collins and Peter Stuyvesant Travel have pooled their resources to finance a six-part television series — which Channel Four will show this winter; from this comes the re-edited 75 minute videocassette which PST will promote; and the Collins book—*How We Learned to Ski* (same title as the video programme)—which adds its own dimension to the package.

The Channel Four series will make no reference to such sensitive matters as names of sponsors (in this case, in fact, investors) but will refer to the existence of the videocassette with a telephone number from which it can be ordered (in fact, the number of Peter Stuyvesant Travel).

The videocassette is a competitive £16.95, the book £6.95, or the two £21.95. But anyone booking a Peter Stuyvesant winter holiday gets the cassette free. And, of course, there are appropriate promotional points in the very polished video programme which provides an introduction to skiing.

An exercise of this kind is moving the traditional concept of the 16mm sponsored film on to totally new ground. At last the audience size is substantial, identifiable, and reachable at a cost which is easier to justify.

Some distributors of conventional film are watching such developments carefully. For example, in Finland Oy Infomfilm is buying cable time and offering film sponsors segments interspersed with commercials. Other distributors are experimenting by placing videocassettes in book lending libraries — such as Melbourne, where each free cassette is borrowed on average twice per month. Since the VCR penetration in Australia is only 15 per cent, it shows promise: would one book be borrowed twice monthly if only 15 per cent of the population were literate?

At last week's international industrial film and video congress, it was impossible to get a consensus view of this trend away from traditional 16mm distribution. Some cling vigorously to 16mm; whilst others — especially in UK and Scandinavia — now reckon that up to 80 per cent of their copies are circulated as videocassettes.

It makes economic sense. Such as for Rolls-Royce, who last week previewed a new schools film... *To Be an Engineer*. Aimed at arousing interest in engineering at a school level, Rolls-Royce are giving videocassette copies of this to every teaching centre in the country. That would be unthinkable with 16mm prints.

The growing availability of television to industry — whether through video, cable TV or teleconferencing — is now pushing moving pictures into the front line of marketing and corporate PR strategies where once only the enterprising few regarded such media seriously.

British Petroleum have been for years one of those enterprising few, and last week demonstrated the whole box of tricks when the Prime Minister inaugurated the Magnus oilfield. Mrs Thatcher (and a few hundred guests) was in London, others assembled in Aberdeen, and a handful of hardies on the oil platform north-east of the Shetlands. In one of the biggest exercises of its kind, satellite television linked all three — and in between times was screened a conventional film putting the entire Magnus project into perspective.

U.S. INTEREST GROWS IN HOME COMPUTER COMMUNICATIONS

The home workstation is on the line

BY LOUISE KEHOE IN CALIFORNIA

THE VIDEO-GAMES-BY-PHONE service announced jointly recently by U.S. telecommunications giant AT&T and Coleco, the consumer electronics company, marks the arrival of home computer communications.

The implications for consumers go well beyond the prospect of Pac-man on the phone bill. Once established, the games service could easily be expanded to include other types of computer programs, shopping, banking, security and information services. It might also distribute advertisements, and will almost certainly be used to gather detailed market research data for a wide variety of consumer products.

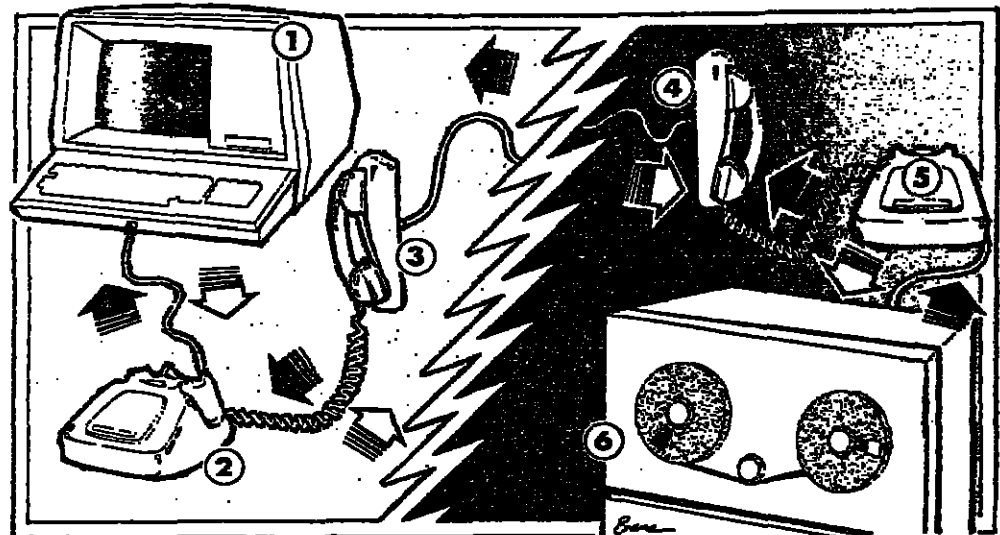
The combination of computer and telecommunications technology in the home has long been anticipated by industry visionaries as the key to "home of the future" technology. Most thought that the primary use of the technology would be to create home information services. Now, it seems that video games could provide the right combination to open up a wide range of new consumer services in the era of home computer communications.

"A new wave of telecommunications services for the home is about to emerge," according to Mr Mark Kriss, an industry researcher at the Boston Yankee Group. By Christmas 1985, services such as electronic software, distribution of video games, teleshopping and home banking will reach mass market status, he predicts.

"Twenty per cent of the projected 22m personal computer homes will be equipped with modems—the devices that hook up the computer to the telephone line—by 1985. In addition, 1.5m telephones with computer capabilities and built-in displays will be installed in U.S. homes by the end of the same year," he believes.

Advances in microchip technology that have reduced the cost of modems from over \$300 a year ago to under \$100 are expected to draw new subscribers to existing home computer services as well as to the new video game "channels."

"The customer does not care how the game software gets to him or her so long as it is cost effective and convenient," comments Mr Stuart A. Segal, vice-



Home computer communications is based on linking the computer (1) via the modem (2) to the telephone system (3). This converts the digital bleeps of the computer into tones which can be sent down the telephone line. A similar conversion takes place at the other end to the main computer which stores the games packages

president of marketing at Control Video Corporation in McLean, Virginia. CVC launched its game-by-phone service, called "Gameline," a month ago. Like the planned AT&T venture, Gameline uses telephone line communications. Consumers purchase a U.S.\$80 master module that plugs into video game machines and then pay a U.S.\$1 fee per game session.

"We aim to have 20,000 subscribers by year end," says Mr Segal. Although the AT&T/Coleco venture will compete directly with Gameline, Mr Segal welcomes the announcement. "It certainly legitimises everything that we have tried to do," he comments.

Not everyone is convinced that games by phone will be a success. The sceptics include cable television operators whose "wires" compete for traffic with those of the phone companies. Several cable television companies have experimented with video games as a means of attracting new revenues.

One such venture is Playcable, a joint effort between Mattel and General Instruments that was launched two years ago. The video game service is currently available on 20

cable systems in various parts of the U.S., but general manager, Mr Paul Hilt, admits that his product has not been an overwhelming success.

"We have had to overcome consumer resistance to having to spend more money on yet another 'box,'" he explains. In this case the "box" is a customised adaptor that links the video game machine to the cable.

Video game producers are not sure what to make of the by-phone services. "We are looking at it," said Atari's spokesman. "We hope that consumers will try out new games by phone and then buy their own copies," added Imagic, some of whose games are distributed on the Gameline system.

"Game makers have been receptive," says Gamelines' Mr Segal. "They get a royalty for each time a game is played, but more important, they can test market their products at very little cost," he explains. Gameline plans to preview new games and give game producers information on the success or otherwise of the game.

"Yes, it will kill a bad game, but the cost of bringing a new game to market is huge. The

manufacturers need to know if they have a hit or a miss on their hands."

In the long term, however, electronic distribution of games and other home computer software could significantly change the structure of the consumer software industry. Some personal computer software publishers have already tried "downloads" software by phone, but most of the billion dollars worth of home computer software sold this year in the U.S. will be purchased in retail stores.

A major hurdle to be overcome by software publishers is how to prevent consumers making copies of the programs they receive over the phone. The sealed "read only memory" cartridges of video game machines make copying impractical for all but the most determined "pirates."

Coleco says that copying "is not seen as a problem" but will not reveal how they mean to prevent copying. "It is something that is not easily gotten around," says Mr Segal at Gameline which is currently considering expanding its services to suit home computers. Microcaset 800—the UK company which offers a similar service, will be reviewed in a subsequent article.

Offshore

Alaskan floating islands

A MOBILE island made from concrete is to be used as a drilling platform for oil off the coast of Alaska. Nippon Kokan KK (NKK) in co-operation with Mitsui, has won the contract to build the floating island.

It will be used for work in the frozen Beaufort Sea, off Alaska by GMDI, a subsidiary of Global Marine based in Texas.

The concrete island drilling system will measure more than 312 feet long and 295 feet wide and just short of 100 feet in height. This massive structure will weigh something in the region of 56,000 tonnes.

The plan is to build the island in three sections. The first will be a steel mud base to sit on the sea bed, the second a concrete structure to sit on the mud base and the final upper steel deck which will house the drilling equipment and living quarters.

The work is scheduled for completion next May. The structure will make use of a special low temperature steel developed by NKK which can be used at temperatures lower than -50 deg C.

The company says that compared with traditional gravel based islands, the mobile concrete platform is cheaper to install and operate, survives the climate better and can be moved to other locations.

ELAINE WILLIAMS

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WORLD TRADE NEWS

NEI, India to hold talks over power station difficulties

By JOHN ELLIOTT in NEW DELHI

TOP LEVEL talks are to be held in Britain next month to try to solve technical and procedural problems which have caused NEI (Northern Engineering Industries) to fall about three months behind schedule during the first year of its five-year £250m contract to build India's Rihand power station.

Mr A. K. Sah, chairman of India National Thermal Power Corporation (NTPC), is flying to London and Newcastle on October 5 for talks with NEI. Both corporations agree that prospects for completing the power station on time depend on major outstanding difficulties being resolved during this visit.

Neither Mr Sah nor senior executives of NEI who were in Delhi last week for an international energy conference, wants a formal confrontation at this stage, despite some sharp differences between their staffs.

For both organisations, the contract is a new experience. It has involved the NTPC giving NEI virtually a turnkey contract for complete power station subject to detailed and regular controls. Instead of placing several individual contracts it is.

GEC and Babcock from the UK are acting as major subcontractors to NEI.

British government officials have played a key role in negotiations over the contract throughout the past year, and are now trying to help resolve the difficulties.

In the 12 months since the contract was signed, the two

organisations have failed to agree on methods of vetting design specifications, manufacturing process, quality assurance and delivery schedules. There are still differences over the procedures to be followed, the levels in both organisations at which differences should be resolved, and the split of responsibilities between the NTPC, NEI and British Electricity International, part of the UK's Electricity Council which is acting as consultants.

The NTPC is asking for more information than NEI considers normal for such an international project. NEI is arguing that NTPC should worry less about details and accept its word that the contract will be completed by the June 1987 target date.

Because of the difficulties, various early parts of the work are up to three months or more behind schedule. The power station's main erection crane left the UK last month, several weeks late, and ordering of steelwork is two or three months behind schedule.

"It is not time yet to say the contract is going badly. It is not going badly," said Mr Sah at the weekend after meeting Sir Duncan McDonald, NEI chairman, and Mr Terry Harrison, managing director. "There have been difficulties but they are being sorted out. I feel the slippage of about three months can be made up."

In the past, India has usually built its power stations with World Bank aid and has obtained competitive inter-

Italians to expand Saudi network

By Lance Keyworth in Helsinki

AN ITALIAN telecommunications group, led by the state-owned company Stet, has won a contract worth more than \$800m for the expansion of the telecommunications network in Saudi Arabia.

Sirti, owned 50 per cent by the state holding company Iri and 30 per cent by Pirelli, Italy's leading cables maker, is to supply cables over a distance of 2,500 km and build 40 switching centres and other plants.

The contract was contested by other companies, including AT & T and ITT of the U.S. Through its subsidiary company Sartelec, Sirti already has a contract for the maintenance of the Saudi long distance telecommunications network.

Part of the contract, linking Taif, the Saudi summer capital, and Mecca, the centre of Muslim pilgrimage, will be carried out using optical fibre cables. The entire contract is to be fulfilled in two years, with a one-year maintenance period.

Total to buy

Australian LPG

ADELAIDE — Cooper Basin producers will supply Total International of France with up to 200,000 tonnes of liquefied petroleum gas (LPG) a year for up to five years, Santos Limited said.

Total and the Santos-led producers signed an agreement yesterday for the export of the LPG, expected to begin in mid-1994. Santos' general manager (South Australia), Mr John McKee said in a statement.

SPEY MARK 807 TO BE USED IN TACTICAL JET FIGHTER

Rolls-Royce in Italy, Brazil engine accord

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

ROLLS-ROYCE has signed with the Italian Ministry of Defence an agreement worth potentially many millions of pounds for the manufacture and assembly of parts of the military Spey Mark 807 jet engine in Italy.

The engine will be used in the AM-X tactical fighter, now under joint development in Italy for the Italian and Brazilian air forces, with a total of about 285 aircraft envisaged, of which 185 will be for Italy and 80 for Brazil.

Initially, engine components will be made in the UK by

Rolls-Royce, with licensed manufacture of parts by Fiat Aviazione and other nominated companies in Italy and Brazil. Assembly of the engine will be undertaken in Italy.

The first flight of the AM-X is set for 1994, with deliveries of production aircraft in 1997. Work on the aircraft is being undertaken in Italy by Aeritalia and Aeromach, and in Brazil by Embraer.

The AM-X is a single-seat, single-engine tactical close air support and reconnaissance aircraft. Although primarily

destined for the Italian and Brazilian air forces, both countries are hoping for substantial export contracts throughout the Third World.

The Rolls-Royce agreement was signed in London last week by representatives of the UK company and the Italian Ministry of Defence.

The engine involved is the Spey Mark 807, a non-reheated turbo-fan with a take-off thrust of 11,030 lbs. Rolls-Royce believes that it will have extensive applications in other

military aircraft besides the AM-X.

Under the AM-X partnership agreement, six prototype aircraft are being built, with two airframes for static and fatigue testing. Alfa Romeo is also involved with Fiat Aviazione in the assembly of the engines.

In the Italian air force, the AM-X is intended to take over duties currently performed by four different aircraft types: the G-81 in close-support roles, the G-91Y interceptor, and the Lockheed F-104G strike aircraft.

McDonnell to promote Australian tourism

BY COLIN CHAPMAN in SYDNEY

THE AUSTRALIAN Government is about to sign an agreement with McDonnell Douglas whereby the St Louis-based aerospace company undertakes to market Australia as a tourist destination and provides "support and assistance" to the Australian Tourist Commission as an offset to the Royal Australia Air Force's purchase of 75 FA15 tactical fighter aircraft. The fighter deal is worth \$3.4bn.

Most Australian purchases of overseas aerospace or transport equipment is normally accompanied by offset conditions, but usually the work is carried out in Australia. This is the first time that tourism has been used as a barter in an offset deal.

The Minister for Tourism, Mr John Brown, also announced yesterday a substantial package to revitalise Australia's tourist industry, which presently contributes \$10bn, or between 5 and 6 per cent of GDP, to the national economy, and accounts for 375,000 jobs.

Mr Brown plans to double the number of tourists visiting Australia, and has increased the budget of the statutory Australian Tourist Commission (ATC) by 75 per cent in order to try and achieve it.

Much of the money is to be spent on a high powered international television campaign featuring the comedian Paul Hogan, who has given his services for nothing, and who will replace the ubiquitous koala bear and the kangaroo as the country's major standard bearer.

The ATC is to open new offices in Hong Kong, Bangkok, Kuala Lumpur and Seoul, and will establish major Australian promotion centres in New York, San Francisco, Tokyo and Singapore.

Mr Brown also announced that the Federal Government plans to introduce duty free shops in the arrivals terminals at Australia's major airports to allow visitors and returning residents to buy both cigarettes and liquor and other goods such as consumer electronics "in a way that will benefit us rather than countries like Singapore."

Call for Opec to end distortions in oil price differentials

BY RICHARD JOHNS

THE Organisation of Petroleum Exporting Countries needs to evolve a system of price variations for different grades properly reflecting market realities if the stability of the oil market is to be maintained.

This is one of the conclusions of the second report of an influential group of experts, associated with Opec. The Research Group on Petroleum Exporters' Policies formed last year, which includes two former Opec secretaries-general, warned last year (four months before actual rates were cut by \$5) that a "price shock" might have to be administered to members exceeding output quotas and offering discounts if discipline was to be restored.

Now the group sees a proper alignment of differentials "as an absolutely vital element in long-term market stabilisation." They reckon that a "distorted pattern" of price variations is putting pressure on the quota system under the production sharing agreement drawn up in March in their report which is published in the latest edition of the Middle East Economic Survey.

The authors see some important medium-to-heavy crudes especially in relation to the Arabian Light reference, with an official selling price of \$29 per barrel, judged by the value of refined products after the cost of shipping and processing crude has been taken into account (see table).

But they reckon that some of the premium light crudes including Brent Blend, the North Sea reference, and Nigeria's Light are also being under-

DIFFERENCES BETWEEN REALISED AND OFFICIAL PRICES

	(\$ per barrel)			
	mid-March	mid-May	mid-July	mid-August
Opec crude				
Arab heavy	1.59	1.17	1.40	1.08
Iran heavy	1.15	1.34	1.24	0.93
Iran light	0.56	0.79	0.67	0.62
Far East	1.15	1.70	1.45	2.10
Bonny light	0.45	1.11	0.41	1.30
Non-Opec crude				
Maya	3.69	3.11	3.52	2.45
Alaska North Slope	2.52	2.75	3.00	3.25
Ichthmus	0.59	0.65	0.65	1.21
W. Texas Intermediate	1.17	1.45	1.42	1.92
Brent	0.18	0.75	0.53	1.07
Ekofisk	0.25	0.85	0.61	1.15

* U.S. Gulf values only. † Cracking netback values only

Source: Research Group on Petroleum Exporters' Policies

It is suggested that a 50 cent per barrel differential might be considered reasonable but many crudes recently have been significantly beyond this limit. "Some member countries will find that they are producing below their quota levels while others will feel extremely constrained by their quota restriction."

Since the beginning of April the collective ceiling on Opec output has been 17.5m b/d, though recently the rate has been up to 1m b/d above. At its meeting in Vienna on September 15, Opec's market monitoring committee recommended the limit be kept in the fourth quarter despite rising demand.

The group's report gives support to the view of some analysts that the spot market prices for premium North Sea and African crudes such as Brent and Bonny has held up well against official selling prices because they are under-

priced. At the end of last week they were being quoted at \$30.50 and \$30.30 respectively following a decline of a dollar or so since early August.

Realised prices for some heavier and intermediate crudes have held up well because of slack demand and spare refining capacity have meant that a greater proportion of them can be up-graded products through catalytic cracking capacity.

Opec's review — at the next ministerial conference early in December — of the overall ceiling and national quotas should "admit the possibility of a more equitable adjustment on the relative market shares established in March 81," in the opinion of the authors.

* Dr Frank Parra of Venezuela and Mr Ali Jalil of Qatar. Other members of the group are Mr. Hourine Ali Laoussine, vice-president of the Algerian state oil corporation Sonatrach, Dr Robert Mabro of St Anthony's College, Oxford, and Mr Ian Seymour, executive editor of the Middle East Economic Survey.

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Tuesday	Heathrow — Anchorage — Tokyo — Osaka	Wednesday
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* Comparative schedule between Tokyo and Osaka.

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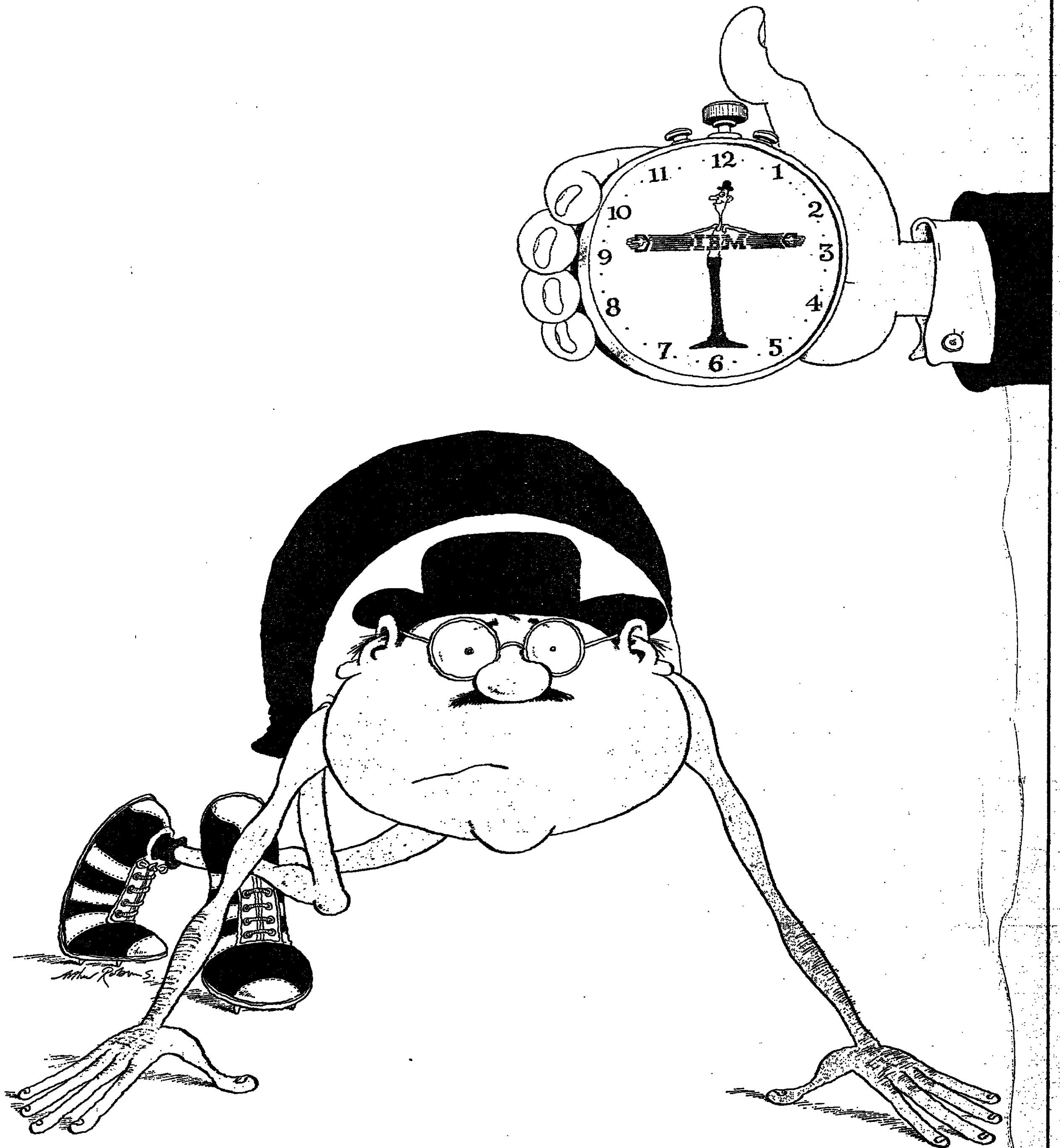
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UK NEWS

INDUSTRIAL HEARTLAND NOW IN DECLINE

Low pay hits West Midlands

BY BRIAN GROOM, LABOUR STAFF

WAGE LEVELS in England's West Midlands, the highest in Britain 10 years ago, are now among the lowest, and there is widespread poverty in the region, the Low Pay Unit, a pressure group which campaigns against what it considers low pay, says today.

Its report charts the decline of what was once Britain's prosperous industrial heartland and shows how rising unemployment - the West Midlands jobless rate was once almost the lowest in Britain but is now the fifth highest of the country's 10 regions - and falling relative pay levels have accompanied each other.

Ten years ago, male manual workers in the region - the centre of Britain's motor industry - had the highest average earnings of those in any of the regions; by 1982 they were third from bottom, the re-

port says. Their earnings had fallen by 9 per cent in relation to the national average.

Based on its findings on the official new earnings surveys for 1972 and 1982, the report also shows that the average wages of non-manual male workers in the West Midlands fell from second to ninth in the regional "league table." For women manual workers, the fall was from second place to seventh.

Non-manual women workers have escaped the worst effects, falling only from third to fourth. All these declines in relative earning power are against a background of rising unemployment. The West Midlands once had almost the lowest unemployment total in Britain, but now has the fifth highest.

The unit argues that, measured against its definition of low pay (£90 a week in 1982), one in six men

and almost two thirds of women worked full-time for poverty wages. Eighty per cent of part-time women workers earned low pay, using an equivalent hourly definition.

The unit is setting up a special West Midlands low pay unit and launching a campaign against low pay in the region, starting today with a meeting in Birmingham, to be addressed by Mr Neil Kinnock, the main contender for the UK Labour Party leadership.

The low pay campaign, sponsored by West Midlands County Council, aims to combat the high level of illegal underpayment of statutory minimum wages set by wages councils.

The unit says that last year a third of West Midlands companies examined by government wages inspectors were found to be paying illegally low wages - double the proportion breaking the law 10 years ago.

General Accident to close offices

By Eric Short

THE GENERAL Accident Group, the UK's largest motor insurer, is about to announce a major programme of rationalisation and reorganisation of its UK operations, which could result in the closure of as much as one third of its branch and sub-office network (around 60 offices).

A statement from the group issued yesterday to counter rumours of a massive branch shutdown, confirmed that it was finalising details of the review and that staff were fully aware that reorganisation discussions were taking place. Meetings were being held this week with the trade unions representing the staff.

The company refused to give any indication of the number of offices due for closure or the numbers of staff involved. It admitted to the need for some redundancies, although it hoped that redeployment and natural wastage would mean that the number of layoffs would not be high.

However, Mr Peter Kennedy of the Association of Scientific, Technical and Managerial Staffs, which represents about half of General Accident's employees, said that talks so far had been of a tentative nature.

Union representatives at today's meeting would be seeking full details of the management's plans and an assurance that there would be no redundancies.

Government issues £1bn tap stock

By Our Financial Staff

THE GOVERNMENT took advantage of the market's hopes for an interest rate cut to announce a £1bn Treasury stock issue yesterday.

The issue carries a 9.75 per cent coupon with a minimum tender price of £96.50 per £100 of stock. It matures in 1988 but can be converted between 1984 and 1986 into 9% per cent long-dated stock.

The previous short-dated tap stock was exhausted on September 21.

Proceeds of the issue will be used to meet the Government's cash requirement and to refinance maturing stock. Payment is in three instalments by December 5.

The Bank of England continued to keep the markets on tenterhooks yesterday by leaving its dealing rates unchanged. Although this caused some disappointment, the good U.S. money supply news over the weekend has strengthened the conviction that a cut in base rates is still likely.

Vauxhall strike in balance

VAUXHALL motor workers at Luton in Bedfordshire are to be urged by shop stewards to strike from Friday. But the chances of the 14,500 manual workers at all three British plants of the General Motors subsidiary starting an all-out stoppage over the company's pay offer are in the balance.

Unions at Luton, Ellesmere Port and Dunstable will recommend rejection of the 14-month offer, which the company says is worth 7.7 per cent in cash terms. But stewards are divided on the next step.

Brokers warned on fighting key changes

BY JOHN MOORE, CITY CORRESPONDENT

SIR NICHOLAS GOODISON, the Stock Exchange chairman, held a private meeting of more than 100 senior partners from the stockbroking and jobbing firms in the stock market yesterday in an effort to head off possible opposition to proposals which will lead to the most extensive reforms in the stock exchange's history.

Sir Nicholas told the meeting that a vote which will bring key constitutional changes to the market was "not only impending but important."

Concern is mounting in the market about the extent of the changes which will result from the agreement between the stock exchange and the Government in June.

The Government has agreed to exempt the stock exchange from the legislation covering restrictive practices provided it admits outsiders to its system of government and regulation and dismantles by stages its rules establishing minimum commission scales for transactions in the market.

Stock exchange members are meeting on October 11 to vote on the admission of outsiders to its

council. This requires changes to the stock exchange's principal constitutional document, the deed of settlement.

The changes to the rules on minimum commission do not need to be put to a vote. There are fears that members may register a protest against the changes required in the commission structure by voting against the constitutional changes.

A 75 per cent majority of those voting is required to carry the resolutions on the admission of outsiders. If it is not gained the stock exchange's affairs will once more be governed by the restrictive practices legislation.

During yesterday's meeting Sir Nicholas said outsiders forming a new appeals committee, which will be able to review the stock exchange council's decision to reject anyone applying for membership, would not be in any position to rewrite any of the market's rules.

He also said the dismantling of commissions had to be completed by December 31, 1986.

Sir Nicholas has asked for comments from all senior partners by October 4.

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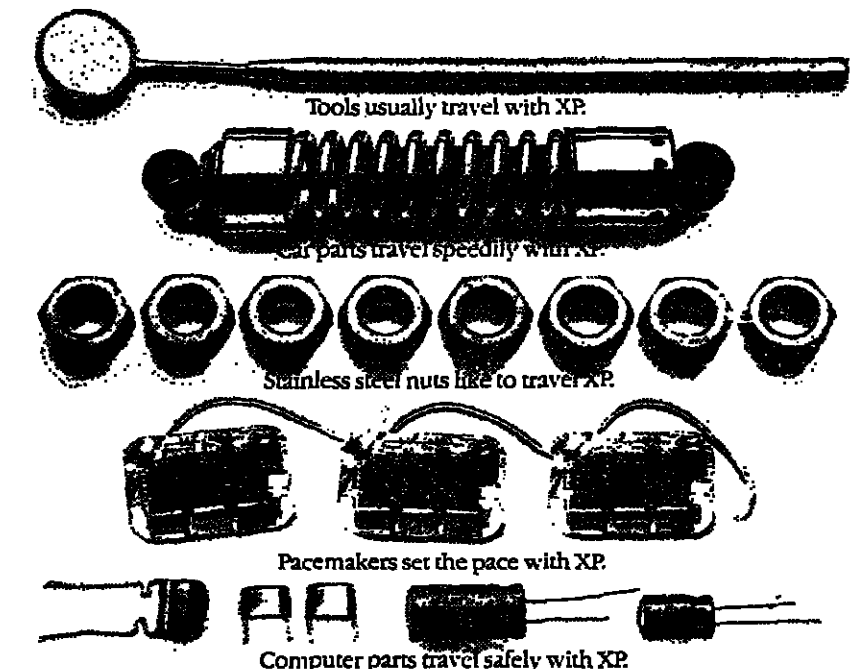
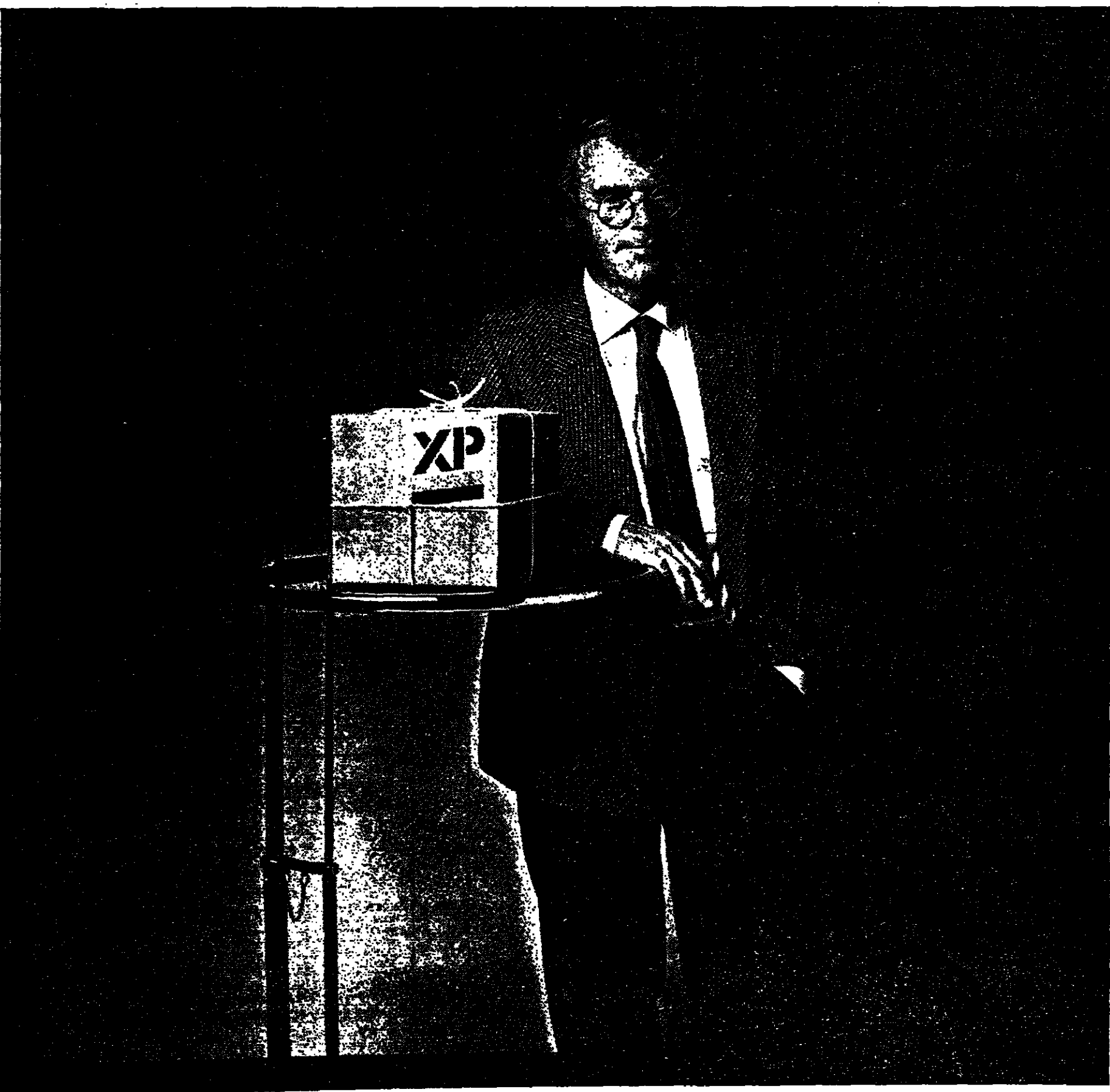
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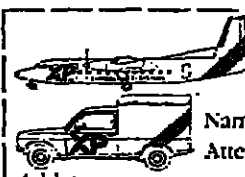
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UK NEWS

Logica expected to seek full stock exchange quotation

By Jason Crisp

INSTITUTIONAL shareholders in Logica, the leading British computer systems company, want it to go public in the near future. Although no firm decision has yet been taken, Logica is expected to seek a full London Stock Exchange quotation next month.

Logica, one of the UK's largest independent computer software companies, made a profit of about £3.25m on sales of around £44m in the year ended June 1983. In the previous year it made a pre-tax profit of £2.25m on sales of £33.1m.

Just over half the company is owned by the staff, with the remaining 45.38 per cent in the hands of institutional investors from the UK and Europe. Shareholders include: the National Coal Board Pension Fund (5.43 per cent); the Airways Pension Fund (4.67 per cent); Stichting Shell Pensioenfonds (8.5 per cent) and the Drouot Group (8.5 per cent).

Until last year the National Enterprise Board (NEB), now part of the British Technology Group, held a substantial stake in three Logica companies which have now been reorganised into one group. (The NEB had bought out Logica's principal shareholder, the U.S. company Planning Research, in 1979). At the

time of the reorganisation the NEB's holdings were placed with institutional investors.

Logica and its brokers Hoare Govett are considering a number of options which would enable some of its longer-standing institutional investors to sell shares. The most probable routes are the full stock exchange listing or the Unlisted Securities Market (USM). It has also not been decided whether to raise new money for the company at the same time.

Weekend reports suggested that about 30 per cent of Logica would be launched on the stock exchange at the end of October. Final decisions are expected to be made shortly, although Mr Philip Hughes, chairman and founder of Logica, is at present in Australia.

Logica was founded in 1969 and has experienced steady growth, with about 40 per cent of its sales coming from overseas markets. In the UK it has a particularly strong presence in the banking sector, including the specification and design of Cheque, the computerised same-day settlement network.

It also manufactures word-processors at its VTS subsidiary, which mainly supplies ICL, the largest British-owned computer company.

Acorn to double Electron production

By Jason Crisp

ACORN, the microcomputer company which is shortly to float 10 per cent of its equity on the Unlisted Securities Market (USM), is doubling production of the Electron, its newest computer launched last month.

The company has placed an order for 100,000 Electrons with AB Electronics, the electronic component and systems manufacturing company. The order is expected to create 100 new jobs in Wales. Acorn is expected shortly to announce further contracts for the Electron from other UK manufacturers.

AB Electronics is to make the Electron at its newly built and highly automated factory at Rogerstone in Gwent, Wales. To date, the Electron, which costs £199, has been made in Malaysia by Asotec, a subsidiary of BSA.

AB Electronics, which is based in Glamorgan, has been a manufacturer of Acorn's highly successful BBC computer since it bought Clearstone from the receiver for £250,000 last year.

BOOM INDUSTRY OF THE NEXT DECADE

Sharper TV on the way

By Raymond Snoddy

A NEW generation of television sets with a larger and much sharper picture is emerging from research centres, according to a new study published yesterday.

If successful, the high-definition or enhanced sets could be selling at the rate of 10m a year, worth more than £6.5bn in the 1990s, the study. Strategies for Higher Definition Television, argues.

Mr Tim Johnson, the report's author, says: "With high-definition television we could be seeing one of the boom industries of the 1990s just appearing on the horizon."

"The progress towards creation of a system which can provide an attractive service to the ordinary home has been amazing in the past year or so," he says. "Experts' views on what is possible, and when, are changing almost week by week."

Work on new forms of television receivers is being done in the U.S., Japan, Germany, the Netherlands and the UK.

In Britain, Mr Johnson says, the main work is being done by Philips, GEC-Michael, the Independent Broadcasting Authority and the BBC.

Until now high-definition television has been largely associated with the work of NHK, the Japanese public broadcasting company. The Japanese system is based on

1125 lines, compared with 525 lines in the U.S. and 625 lines in Europe. It is, therefore, incompatible with existing television receivers and may be more relevant for movie and closed-circuit distribution.

The biggest improvements on the way include methods of high-speed progressive scanning, says the report. Instead of scanning half the lines in a picture 50 or 60 times a second, enhanced television would scan all the lines 100 or 120 times a second. The apparent sharpness of the picture is greatly improved.

Commercial exploitation will need the development of a microchip "frame store" cheap enough to go into a domestic set but sophisticated enough to hold a complete electronic record of one or more television pictures.

Such a memory size would cost many hundreds of pounds now, but the price could fall to as little as £7 by the late 1990s, the report says. Apart from dividing the screen to show several channels at once such a chip would turn a television set into a powerful terminal for personal computing or video games.

Enhanced television would need more broadcasting space than ordinary television. It could be distributed by using two cable channels or by direct broadcast by satellite (DBS).

Enhanced television could be carried in a stretched version of the MAC (multiplexed analogue component) system recommended as a DBS standard in Europe and, according to Mr Johnson, being considered for the U.S. and Canada.

"All the problems which looked so insuperable only a year ago are now being solved," Mr Johnson claims.

"There's no doubt now that high-definition television will be technically feasible - the questions are how and when it will be achieved." Strategies for Higher Definition Television, Ovum Ltd, 14 Penn Road, London N7, £395 or £245.

● Sony, the Japanese consumer electronics manufacturer, plans a £3.6m expansion of its colour television tube plant at Bridgend, South Wales, which will double production capacity there, writes Guy de Jonquieres.

A 27,000 sq ft extension is due to be completed by August next year, increasing production capacity to 240,000 tubes a year from 120,000 and providing up to 60 more jobs.

The tubes will supply Sony's television factories at Bridgend and in West Germany. The company employs almost 1,000 people at Bridgend, where it makes about 180,000 television sets a year.

Shell's Manchester complex in jeopardy after heavy losses

By Nick Garnett, Northern Correspondent

SHELL Chemicals has told shop stewards at its Carrington complex in Manchester that the site must break even by the end of 1985 or it will not survive.

The complex, which has made heavy losses during the past three years, recorded its worst performance in that time during the second quarter of this year.

Dr Ian Thornley, the plant's manager, told union representatives that costs were still too high, that the management was considering a number of options including compulsory redundancies.

The unions have already told the company that they will not accept enforced redundancies and will initiate industrial action if that option is taken up.

Employment at the complex, which was 2,500 by the end of 1980, fell to 1,750 at the end of last year, and there is a programme to reduce this to 1,280 by the end of this year. All these reductions have been carried out by voluntary means, natural wastage and redeployment.

Shop stewards said yesterday that the company appeared to be heading for a shortfall on its target figure. Mr Fred Green, the Transport and General Workers' Union

convenor, said the company seemed to want to accelerate job losses, and he reaffirmed the threat of industrial action over compulsory job cut-backs.

Shell Chemicals UK lost £87m last year and the future of Carrington might be largely dependent on the development at Mossburn, Scotland.

Shell is due to commission a gas separation plant at Mossburn next year and will have a share of ethylene output from the ethane cracker Esso is due to commission at Mossburn the following year. This ethylene is due to be used at Shell's higher olefins plant at Stanlow in Cheshire in north west England.

● Overtime restrictions imposed by workers at the massive Shell oil refinery at Corringham on the Essex coast will be lifted today. The men decided to improve the restrictions for a week in protest against plans to slash the workforce from 1,100 to 650 next year.

Other measures may follow, including the possibility of an all out strike if workers are disciplined because they refuse to move from one job to another.

British Steel plans to match the Japanese

By Brian Groom, Labour Staff

BRITISH STEEL (BSC) is planning a new series of productivity measures aimed at matching Japanese manpower efficiency standards. The measures would cut across traditional demarcation lines, even those involving senior management.

After savage redundancies which have cut BSC's workforce from 210,000 to 75,500 over six years, the corporation aims to use remaining workers more flexibly. This involves moving towards the "steelworker concept," a controversial proposal to make employees into virtual "jacks of all trades" - able to undertake all kinds of work.

Production workers will be required to do more maintenance and repair of their own machinery. Craft workers will be asked to operate machinery, as well as maintain it.

The division between staff and manual workers will be further blurred. At some BSC plants "leading hands" are already taking on supervisory duties, while foremen cover wider areas and can pick up the tools to speed up a job.

At the top level, BSC officials question whether traditional managerial divisions between production and engineering, or between quality control and production planning and control, need to be retained in a slimmed-down corporation.

The steelworker concept ran into stiff union opposition when it was proposed at a small number of loca-

tions earlier this year. It was the main reason why the corporation failed to win a national enabling agreement with most unions before the 1983 local pay and productivity negotiations.

New proposals are likely to start emerging in BSC's individual businesses in the next few months. Managers hope that this time they will be broad-based enough not to antagonise particular groups. Protests so far have come from production workers' unions who objected to their jobs being taken by maintenance craftsmen.

BSC managers argue that the rigours of the market compel them to seek higher efficiency. They believe that massive redundancies have tackled institutionalised overmanning, and raised productivity to the point where it matches, or better, the best in Europe.

The Japanese, however, are still ahead. Sumitomo, for instance, makes a similar amount of steel to BSC but with an estimated workforce of about 60,000 workers - 31,500 of its own, plus outside contractors' employees who work even in direct areas such as coke ovens.

BSC's man-hours required to make a tonne of liquid steel reached 7.3 in the April-June quarter, compared with the plan to average 7.9 over 1983. In 1979 the corporation was achieving only 13.5 man-hours.

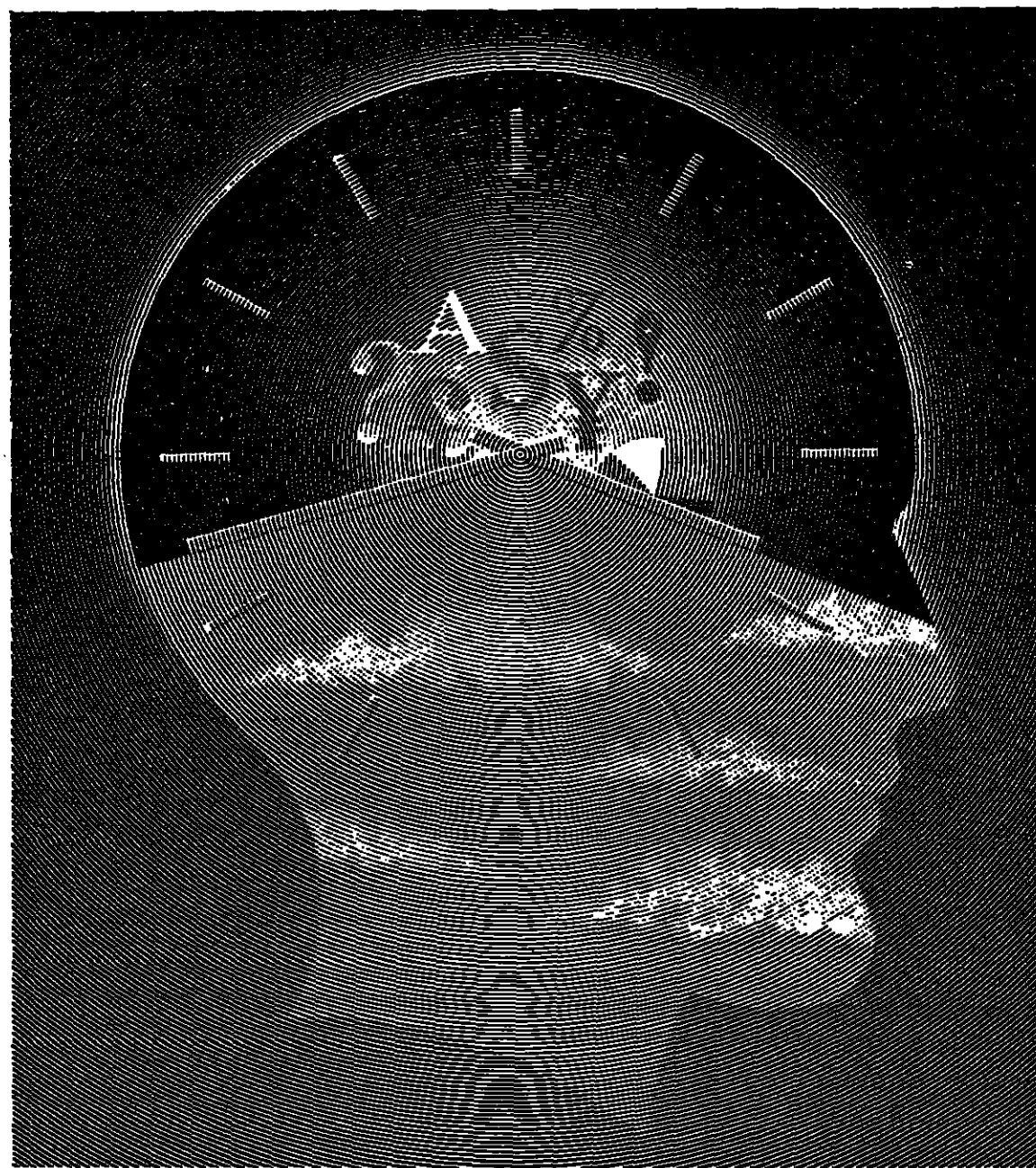
Car makers test new battery

CHLORIDE is to introduce a battery in the UK which, it claims, is more powerful than conventional models. British Leyland and Ford, which are interested in its weight-saving potential, are carrying out long-term trials on the battery.

Chloride says the battery, called Torque Starter, is 20 per cent lighter than conventional models yet

gives 20 per cent more power during the vital first 20 to 30 seconds when a car is being started. It is designed to fit several types of cars.

BMW and Mercedes are using the battery as original equipment in South Africa, and General Motors is installing it on some Holden models in Australia.



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THE ARTS

Music from Zimbabwe

Andrew Clements

The mbira is a keyed instrument long established in Africa south of the Sahara. Its precise conformation varies from region to region, but its essentials are constant—a set of metallic keys, soundboard, resonator (usually a gourd) and some means of adding buzzing overtones to the basic notes. Among the Shona people the mbira is the most important and popular instrument in its musical and religious traditions. The British colonisation of Zimbabwe reduced its popularity but since independence there has been a resurgence of interest in which the mbira ensemble, Mhuri YekwaRwizi has taken a leading part.

Mhuri YekwaRwizi opened the World Arts Season at the Bloomsbury Theatre on Sunday evening, a series presented by Arts Worldwide that is also scheduled to include musicians and dance groups from Java, Iran, Peru, and Indonesia. This first concert was introduced by Paul Berliner, who has written a study of mbira music and, as he demonstrated during the evening, is a highly proficient performer on the instrument himself. The ensemble is led by the singer and mbira player Hakurwizi Mude and includes three other mbira players, as well as a dancer who plays

sounds and mbira also. The music is essentially layered—one, two or more parts played over a percussive pulse with a vocal line. The patterns of the keys, moving in and out of phase, create enormous polyrhythms intricately worked; the singer's phrases are generally short and rhythmically independent.

The effect is exhilarating and generates considerable excitement to which dance a short sequence of staccato gestures that builds to a climax and subsides adds a further layer. Professor Berliner demonstrated how the music was built up but the evening was anything but a dry scholarly exercise; the audience was predominantly African and participation in various forms was encouraged.

It made a fine start to what promises to be a fascinating series. Some aspects of the packaging of the concert left something to be desired: it began 20 minutes late with no explanation given and for much of that time the audience was left in darkness staring at an empty stage; the public address system was badly regulated and the amplification of the mbira tended to muddy the individual lines. In the end, however, the exuberance of the music was more than adequate compensation.

London Galleries/William Packer

Avant garde Russians, and after



Still Life by Liubov Popova

It is not unusual for an enterprising dealer to take advantage of a more public and obviously ambitious programme; but it is unusual for two to do so of two such different cases at the same time, and so well that to miss either of them would be to miss not so much a footnote as a proper rider to the principal show.

Browse and Darby are showing a tiny but choice group of works by Matthew Smith (until October 22) that quite makes up in quality what it lacks in scope against the splendid Matthew Smith retrospective at the Barbican (until October 30). A rather more particular exercise is at Annely Juda Fine Art (until December 3), an extraordinary commemorative exhibition of the Van Diemen Gallery's exhibition in Berlin in 1922, "The 1st Russian Show." It is indeed a most significant complement to the selection from the Costakis Collection, "Art of the Avant-Garde in Russia," now filling the Fine Rooms of the Royal Academy (until November 13).

How George Costakis a Moscow-born Greek, who in the years after the last war was a minor official first in the Greek and then in the Canadian Embassy, came by this collection is a little history in itself, and one that casts a shaft of light across the peculiar and sad circumstance of modern art in Russia since the Revolution. For it is of the inhibiting nature of Revisionism that, having been rewritten once, it is ever more difficult to rewrite history a second time, to admit to that unthinkable first mistake.

The most active and influential artists in Russia, so engaged in the excitement of ideas as much political as creative, in the years before the First World War and so committed to the Revolution when it came, lived to see their enthusiasm and energy betrayed, and their achievement ignored where it was not denounced. Such engagement, such imaginative freedom, were too much for the suspicious peasant minds of the commissars; and for nearly sixty years the banalities of communist social realism have been celebrated, and a major national achievement, a major imaginative contribution to the 20th century, wished out of existence.

On becoming aware of this remarkable group of artists, Costakis became an obsessive collector of their work; and since most of them had never left Russia, and some were still alive, he was able to trace them personally, or at least their families, a clandestine but not illegal business. A few members of our Contemporary Art Society, visiting Russia in the early sixties, called upon Costakis in his tiny flat to see some of his collection, of which even then they had heard. They remember what was to hand being taken from the only place it could be stored, beneath the

bed. The bulk of the collection remains in Russia, some of it left to Russian museums, and what else there is undiscovered is unguessable; and Costakis himself has now returned to the West, to live in Greece.

In the years before the First World War, travel was easy enough for the cultured, the educated and the active; Moscow and St Petersburg were quite as much on the map as Berlin, London, Zurich, Milan, Munich, Paris of course, and there was inevitable exchange among artists of the avant garde. The War stopped that, but by then what with Cubism, Futurism, Expressionism, Vorticism, ideas of abstraction were current, even commonplace. In Russia, suddenly so isolated, they were refined to a degree of extreme clarity, both intellectual and practical: the first true minimalism, the symbolism of abstraction becoming the supremacy of feeling over all other considerations in Art.

With the Revolution, the thoughts could easily be directed to the symbolism of function and usefulness, adapted indeed for practical use in the workers' state, by worker artists, in theatre, illustration, architecture, design of all kinds.

Once it was known more widely what was going on, the point was well taken, and the influence of Russian ideas and practice upon European art and design, from the early twenties on, was profound. Most directly it was felt at the Bauhaus, central to the development of Constructivism, with its principles of functional purity in design, and the essential integrity of all the plastic arts.

In 1922, the Russians had yet to be discovered at home, and the Van Diemen Gallery in Berlin sought to bring out the very latest work, and incidentally to cement the Moscow-Berlin axis by showing relevant local work alongside. For more than a decade Mrs Juda has been our own chief advocate for the Non-Objective Art of this remarkable period, celebrating it in a series of memorable shows. Now she goes on as splendidly as ever with this attempt to re-create the spirit if not quite the fact of that Berlin Show, for all the names are here: Archipenko, Chagall, Gabo, Kandinsky, Malevich, Gabo, Klucis, Popova, El Lissitzky, Rodchenko, Tatlin, Klee, Moholy-Nagy, Bayer, van Doesburg—and so on and on.

It might all sound rather dry and heavy, such is the expectation of abstract art; but the reality is entirely different, and the abiding impression left by both shows is of an extraordinary liveliness and joie de vivre, and the recollection of particular works of great beauty. The Costakis show, it is true, comes principally of the studies and designs, minor works themselves that wait upon the absent final statement, but even so the wit and engagement come across if anything the more directly; and there is the abiding impression left by both shows is of an extraordinary liveliness and joie de vivre, and the recollection of particular works of great beauty.

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has such a variety of special treats that a list is pointless and invidious besides. I shall say only that the early expressionist head of a peasant by Malevich is remarkable; my particular favourites an asymmetric cement relief, oddly reflected boxes, by László Peri, and a small, rich abstract panel by Soutine, just simple lines and blocks of colour.

Matthew Smith is long overdue a fair reassessment of his work, an artist of real distinction and achievement, yet for all the recognition, honourific as well as practical, that came to him in his lifetime, one whose present reputation stands at the level of bare grudging acknowledgement. The difficulty lies with the contradictions inherent as much in his temperament as in his work. He was the most withdrawn and difficult of men, and the most robust and confident of artists, the most French of our English artists in this century, and the most English of expressionists, intimately restrained, controlled, Peter Quennell, in his recent memoir, "Customs and Characters," makes the point exactly: "Shy, small, pallid and myopic, he seemed difficult to associate with his heavily ensanguined nudes, which suggested that, before he began to paint, a stouthead model had been skinned alive and then left to bleed to death upon a pile of satin cushions."

And he gives Augustus John's comment on his old friend's work, saying much the same: a cataclysm of emotional sensibility, a pageant of grandiose and voluptuous forms and sumptuous colour... controlled by an ordered design and a thoroughly learned command of technique." The best of the paintings are indeed terrific, and the nudes best of all, so ambitious in their conception, so curiously light and witty in their execution, for all the thunderous tonality in which they are wrapped. Smith was a splendid painter, but too much his own man perhaps, of no clear school or category, and too open in his reverence of Matisse, whose studio he had once attended, at once too dangerous and too decorative.

In these days of resurgent figurative expression, too often so crude in statement and overblown in scale, his work stands as an object-lesson in finesse, sufficiency and craftsmanship. Vera Russell is to be congratulated on the selection she has made, so much of it out of sight since the artist's death 22 years ago. Much of it passed into the City of London's collections in 1974 on the death of his heir, Mary Keene; and the intention now is to keep a portion of that bequest permanently on view at the Barbican. Smith deserves no less, and certainly this show, and that at Browse & Darby, should not be missed. From them both we can see that only his painting good manners, perhaps, are out of date.

La rondine/Venice

Puccini discovery

William Weaver reports on a surprise revival

Under the imaginative new administration of Lamberto Trazzini, the general manager and Italo Gomez, the artistic director, the Teatro La Fenice in Venice has been responsible for a number of interesting initiatives; and several of them have concerned Puccini. Last year, the Fenice staged two versions of *Madama Butterfly*: the last, familiar version of the opera, as we all know it today; and the first *Butterfly*, which was so roundly booed at its premiere at La Scala in 1904. The comparison of these two texts sent many a Puccini scholar back to his books, to correct some of the inaccuracies that have been written about the extent of revision—it was considerable—the opera after its debut.

Now another Puccini event at the Fenice may also cause some received ideas to be adjusted. In a new production by Giancarlo Cobelli, designed by Maurizio Bale, the Venetian house is presenting *La rondine*, perhaps the least familiar of the works of the composer's maturity. Written mostly during the First World War, this opera has generally been dismissed by Puccini's biographers as a failure. But, as this Venice production proves, it merits and rewards fresh consideration.

The story of its gestation has been told often, if not always accurately: originally Puccini was commissioned to write an operetta for a Viennese theatre, he accepted the assignment, balked at the first libretto, then—apparently before he had actually done much composing—decided to write a bona fide opera. Of the original idea, he kept only the contract with Vienna and, perhaps as a kind of homage to that city's audience and to his friend Lehár, a number of waltz rhythms, though the operetta libretto is always tempered by a characteristic Puccinian wistfulness.

In the event, the opera—for war reasons—was first given in neutral Monte Carlo. For the most part it received respectfully enthusiastic notices, but at least one journalist, in *L'Espresso*, condemned the frivolity of the premiere in wartime, in a period of social upheaval. Cobelli's staging shifts the time of the action from the Second Empire to the period of *La rondine*'s composition, and thus—especially in the last act

—the war is ominously present. Having culminated in recent years against gimmicky productions that alter libretto's settings and composer's stage directions, I must say at once that Cobelli's approach is brilliant and, on its own terms, successful. Most productions of *La rondine* underlie its kinship with operetta: the sumptuous bourgeois luxury of Napoleon the Third's empire. Cobelli sets his characters in a stark, gloomy underground; their festivities and their amours are unfolding on the brink of the abyss.

Taking his cue from some words in the libretto, like "dream" and "spell," the producer has portrayed also a myth-like contrast, on the upper level of a divided stage. In the whole story, he sees a conflict between dream and reality, until, at the end, reality grimly conquers. I doubt that other producers will want to follow Cobelli in this idea of staging against the text, but they would do well to study it. His presentation of *La rondine*, as is important for what it leaves out as for what it includes.

The conductor Gianluigi Gelmetti seemed to concur in this unconventional view of *La rondine*. While he evidently and audibly delighted in the good Puccini tunes, he followed Cobelli in attenuating the work's occasional sentimentality and in rightly underlining the comic second plot, the grotesque love-affair between a poet and a maid-servant. In the hectic dance music of Act Two, Gelmetti found an ironic edge, as the mention of Paris, in Act One, he slyly underlined the brief fanfare.

On the night I attended the production, Sylvia Sass—who sang Magda, the swallow of the title—announced that she would appear despite indisposition. As so often happens in these situations, adversity seemed to inspire her. She sang with great control, but not without warmth and tenderness; she was a sensitive, intelligent Magda, wonderfully affecting in the long finale of the piece. Ruggero, her lover, is rather a stick, and the tenor Vincenzo Belli's stolid mein was appropriate. His singing was not thrilling, but it passed muster. Andrea Martin was a sober Prunier (the Varville figure, who in this case gets the girl). More important is the part of Frunier, the poet, the fulsome, self-indulgent, and somewhat cynical, singing in a clear, true tenor. And Lisette, his soubrette partner, was charmingly good by Daniela Mazuccato Meneghini.

Romanesque art at the Hayward Gallery

The Arts Council is holding one of its most important exhibitions for many years in 1984 when it presents English Romanesque Art, 1066-1200, at the Hayward Gallery, London, from April 3 to July 8.

Among the exhibits will be 80 illuminated manuscripts, including the Winchester, Lambeth and Bury Bibles; stained glass from Canterbury Cathedral and York Minster; sculpture from 40 cathedrals and parish churches; the ivory carving the Bury St Edmunds Cross from the Metropolitan Museum, New York; and the Gloucester Candlestick, which is leaving the V & A for the first time since its acquisition in 1861.

Autumn on Radio 4

A new Alistair Cooke series on jazz, a reassessment of the Presidency of John F. Kennedy, 20 years after his assassination, and a feature on George Orwell, as 1984 looms, are among BBC Radio 4's plans for the last quarter of 1983.

Classic serials include adaptations of Graham Greene's "Our Man in Havana," and "Sybil" by Benjamin Disraeli. Freddie

Jones stars in a new thriller serial, "Story With Pictures," about the smuggling of Goya sketches.

BBC-TV's "Yes, Minister" transfers its soundtrack almost unedited, to Radio 4 in an eight-part series beginning in mid-October. A documentary series "The Voice," on the professional way people use their voices, begins in late October.

John Bingham/Elizabeth Hall

Dominic Gill

John Bingham is an unostentatious, unfamously virtuosic pianist with lots of ideas. I liked his straightforward, unadorned way with the *Fantaisie op.49* which opened his Chopin recital on Sunday. Though some at least of the extreme dramatic unassertiveness of the performance can be put down to nerves, for nowhere else was there playing of dramatic music quite so introverted as in these opening pages.

The piano sonority was consistently beautiful. There were some odd pedallings: in the A flat Ballade, Bingham followed neither the unauthentic pedalling given by most editions nor Chopin's own original unorthodox markings, but used a scheme of his own which made odd sense, for example, of the second episode. Detail was not always perfectly clear. The presto sections of the second Ballade were splendidly done: only a kind of missing alchemy, constraint, unwillingness to project, prevented

them from being very exciting indeed. None of his performances was less than intelligent and engaging, but none was an irresistible spell. The quality which the playing most evidently lacked was charm—without any of that word's superficial or sentimental connotations but with all of its magic intent. One of the most magical moments of all the four Ballades is the dizzy, heart-stopping enharmonic shift of key and perspective from C

major to A flat in No. 3, which Bingham passed over as if he really intended us not to notice it.

Unexpectedly, he seemed more vivaciously in tune with Liszt than Chopin—in Liszt's transcriptions of Chopin's Six Polish Songs op. 74, which are more Liszt than Chopin, and are as transcriptions at all, but grand re-compositions that transform their originals out of all recognition. Colours were brighter, pedalling clearer, and charm shone suddenly warm.

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Arts Guide

Opera and Ballet

LONDON

Royal Opera House, Covent Garden: a marvellous mixture of out-of-the-way operas at the Royal Opera House—the new double bill of Strauss's *Nightingale* and Ravel's *L'Enfant et les Sortilèges* (final performances). Berg's shattering *Lulu* in the brilliant if also finally unsatisfying production by Günter Friedrich conducted by Colin Davis, and a revival of Mozart's *La Clemenza di Tito* in the famous Royal Opera staging that has given new life to an opera once deemed cold and undramatic, with a largely new cast headed by Stuart Burrows, Doris Soffel, and the Bolshoi soprano Makela Kasaravili and conducted by Ivan Fischer.

English National Opera, Coliseum: the second new production of a richly promising ENO season is Wagner's early grand opera *Die Walküre*, in a special "celebration" staging by Nicholas Hynes, conducted by the German debutant Herbert Esser, and led by Kenneth Woolman in the title role.

Sadler's Wells Theatre this week sees the first London visit by the Buxton Festival, who bring this year's programme. First piece on view is Verdi's *La Gioconda*, with Cynthia Buchanan and John Michinson.

Royal Opera, Covent Garden: Makarova and Dowell perform in Ashton

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

September 23-29

choreography as part of the Royal Opera's staging of *Le Rossignol*. Bloomsbury Theatre, WCI: The Crumey Ballet from Sweden completes a week's season (Fri, Sat).

Sadler's Wells, Rosebery Ave: The Sadler's Wells Royal Ballet ends its season with performances of *The Taming of the Shrew* on Friday and Saturday, matinee and evening.

NEW YORK

Metropolitan Opera (Opera House): centenary season, for which special festivities will take place next month, begins this week with performances of *Les Troyens*, *La Fille du Régiment* and *La Forza del Destino*. Lincoln Center (580 9830).

New York City Opera (New York State Theatre): with the settlement of the musicians' strike to the satisfaction of management, an abbreviated season begins with *Cendrillon*, *Turandot*, *La Bohème*, *Carmen*, and *Aida*. Lincoln Center (870 5370).

WASHINGTON

Joyce Trisler Dancecompany (Terrace): a city favourite returns as part of a festival called Dance America, which includes this week Maria Benitez Spanish Dance Company. Kennedy Center (254 9805).

WEST GERMANY Berlin Deutsche Oper: on the occasion of this year's Wagner anniversary the Flying Dutchman is presented this week with Donald McIntyre in the title role. The Marriage of Figaro

convincingly thanks to Pilar Lavergne in the leading role. Further performances are Madame Butterfly and Don Giovanni, both sung in Italian.

Hamburg Staatsoper: Hoffmanns Erzählungen has Beatrice Haldas famous for her Olympia. The Magic Flute has Martti Tavela and Daphne Evangelista. Zimmermann's rarely played *Die Wunderkammer Schusterfrau* rounds off the week.

Frankfurt Opera: Manon Lescaut has brilliant Nelly Miricova in the title role. The first premiere this season, *Der Freischütz*, has Walter Raffner in the part of Max. Die Entführung aus dem Serail is a fresh and delightful revival.

Cologne Opera: premiering this month is Elektra. Munich's opera director August Everding introduced himself to the Cologne audience with this production. Gwyneth Jones, Hermann Winkler and Helga Dernesch are also making their debuts. Don Giovanni is cast with Norma Sharp and Hans Proschka.

Munich Bayerische Staatsoper: The week starts with Die Lustigen Weiber von Windsor featuring Lucia Popp and Wolfgang Fendel. Werner Egk's *Peer Gynt*, produced by Kurt Horves, brings together Scherl Stader and Hermann Becht in the main roles. Schoenberg's *Moses und Aron* is reintroduced to the programme this season. This week's highlight is Don Giovanni, sung in Italian. Cast with Judith Beckmann and Francisco Arauz.

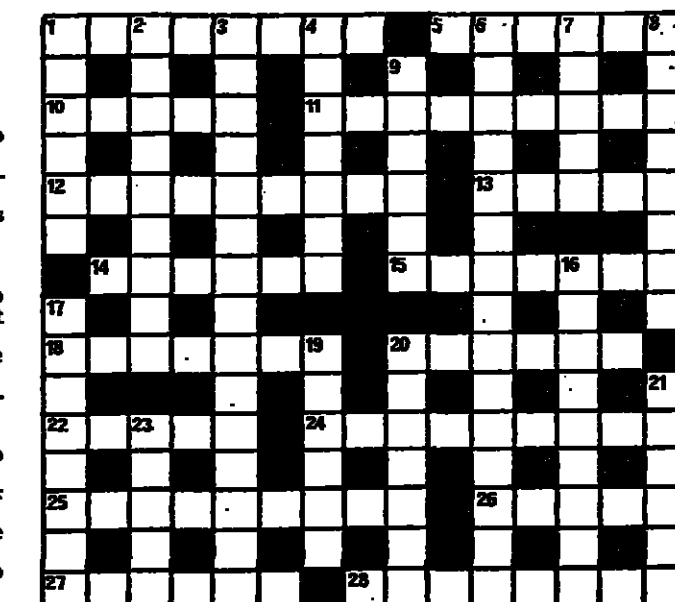
F.T. CROSSWORD PUZZLE No. 5,227

ACROSS

- Drink for a chimney-sweep (8)
- An accountant joins 8 intelligence to meet Robinia (6)
- Some provide a lunch that's just right (5)
- Showing of Patience (9)
- Ambitious pilot? (4-5)
- Quarter mile negotiated to reach something fragrant (6)
- Doctor got up looking severe (6)
- Employees don't start making tea in silk material (7)
- It could count as effort (7)
- At one time name to stir up (6)
- Student goes to Purbeck perhaps to get yarn (5)
- Many intended to get a share in scenes (9)
- Whole amount is given to Queen on racecourse (9)
- Lincoln entertains party in dried brick house (5)
- Officer changes leader of oil carrier (6)
- Support while driving puts boss at ease (8)

DOWN

- Trifling reception some might say (8)
- As 24 becomes if not tended (9)
- Unexpected event while on board (6, 4, 8, 4)
- Room in the Parisian network (7)
- Anathema in the Highlands for one of the pack (5, 2, 8)
- Once a form of transport (5)



8 A man accepts boy such as Edgar Allan (8)

9 County that initially produced wine (6)

16 Keats changed for dinner something (9)

17 One to care out a career like Canova (8)

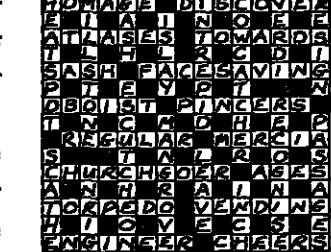
19 Not dense — boxes with energy (6)

20 General fault to expatiate (7)

21 Way good man takes in Sir Herbert (6)

23 Notes turned up to get the thread (5)

Solution to Puzzle No. 5,226



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Tuesday September 27 1983

Micawber at the IMF

THE International Monetary Fund has never held an annual meeting in happier circumstances. For the first time in its history, it has had to close its windows to loan applicants, because its funds are wholly committed.

The Group of 10 are withholding a projected \$3bn (£2bn) bridging loan (and effectively blocking the same sum again from the Saudi "chance") because they want to concentrate the minds of the U.S. Congress on the urgent need to ratify the already agreed increase in IMF quotas. Given the deeply unhelpful mood of Congress, which is dithering over the ratification and attempting to attach quite unacceptable conditions to it, this is rather like trying to enforce pressure through threats of suicide, but it is probably the best that can be managed. The Fund, like Mr Micawber, must simply hope that something turns up.

In this state of affairs, which could still develop into what Poland might have called a most farcical tragedy, it seems worth restating just what is at stake in the effort to win a secure and orderly future for the IMF. Despite the current dramas about bridging loans, quotas, and borrowing rights, the money is not the most important issue: no proposal on the table would come near giving the IMF enough resources to "solve" the problem of international debt. As long as the Fund is essentially a manager in a series of refinancings, the exact size of its own potential contribution is not a matter of life and death.

Co-operative

What is essential is that the Fund should have enough clout — the political clout is just as important as financial weight — to carry on with this lead role, for it is the one multinational institution with the breadth and resources to do it, despite the imaginative interventions of the Bank for International Settlements. Facing a multi-national approach, it would be a matter of weeks or even days rather than months before the bilateral haggling set in. The Fund, which is constituted as a kind of financial co-operative, has even-handedness among its members as its fundamental operating rule; and however much members may complain about the conditions attached to IMF support, they remain in membership. They can and do preach greater generosity to richer members as a form of enlightened self-interest, but they remain members themselves. Thus the efforts of the U.S. Administration to enforce tighter restrictions on the Fund's operations are controversial, but within the rule.

A surfeit of grants

NOT SO long ago a leading Tory politician had this to say about industrial (and, by implication, regional) policy:

"One man's subsidy is another man's penalty, so he shouts for a subsidy, too. If you give vast grants and subsidies to some areas, you are making life difficult for the rest, the more so if you tax them to pay for the lucky ones. So in this way more and more firms can be forced to turn to government for help, which hardly helps self-reliance."

The words are Sir Keith Joseph's and while they date from 1975 their point is no less apposite in the light of the outcry in the West Midlands over Lucas Industries' decision to take a £35m high technology investment programme to South Wales. Unlike the West Midlands, South Wales is a development area; the investment with this qualify for additional government support, as well as being eligible for technology related grants.

Structure

On the face of it there appears to be a contradiction here. It is instructive to ask in what respect the present Conservative industrial policy differs from that of the last Labour Government after the departure of Mr Benn from the industry Department.

No doubt the Tories could argue that the whole structure of subsidies under Labour operated primarily as a social support system. As Sir Keith implied, dependency via subsidies became a way of life for British industrialists who rarely went to the wall in 1974-79 provided they were big enough to raise the spectre of lost jobs, with consequent potential for lost votes.

Outside the lame duck sector, grants became a substitute

for more contentious forms of intervention in industry. As the will to impose dirigiste solutions began to wane, an escalation of the subsidy race seemed a convenient, vote-winning appropriation of industrial and regional policy.

Nobody, in contrast, could accuse the present government of running a comparable social support system for lame ducks, or claim that Mrs Thatcher has balked at contentious decisions affecting industry's survival.

Diluted

But given the Government's apparent radicalism and the lack of serious parliamentary opposition, why is the industry Act structure, though partly pruned, still in being? And why are ministers at the new combined Department of Trade and Industry going through verbal gymnastics to justify a Labour-style policy of backing high technology "winners," with all the risks that entails?

The fact is that the rationale for such an approach has been diluted. And the government now confronts, in the West Midlands, a contradiction that will not go away. Meanwhile patchwork solutions, such as more specific targeting, which boils down to a more modest version of the discriminatory principle that Sir Keith Joseph attacked. More selectivity has also been canvassed, which in practice means executive discretion and thus uncertainty for industry.

Nothing better illustrates how pressure on public expenditure becomes self-generating. And the irony is that in Lucas's case the grants appear not to have been a crucial factor in the investment decision. Here, then, is the case for outlining both a radical and a Tory policy in the White Paper on regional policy that is due later this autumn.

THE countdown has begun for the biggest transfers of public assets to private hands ever made anywhere in the world — the stock market flotation of 51 per cent of British Telecom (BT).

The planned sale — which the Government hopes will realise around £4bn — raises a mass of thorny issues which are already deeply pre-occupying Whitehall. The City and BT itself. Solutions must be found quickly if the shares are to be sold in about a year's time, as the Government timetable dictates.

The Government believes that privatisation will inject fresh dynamism into BT's commercial performance by substituting the discipline of the stock market for the yoke of Whitehall control. "I'm in the business of opening the doors of cages," says Mr Kenneth Baker, Minister for Information Technology at the Department of Trade and Industry.

But the nature of the beast which he and his colleagues will be leading to market is far from clear. They must yet take a series of critical decisions, in which a delicate balance will have to be struck between maximising the sale proceeds and the broader objectives of telecommunications policy.

None of this is intended to imply that the Fund itself and its operations are above criticism. It has fulfilled a vital role in buying time for a more measured approach to the debt crisis. Its success in dragging out exposed banks into maintaining their exposure — learning a sharp lesson from its experience in Turkey, where Fund finance was promptly syphoned off — has been central to this achievement. At the same time the Fund can be held partly to blame for the depth of the crisis, though in a minor sense, because it did not assert loudly enough during the era of bank recycling that the credit structure being created was rickety, and the pressure for real adjustment far too small.

More important, the Fund has not played much part in fostering discussion of long-term solutions; indeed, it seems positively to obstruct discussion of debt restructuring, preaching a philosophy which, like its present circumstances, recall Mr Micawber. "Income Twenty pounds, expenditure Twenty pounds, ought, and six, result, misery."

Although the Fund argues that this approach is a simple matter of realism, and that the adjustments it demands are aimed to limit expenditure to the available finance, this is too narrow a view. First, different forms of outside capital — fixed interest, floating interest, indexed, and equity — carry very different levels of risk and of obligation. Secondly, many debtors have very large potential resources in their own countries which are invited to participate. Thirdly, some of the pain of adjustment to reality will almost certainly have to be borne, sooner or later, by creditors rather than debtors, in the form of moratoria or partial write-offs. As one critic has trenchantly pointed out, a debt problem can hardly be said to be near solution when the real burden and the real interest rate are higher after the solution than before.

The tragedy is that no progress with these central issues — or even with the question of IMF access to market finance as borrower rather than simply as orchestrator — can be hoped for until the present uncertainty, for that, the U.S. is to blame.

A massive network burdened with obsolete equipment

A rival communications network, is still in its infancy. Though the Government has acted to curtail BT's former monopoly over subscriber equipment and services, the organisation's extensive distribution channels and marketing muscle give it a powerful advantage over potential competitors.

But BT faces some big obstacles, which may take years to overcome. While it has taken some long overdue steps to install proper management and financial controls since Sir

The sale of British Telecom

BT: the 51 per cent solution

Guy de Jonquieres and David Freud examine the issues raised by the £4bn privatisation package

George Jefferson became chairman three years ago, it still suffers from a deeply ingrained bureaucratic attitude among middle management and from

Obstacles, which may take years to overcome

a legacy of under-investment. Its network is the fourth or fifth largest in the world, but is burdened with huge amounts of obsolete equipment — some of its exchanges are as much as 40 years old. It is trying to speed up its modernisation programme but still lags behind many of its European counterparts: its investment on a per capita basis last year was just over half of that in West Germany and only two-thirds of that in France. Its recent problems stem less from lack of funds than from the practical difficulty of speeding up delivery and installation of modern equipment it needs.

The Government recognises that once BT is cast loose from the public sector, a new regulatory mechanism will be needed to prevent it from abusing its de facto monopoly. The exact way in which the mechanism will function has yet to be decided and is a key issue for BT management, competitors, prospective investors and consumer groups alike.

The first clear indication of the Government's intentions is expected later this year, when it issues a licence setting out the terms on which BT may operate. Its main provisions will include the obligations on BT to continue unprofitable but socially desirable services, such as call boxes and 999 calls, and the conditions for inter-connection between its network and those of its competitors.

The Government will also be relying heavily on another, novel method of regulating BT by imposing price constraints during the first few years of private ownership. The method, originally proposed by Prof

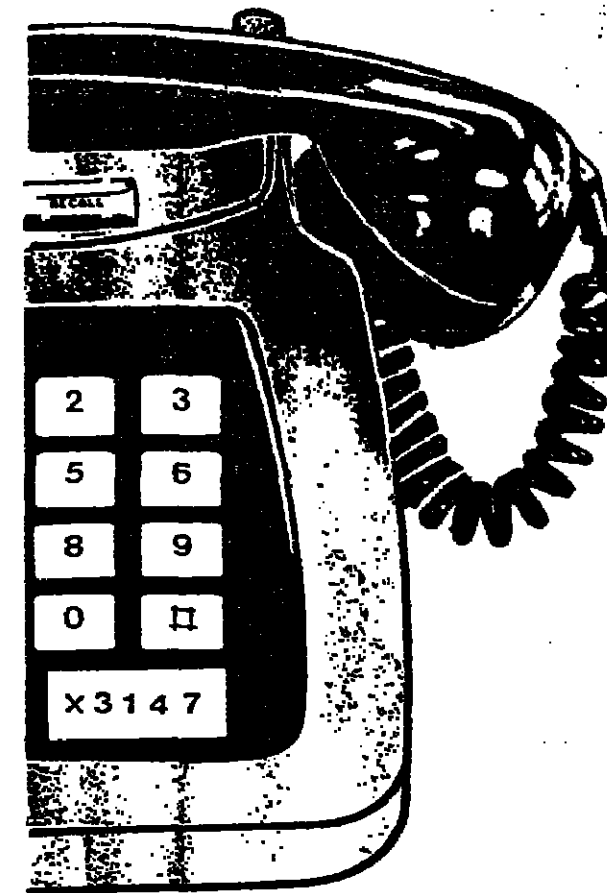
Stephen Littlechild, a UK telecommunications economist, will keep annual tariff increases on a variety of BT services below the inflation rate.

Decisions have yet to be taken on the services to which the formula will apply and on how far BT's permitted tariff increases should be pegged below the rise in the retail price index.

Much will depend on how effectively the new rules are enforced by the planned Office of Telecommunications (OfTel), which will become active once the Telecommunications Bill becomes law next year.

OfTel will be empowered to monitor competition — and particularly BT's behaviour — and to direct offenders to stop abusive practices. But it will have a staff of only about 50 people, and the choice of its director-general will probably be critical in determining how energetically it pursues its role. BT and its prospective new owners would clearly prefer the lightest possible regulation, so that it can present itself as a high-flying company in a growth industry with good long-term prospects.

It also wants a clean balance



a more than even chance of the price rising sharply on stock exchanges after trading begins. If that happened, the public outcry over Wall Street's profiteering at British taxpayers' expense could make the future over last year's flotation of Ameriham International look like a vicarage tea-party.

An alternative is to sell BT in several tranches, possibly three over the same number of years. But this approach also has its problems. The institutions would be reluctant buyers of the early tranches because they would know that more of the same stock was to be unloaded on the market later. Some more exotic options have also been mooted, such as giving preference to BT subscribers or buyers of special gilts issues. But few of these seem practical or of much more than marginal value.

It is too soon to say how — if at all — privatisation will affect BT's business strategy. It has already responded to liberalisa-

The Government has set itself ambitious targets

tion by starting to re-align its tariffs more closely with costs so as to reduce the subsidy from profits. Long-stated and international services to loss-making local calls, by dividing its major businesses into profit centres and by expanding its marketing effort.

BT seems certain to remain the dominant distribution channel for subscriber equipment and services for many years to come. Senior managers claim that its enormous buying power will enable it to foster the development of British companies of new products and services which can be sold internationally. They argue that it can play a similar role to Marks and Spencer, the British retailing chain which has established close links with a wide range of UK manufacturers.

It remains to be seen whether this patriotic vision can withstand the pressures which a privatised BT will face to maximise profits. So far the Government has managed the liberalisation rules to ensure that most of the telecommunications products approved for competitive supply are made in the UK.

in one go, to avoid an awkward period of transition to the private sector. But the UK market alone would almost certainly be unable to swallow the entire issue at a single sitting. British institutions added only £2.5bn of equities to their portfolios last year.

As a result, the Government has already started to cast its net overseas. It has made overtures to Japan, which received a puzzled and negative response, and is currently making a major effort to woo Wall Street. The British merchant banks handling the issue have hinted that they hope to dispose of as much as half of it in the U.S.

However, American institutions are largely ignorant about BT and will probably need a good deal of convincing if they are to absorb more than a token amount of the issue. Their initial prejudice is to view it as a utility.

The Government could risk political embarrassment if a large chunk of BT were sold to overseas buyers. The inherent trickiness of valuing the shares means that there is

Marks and Spencer role envisaged with manufacturers

As a result, the Government has already started to cast its net overseas. It has made overtures to Japan, which received a puzzled and negative response, and is currently making a major effort to woo Wall Street.

HOW BRITISH TELECOM COMPARES

	British Telecom	American Telephone	France	West Germany
Revenues 1982	£4.4bn	\$45.1bn	Fr 33.7bn	DM 27.9bn
In \$ at 31.12.82 rates	\$10.3bn		\$8.0bn	\$11.7bn
Cap. investment 1982	£1.4bn	\$16.8bn	Fr 27m	DM 11.1bn
In \$ at 31.12.82 rates	\$2.6bn		\$4bn	\$4.7bn
Employees, end 1982	246,000	822,000	164,000	138,000
Subscriber lines, end 1982	19.4m	84.7m	19.5m	23m
Employees per 10,000 subscriber lines	127	97	84	82
Revenues per employee (\$)	4,200	7,900	4,900	6,200
Cap. investment per subscriber line (\$)	133	198	205	204

* AT&T Long Lines and Local operating companies only.
† Telecommunications operations only. FT estimates

Men & Matters

Eyebrow power

Sir Percy Cradock will provide an interesting contrast to Sir Anthony Parsons, the new ambassador to East Germany. He was also leader of the UK team at the comprehensive test ban discussions at Geneva.

Where Sir Anthony tends to be forthright in his dealings Sir Percy never uses two words where one will do; and, if he can help it, he uses none at all.

Where Sir Anthony is an enthusiast with a strong sense of humour and a bon vivant, who in his earlier years as an army officer in Trans-Jordan was given to duelling in the mess with bottles of champagne, Sir Percy is donnish, immaculate — indeed a prototype Foreign Office Mandarin. Sir Percy's handling of the current negotiations with China over the future of that rather nervous colony, Hong Kong, has won admiration both from his colleagues and from the Chinese who see him as a tough, shrewd, and skilled diplomat.

He has the unnerving habit of raising the eyebrow as a sign of displeasure which, his colleagues say, can be as effective as if he had banged a fist on the table — something it is hardly possible to imagine him ever doing, by the way.

In the past two years the regime of Deng Xiaoping, which Sir Percy has been watching from the walled compound of the British Embassy in Peking, has appeared to be in trouble from time to time. Sir Percy has bucked the trend, however, forecasting that all was well. So far he has been proved right.

His experience is predominantly in China and in East-West relations — which suggests that Mrs Thatcher sees the talks over Hong Kong, and as the dominant foreign policy issues now that the Falklands

Racing cert.

Election specials, as known and loved in Europe and North America, are less a part of the democratic process in Africa. Nevertheless, Kenya has just taken a significant step towards electronic election coverage. An enterprising Nairobi company, with the co-operation of the government, has set up shop temporarily in a city hotel and is offering, "Kenya's first computerised election results service."

For £7.50 customers are promised an up-to-date computer analysis of all results of the national elections which took place yesterday.

What will not be available, however, is the percentage swing for or against the government. Kenya is a one-party state and it is confidently predicted another five years for President Daniel Arap Moi and his Kenya African National Union Party.

With the portable computer maker Osborne going bankrupt, and its bigger sister Apple in heavy water for the first time since setting the micro-computer pace in the 1970s, California's silicon valley is no lotus garden these days.

Allen Michaels, founder and president of the three-year-old company Convergent Technologies, is as worried as the other bosses. Convergent's sales mushroomed from \$350,000 in 1980 to \$98m between 1980 and 1982. However, last month the company's growth slowed abruptly

as customers held back on orders for the current product line.

Michels has reacted by instituting an austerity programme. It starts by catching the six top executives with a 50 per cent pay cut. The next step is to rank employees — with a view to dismissing non-performers. "We aim to eliminate the bottom 10 per cent," says Michels.

No one can suggest, however, that Michels is not backing up his words with actions. He has promised to match the company's percentage savings in expenses with a similar percentage loss in his personal weight.

He argues that his own health and the health of his company will benefit in tandem.

Kinnock ready

Some of the preliminaries to the famous victory at Brighton next Sunday when he will be appointed leader of the Labour Party are engaging the attention of Neil Kinnock.

He appeared in solitary splendour on the manicured lawn in New Palace Yard, Westminster, yesterday to be photographed in a variety of poses with Big Ben, Westminster Hall, and other well-known features of Parliament appearing prominently in the background.

Kinnock showed a clear preference for being photographed with his arms folded. The psychologists may read something into that — but now that he has a commanding lead in the leadership contest he need not worry about keeping his fingers crossed.

Unobserved

Switzerland's unique status as a privileged non-member of the International Monetary Fund

has been underlined once again during this year's proceedings.

Normally the annual meeting of the IMF is attended by a varied crew of "observers," such as development banks and UN related institutions, and Switzerland.

This year all that has come to an end. Even the European Economic Community delegation, which has observer status at the policy-making Interim Committee of the Fund, was packing its bags last night for home ahead of the annual meeting proper which starts today.

Behind the decision to cut out observers apart from Switzerland lies the unseemly wrangling which began around 1979 about Arab attempts to get the Palestine Liberation Organisation a seat as an observer.

The issue had virtually disappeared by last year's Toronto meeting of the IMF. But just to be on the safe side it was felt that the best thing to do was to eliminate all but one (rich) observer for the future.

No story

A thief who stole a replica of The Challenge 1983, limited edition book on the America's Cup from an inn at Newport, Rhode Island, at the weekend thought he was getting a souvenir of the great event worth \$1,000.

Unfortunately for him the book is still being written, and all he gained was a leather-bound binding and souvenir case.

A team of eight international experts on 12 Metre racing is still completing the 300-page book.

Only 1,000 copies will be printed for the world market. Copy number one is to be auctioned in New York in aid of UNICEF.

Observer



When you visit a Thistle Hotel, the plush furnishings doesn't finish at the lift.

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Letters to the Editor

Unitary tax for multinationals

From Mr T. Taubeneck
Sir—Your editorials (September 19 and 26) on unitary tax rightly underscore its new importance but raise far more questions than they address or answer.

It is true that a few American states impose this extrajurisdictional income tax, and that its recent approval by the U.S. Supreme Court suggests it may shortly be somewhat more widespread—although it has been common enough for decades, and can be dealt with if one takes care.

Time and space do not permit a full explanation of all the issues, nor an analysis of the implications for company operations in the U.S. relations between the U.S. and UK, and/or fiscal policies of other countries toward multinational companies.

Accordingly, the complex issues of national/state relations may not be resolved in a manner acceptable to foreign governments, which may feel compelled to retaliate, for example by upsetting existing tax treaty relations to the detriment of all business. Your paper (September 22) mentions "retaliation" in this context, and that could be most unfortunate.

As a former president of an international trading company and as an American tax lawyer, I know that many of the problems created by "unitary tax" can be eliminated or minimised by careful tax planning. Hopefully such planning, plus moderation on the part of government here and the U.S., will minimise the disruption caused by conflicting governmental policies.

T. D. Taubeneck
Wald, Harknider and Ross,
24, Under Brook Street, W1.

From Mr J. Liddiard

Sir—It is somewhat ironic that I write to disagree with Frances Stewart (September 22) who urged the adoption of unitary tax. The company for which I work states actually had its California tax reduced under the unitary system.

The argument that unitary taxation produces a consistent system of taxation applies only to U.S. tax. Any system of taxation that allocates profits on a rational and uniform basis must be acceptable to any taxpayer. To believe, however, that the conflicting requirements of Governments to raise revenue would result in such a uniform application is, with respect, simplistic. The inconsistencies apparent in the present system would also be mirrored in any system of unitary tax.

It has taken over 40 years to establish the present limited system of double taxation treaties, all of which are based on the arm-length system of

Splitting BL into tiny units

From Mr D. Dale

Sir—Mr Cecil Parkinson recently inspected one or two BL factories and met senior BL managers in connection with government plans for the privatisation of certain "product companies" established within BL for the purpose of introducing private capital into BL, but to split it up into what are tiny units by motor manufacturing standards is foolish in the extreme.

The costs of design and development of a new model, and even of a new engine or gearbox are not so enormous that these insignificant companies could not possibly bear them. Jaguar, in spite of its recent very creditable performance, is still much too small to

survive and the thought of splitting off Land Rover and Freight Rover (the latter makes only Sherpa vans all of whose major mechanical components are car-sourced) is ludicrous. The base of the Unipart business is still the distribution of the "tied" parts for the product companies which might well decide to do this by other means. Leyland Vehicles now makes excellent trucks (there is now no need for any British user to buy foreign vehicles on account of quality) but its main trouble is a lack of volume. In the last "good" year of the British truck market, Leyland made 28,000 trucks while Mercedes made 128,000. There is indeed little mutual support between trucks and cars so far as sourcing of components and assembly are concerned, but the commercial vehicle distributors are often better at selling "panels" than car distributors and this is a valuable link.

Apart from shortcomings on the production side, a major omission of the BLMC era was

Frances Stewart accuses multinationals of manipulating profits thus putting poor countries at a disadvantage. My experience is that the vast majority of multinationals do no such thing. For those that do, the solution is not to abandon the present system but to apply it more effectively. It is not the application of the present system not its basis that Frances Stewart should attack. Countries with a "weak administration" (as Frances Stewart phrases it) might even fail to apply unitary tax properly.

It is interesting to note that while the Californian unitary taxation caused my company to reduce its taxation, it then claimed that our non-U.S. businesses were not unitary with the Californian business and to go back to 1971 to recalculate our profits.

If the major proponent of unitary tax does not apply the system within its own borders in a uniform manner what hope is there that there can be any agreement between countries? John Liddiard,
41 St Andrews Road,
Coulston, Surrey.

Unitary tax for multinationals

an almost complete failure to rationalise components across the car manufacturing companies. The ultimate in this was the design and development of a new three litre engine for the Triumph Stag which never went into any other model. Rationalisation has gone a long way since then, but it can go still further. For example, a new engine could be used for a Jaguar model and for a future Rover or Rover/Honda Land Rover and Freight Rover should not think of producing their own engines in the future, but should take them from Austin Rover.

Would Ford set up a separate company to produce the Transit van? Would Mercedes, Fiat, Renault, Nissan give such a proposition a second thought?

Why has Audi joined Volkswagen? Why are Honda and Austin Rover working together? Why, in a similar field, have all the large Western aero-engine makers, including Rolls-Royce and Pratt and Whitney just announced a joint design venture for the next generation of engines? European and foreign competitors must be rubbing their hands at the prospect of the dismemberment of BL.

If the Government persists in this policy, I hope that the potential buyers of the shares will realise that they would be buying a pup, a pup that could never survive amongst a pack of hungry wolfhounds.

After all the trauma that has been suffered already, what is again at stake is the survival of the only British owned motor manufacturer of national significance, and the component industry that goes with it.

D. H. Dale,
97 Hildersstone Road,
Malt Head,
Stoke-on-Trent.

Outsiders on the inside

From Mr N. Stacey

Sir—The appointment of "outsiders" to companies has gathered force recently when several of them were placed on the board of Lloyd's of London. This development is part of the information revolution which instructs that, increasingly, most people's business—or nearly so. The participation of outsiders often makes for more and better informed judgement by supplementing routine thinking and accepted wisdoms. Organisations working in areas of public interest are likely to benefit particularly from the counsel of non-executive outsiders.

The appointment of outsiders as advisers to public company boards has a long history and has gained wide currency in more recent years. The time may now be propitious therefore, to examine opportunities for introducing "outsiders" on councils, courts, or boards of professional or trade bodies, irrespective of their origins which may be enshrined in Royal Charters or in the Companies' Acts. A significant contribution by outsiders awaits to be made in institutions and societies so as to be able to deny Bernard Shaw's maxim that—"all professions are a conspiracy against the laity". If the accountancy bodies had outsiders on their councils, I wonder if the unity of the profession might have been accomplished earlier? Outside council members might successfully contribute to lawyers and accountants' deliberations on the delicate question of marketing their professional services.

"Outsiders" purvey fresh ideas or look at old ideas in a different way; they are also in touch with worlds different from those of practising members of institutions. The appointment of outside advisers invariably results in the disclosure of more and better information and in its wider dissemination; such a step would help to gradually reduce opportunities for misunderstanding all round. It would contribute to the dimension in mutual understanding.

Nicholas A. H. Stacey,
Reform Club,
Pall Mall, SW1.

A lender of last resort

From Mr A. Magee

Sir—Samuel Brittan's article (September 8) supporting Prof Lipton's proposal for a lender of last resort is a timely reminder of the need for some kind of controlling intervention in the world credit markets by a recognised central authority. A lender of last resort, however, is only half the story and is only seeking to provide a remedy for the present debt problem rather than looking for ways to prevent future recurrences.

The role of the central authority should be to smooth cyclical changes in international lending and borrowing needs. It is generally recognised that the rapid accumulation of debt in the last 10 years (demonstrated by the graph accompanying Mr Brittan's article) has been due mainly to two factors—Opec surpluses and low demand for capital in the developed nations because of the recession. This increased the supply of credit to the developing world which wel-

Unitary tax for multinationals

comed it gladly. Country borrowers cannot be expected to impose limits on their borrowing which should theoretically be determined by their own experts. This excess supply could have been absorbed by the proposed central authority, thus allowing third world debt to grow steadily, and then released later when the customary famine follows the feast of lending.

The solution to the problem of international debt must be a co-ordinated one which embodies both the supply and demand aspects of credit. A recent paper by Dr Shelagh Hefferman of the City University Business School which develops a general model of the supply and demand for sovereign loans would appear to be the first attempt to provide a basic framework for the whole international lending process.

A. D. Magee,
4 Springpark Drive,
Beckenham, Kent.

smaller part for gold than for most commodities. Michael E. Coulson,
Loring & Crickshank,
Piercy House,
Copthall Avenue, EC2.

The market is ruled, OK?

From Dr D. Pollard

Sir—Are we to expect the anticipated reduction in interest rates to coincide as usual with the Conservative Party conference, showing once again that the market is ruled O.K.?

(Dr D. Pollard,
41 Oakfield Crescent,
Blaby, Leicester.

value of gold, any more than they do of diamonds? True, no company can in the long run produce profitably at a price below its marginal cost; but to extend this elementary principle into a general market theory is absurd. If gold has an "intrinsic" value, it is surely what price at which it would equal "industrial" demand; in other words, the price at which supply and physical demand would be in equilibrium. Production costs are only one part of any theory of value; and, I suspect, a much

From Mr M. Coulson
Sir—In the gold survey (September 21) your Commodities Editor says that the metal "still has an intrinsic basic value, founded on the rising cost of extracting new supplies from deep below the earth's surface."

In the June quarter, the average cost of production of the South African mine varied from below US\$200 to almost US\$600 an oz. With variations like this, how can mining costs alone determine the intrinsic

The intrinsic value of gold

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Ceasefire in Lebanon

'Enough, enough, enough'

By Patrick Cockburn in Beirut

THE CEASEFIRE in Lebanon is largely an agreement to stop pulling triggers. "Enough, enough, enough," said Mr Chafic Wazzan, the Prime Minister, as he announced the end of the three-week-long war late on Sunday.

For the Lebanese it is enough that, at least for the moment, the artillery duels among the mountains which ring Beirut have ceased. Smoke was still rising yesterday from where shells had set alight the pine woods on the steep slopes above the capital, but otherwise there was every sign that the truce was being observed.

In the streets of Souq al Gharb, the ridge top town which has been the focus of battles between the Lebanese army and Druze militiamen, the soldiers were understandably pleased that the shell and rocket fire had stopped.

"Only a few snipers this morning," said an officer. But most of his men still looked wary as they cleared the road of rubble brought down by the explosion of artillery rounds the night before.

It seems that the ceasefire will hold because the Syrians and the Druze have achieved most of what they want. Damascus has gone far to all the political vacuum left when the Israelis pulled back to the Awali River at the start of September. The Druze militiamen have defeated and driven out the Christian forces which had invaded their mountains on the heels of the Israeli army last year.

At the same time the U.S. has shown that it would not allow President Amin Gemayel to be overthrown. A week ago when Syrian and Druze artillerymen poured fire into Souq al Gharb amid a series of powerful ground attacks, General Ibrahim Tannous, the Lebanese army commander, told the Americans that he would have to evacuate the town unless their offshore fleet provided naval artillery support.

They did so and the Government has clung onto Souq al Gharb, which has achieved a symbolic importance out of proportion to its strategic significance. Since then there has been plenty of ground fighting, though plenty of artillery battles, as Syria and its Druze allies manoeuvred to extract the best ceasefire deal possible. But they knew they could not overthrow



Fighting in the Souq al Gharb, east of Beirut

the Government, which offered to resign yesterday to aid the reconciliation process.

Few on either side of the battle line see the ceasefire as more than an armed truce, a recognition of a new balance of power which has emerged after almost a month of fighting. The national reconciliation dialogue now to take place between all the different Lebanese leaders is to be held in Saudi Arabia. That is a measure of the dis-

integration of Lebanon itself, and little is expected from the meeting.

The Government, on President Amin Gemayel's own admission, only holds 10-20 per cent of the national territory. Lebanon itself is little more than a geographical expression. The Israelis hold the south of the country, the Syrians the north and east and their Druze allies the crucial Central Mountain overlooking the capital.

The 34,000-strong regular army has fought well, better than many foreign observers had expected. But the critical new addition to all political equations in Lebanon is the support President Reagan is now giving to President Gemayel. A massive armada of naval vessels is cruising off the Lebanese coast, including two aircraft carriers and a battleship. If the naval bombardment had

not succeeded in allowing the Lebanese army to hold most of the ridge line on the eastern approaches to Beirut there is little doubt that air strikes by U.S. aircraft would have been used. French Super Etendard bombers attacked Syrian gun positions last week after the French section of the multinational force came under attack.

For President Gemayel, the presence of the U.S. fleet is deeply reassuring as a guarantee against military defeat. The problem is that President Gemayel's resources are so slender that he is rapidly becoming totally dependent on his alliance with the U.S.

The Syrians do not seem too displeased with this. They have long experience of Lebanon's political morass and its hidden dangers, something they seem to believe President Reagan may be going to find out about the hard way. The guns of the Sixth Fleet may deter Syria from disposing of President Gemayel entirely, but Damascus does not appear intimidated by American firepower. President Assad has always been far more nervous of Israel than of the U.S.

It was after all an Israeli withdrawal which precipitated the crisis of the past three weeks. The pullback was a recognition of Jerusalem's

tee against military defeat. The problem is that President Gemayel's resources are so slender that he is rapidly becoming totally dependent on his alliance with the U.S.

President Gemayel, who faces so many enemies and has alienated so many potential friends, considers that his one strong card is his alliance with the U.S. He has little else going for him and over the last month he has sought desperately, but with ultimate success, to internationalise the crisis. President Reagan cannot now back away from his commitment to give substance to the regime's somewhat shadowy authority, but in doing so he will find it next to impossible to keep his footing in Lebanon's political quicksands.

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Middle class machismo

From Mr R. Griffith-Smith

Sir—As the date of the annual conference approaches, certain factions in the Tory party as, as usual, seeking to influence the style of motives to debate. The prevailing argument in the Press "Law and order" and "the rating system" stand out. The former may be regarded as a useful pressure release valve for the Tory party's frustrations of the choler Right. Debate on the latter, however, still tends to suffer from inadequate venting of the same pressure group.

Tory councillors who vent their frustrations on taking a leaf from the Prime Minister's book and endorsing the findings that TINA applies as much to the rates as to economic policy. Much has been made of the White Paper claim that only 35 per cent of the voters actually pay full rates. The traditionally low turn out in local elections of around 40 per cent leaves

the democratic process fully at the disposal of a highly motivated 55 per cent whose composition has variously been described as "wretched" and "skinned alive."

Every country in the Western world has a property tax of some sort and it is inconceivable that the government of whatever hue would forever abandon such a clear cut method of raising money. The right to control revenue, subject to the sanction of such electorate as turns out, is the essential of local government accountability. The volunteers who make up the body of elected councillors would see little purpose in being merely distributors of government subsidies, or even quosquos drawn from a different covert. Conservatives are better advised to pursue their philosophy of the property owning democracy through the sale of council houses than to set about destroying one of the few remaining bastions of defence against the creeping centralisation of the powers of the state.

John Griffith-Smith,
4 and 6, Copthall Avenue,
Morgate, EC2.

preserving the value of these pensions, and in that sense, as I have already implied, it does not cost more to stop frozen pensions melting away.

Martin Paterson,
10 Buckingham Place, SW1.

Pensions and early leavers

From the Chairman,
Martin Paterson Associates

Sir—Mr Baker (September 22) can see no reason why an employer should be expected to "inflate" the pension of an outgoing employee and makes the familiar claim that to do so can only cause a considerable increase in cost, perhaps at the expense of the remaining members.

In fact, what has been proposed is not so much to inflate the pensions as to provide some protection against their shrinking until they become only a miserable relic of their former size by the time the first payment is due. To do this costs no more than it would cost if we had no inflation at all. And in the time the first payment is due, at least in large degree, the means for

Coca-Cola sells wine unit for \$200m to Seagram

By Andrew Baxter in London

COCA-COLA, the world's largest producer of soft drinks, has ended its six-year flirtation with the headier world of alcoholic drinks by agreeing to sell its Wine Spectrum unit for more than \$200m.

Coke has signed a letter of intent with Joseph E. Seagram & Sons, a subsidiary of Seagram, the world's largest producer of wines and spirits. Wine Spectrum, which sells wines under the Taylor California Cellars, Sterling Vineyards and Monterey Vineyard labels, is the third largest producer and marketer of wines in the U.S.

Coca-Cola said yesterday that it had no intention of selling Wine Spectrum until Seagram made it an offer it could not refuse. "This was a buyer-initiated offer. Management felt obliged to accept it," said Mr Carlton Curtis, Coca-Cola's manager of corporate communications.

Coca-Cola moved into the wine business in 1977. By last year Wine Spectrum accounted for less than 6 per cent of operating income.

Mr Curtis said the sale would allow Coca-Cola to concentrate on its main businesses where return on assets were higher - soft drinks, foods, and entertainment. The price for the sale would allow Coca-Cola to recapture its investment in the wine business.

Other U.S. corporate news, Page 19

South Korea delays nuclear plant projects

SEOUL - The South Korean Government plans to shelve four nuclear power plant projects at least until 1986, Energy and Resource Ministry officials said yesterday.

Several foreign companies had vied to supply reactors and other equipment for the projects, worth a total of \$5bn. The Government originally planned to start building this year.

The officials said the tentative plan also calls for a slow-down on four nuclear power plants being built by the U.S.-based Westinghouse. The completion date for two of them will be pushed back six months to mid-1986, and until September 1987 for the other two.

The officials, who declined to be named, said the delays were the result of lower than expected demand for power and effective energy saving efforts.

Sources said the plan also reflected the Government's policy of curbing the foreign borrowing South Korea needs to finance the power projects.

Two other nuclear power plants being built by Framatome of France will not be affected by the slowdown and are to be finished in 1987 and 1988. AP-DJ

U.S. to delay spending cuts

Continued from Page 1

cuts, which will revive charges about the "fairness" of the President's overall economic programme. According to their analyses of public opinion, the President will get full credit from the electorate for the economic recovery which is now under way only if he can neutralise the "fairness" issue.

The key fiscal issue which is still under debate in the White House is whether to include any mention of possible tax increases from 1986 onwards in next year's budget.

LEVEL OF IMPORTS STILL CAUSING CONCERN

UK current account improves

BY ROBIN PAULEY IN LONDON

BRITAIN'S balance of payments crept back into surplus in August, although the Government is now confirming the view of the Confederation of British Industry (CBI), the employers' organisation, that Britain's export performance remains weak in spite of improving world trade conditions.

Trade Department figures published yesterday show a surplus of £22m (\$33m) on the current account of the balance of payments in August compared with the substantial deficit of £190m in July and a healthy surplus of £412m in June.

Behind these rather erratic figures is a generally bleak picture. The current account surplus so far this year is just under £300m, compared with the Government's budget forecast of a £1.5bn surplus for 1983.

Imports have been at a much higher level than expected and exports, other than oil, have failed to perform. An export led recovery to replace the slowing consumer spending stimulus to the economy

UK BALANCE OF PAYMENTS, CURRENT ACCOUNT (£m)*				
	Current Balance	Visible Balance	Invisible Balance	
1981	+6547	+3112	-104	+3539
1982	+5428	+4805	-2486	+3309
1983 Q1	+779	+1764	-1958	+573
Q2	+313	+1490	-2144	+341
Jan	-146	+529	-699	+324
Feb	+204	+613	-734	+325
Mar	+721	+622	-225	+324
Apr	-196	+485	-785	+114
May	+276	+420	-826	+113
Jun	+276	+585	-923	+114
Jul	-190	+440	-790	+160
Aug	+22	+569	-707	+160

Source: Department of Trade *Seasonally adjusted

is so far nowhere on the horizon. And the evidence is that the consumer boom went largely on imports, widening the balance of trade deficit.

However, August's figures were a definite improvement on July's exceptionally poor figures. Exports recovered from the £4.7bn in July (the lowest figure since January) to

beginning of this year. It falls to oil and earnings from invisibles, such as insurance, shipping, banking and tourism, to counter the consistently bad non-oil export record.

Oil production has been increasing during the past two months, rising to 5.7m tonnes in August (the highest in 1983 except for March with 6.0m tonnes). This took the oil surplus up to £569m, compared with £440m in July, while the August non-oil deficit was £707m, compared with £790m in July and £123m in June.

Invisibles continue to run a surplus estimated at around £160m a month.

Total exports to the European Community fell back by 2½ per cent in the three months to August, compared with the previous three months, and by 9 per cent to the rest of Western Europe. This offset the growth of exports to North America by 2½ per cent in the period June to August compared with the preceding three months.

'Preferred' system must go, says Lloyd's group

BY JOHN MOORE, CITY CORRESPONDENT

A CONTROVERSIAL system of underwriting at Lloyd's the London insurance market, should be banned, it was proposed yesterday. It is claimed that the system has often been used to benefit the community's professionals, their families and business associates.

The recommendation to ban the system was made in a consultative document prepared by a Lloyd's internal working party. It could lead to extensive changes in the Lloyd's market.

The working party, chaired by Mr Alec Higgins, a former deputy chairman of Lloyd's, made its recommendation after hearing evidence and complaints from sections of the market that abuses in the system had taken place.

Lloyd's ruling council said yesterday that it agreed with the recommendation ban on the practice, which

has been called "preferred underwriting". It warned, however, that it was "concerned that in preventing the abuses that stem from preferred underwriting" it did not inhibit the freedom of the market "to engage in practices that are commercially proper".

In its report, the working party says that those that had made representations were concerned that when an underwriter accepted business for more than one syndicate - the units into which the 21,601 members of Lloyd's are grouped - he might prefer "one syndicate by diverting to it the better business or diverting away from it the less good business."

Often the favoured syndicate has consisted of a small number of individuals, including the family of the manager of the syndicate and his relations and business associates.

But the working party has said that "it is not always the case that the favoured syndicate has been the smaller of the two."

The working party has concluded that the duty in law of Lloyd's underwriting agents (who look after Lloyd's members' affairs), to their principals (the underwriting members) "is so clear and so strict as to be incompatible with preferred underwriting."

It said that it recognises "that there may be difficulties in establishing whether one syndicate is being preferred over another." Where there was doubt, cases should be referred to the council for its consideration.

The working party has also recommended a tough system of "positive" appraisal of candidates seeking appointment as underwriters working in the Lloyd's market.

Thatcher selects new HK adviser

By Alain Cass in London

MRS MARGARET THATCHER, the British Prime Minister, has chosen Sir Percy Cradock, Britain's Ambassador in Peking, as her next foreign policy adviser. The move suggests that the future of Hong Kong has become her most important bilateral concern.

Sir Percy will succeed Sir Anthony Parsons, who is retiring in December. He is also to take up a special appointment in the Foreign Office as deputy Under-Secretary with responsibility for negotiations on the future of Hong Kong.

Mrs Thatcher's decision to share her foreign affairs adviser with the Foreign Office is likely to be interpreted as a conciliatory gesture towards a government department of whose performance she has been scathing in the recent past.

Sir Anthony, the first foreign affairs adviser in Downing Street, was appointed shortly after the Falkland Islands campaign last year. His appointment was widely interpreted as a snub to the Foreign Office, which had just lost Lord Carrington, the Foreign Secretary who resigned after the outcry over Argentina's invasion of the Falklands.

Saatchi in U.S. offering

By Dominic Lawson in London

SAATCHI & SAATCHI, Britain's biggest advertising agency, is to make a public offering of up to 4.83m shares in the U.S. Yesterday afternoon the company filed its preliminary registration statement with the Securities and Exchange Commission in Washington. Saatchi is aiming to be only the third UK listed company to fulfil the requirements of the SEC for a sponsored public offering in the U.S.

In accordance with SEC regulations, neither the company, nor its advisers, Morgan Stanley, would elaborate on the official statement. But it is believed that the decision to go for a U.S. offering, taken about eight months ago, was motivated by U.S. institutions' interest in the shares. Last Friday, Saatchi's share price on 50p to an all-time high of 540p because of U.S. buying.

Yesterday, Saatchi's shares fell 15p to 525p. The U.S. offering will probably take place at the end of October, and will be pitched at whatever is the prevailing UK market price. At yesterday's close, the share would raise up to £25m (\$37.25m) for the company. The money will initially be put on deposit, but it is clearly earmarked for expanding Saatchi's U.S. interests, possibly through acquisition.

Saatchi yesterday announced unaudited nine months results for the period to June 30 1983. These showed turnover up from £192m to £457m and profits of almost £2.5m as against £4.1m.



Sir Percy Cradock

Although Foreign Office officials plainly still do not like the idea of a foreign affairs adviser on the staff at Number Ten, they point out that Sir Percy, like his predecessor, is one of them and will spend half his time in the department.

The announcement, made yesterday in London and Peking, follows last week's fourth round of talks between Britain and China over Hong Kong.

The talks appear to be blocked on the issue of sovereignty over the British colony after 1997. That is when the 99-year lease, concluded with China in the last century for most of the territory, expires.

Confidence in Hong Kong has recently plunged to an all-time low. Peking has delivered aseries of public attacks on a British adviser, its handling of the talks, while maintaining that it will take control of titular and administrative sovereignty of the territory in 1997.

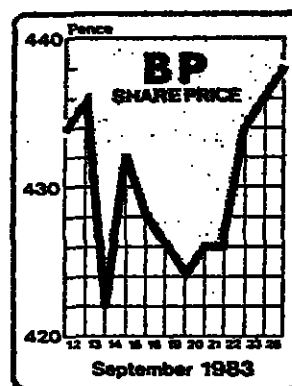
Sir Percy, who was due to retire this autumn when he reaches his 60th birthday, will return to London in December. He will have two offices, one in the Foreign Office and one in Downing Street, which indicates that Mrs Thatcher intends keeping personal control over Britain's Hong Kong strategy.

Sir Percy's successor has not been named. The front runners are believed to be Mr Richard Evans, currently Deputy Under-Secretary in charge of economic relations, and Mr Donald, who heads the FCO's Far East Department.

Men & Matters, Page 16

THE LEX COLUMN

Yankee Doodle Saatchi



The added ingredient which is more and more setting the leading advertising agencies apart from the Brand X variety is their ability to handle client accounts on a global basis. Several international companies have now announced, as did Beecham Group only last week, the replacement of teams of agencies around the world by a select few, appointed to handle advertising throughout their various markets.

Saatchi & Saatchi may not be regarded within the industry as quite the creative force they once were; but they still appear as confidently aggressive as ever in their pursuit of a global network to meet this corporate demand, a strategy taken an important step further by yesterday's filing of an SEC registration to be listed on the over-the-counter market in New York.

The listing should help Saatchi to dangle its share price as a carrot in front of U.S. employees, and the group has every intention of using its equity there as it does in the UK, where employees hold 30 per cent of the existing issue. At the same time, the expensive task of registration has been put to additional use with a stock offering to help the future growth of the U.S. workforce.

At last night's 525p closing price it will inject about £25m into the group, which should leave net cash comfortably over £40m by year-end. Pre-tax profits are heading for £11m or more this year, which at an actual tax rate of 45 per cent implies a p/e of 21, or rather less adjusted for the share offering. U.S. investors will be bombarded with impressive compound growth figures for 1971-82 to justify buying Saatchi at this premium over the 13 to 14 p/e range on 1983 earnings typical of the eight agencies already listed in New York. To judge from the shares' recent action, Saatchi's investment bankers might be preaching to the converted.

BP

A successful completion to the Government's BP tender suggests that, with a deft choice of striking price, this method of sale can be almost all things to all species, including a few of the near-extinct stags, at least in a bull market. At 435p, the price was struck, high enough for the Government to plume itself on an efficient piece of funding, and

low enough to leave a pool of unsatisfied applicants buying partly-paid stock in the market at a premium yesterday morning.

For a government with a stack of privatisation issues sitting on the shelf, it was important to rehabilitate the tender. Another fixed-price staggering extravaganza on American lines is probably not politically affordable, but another British flop might have added privatisation-by-tender to the list of ideas whose time had gone.

As it is, the very success of the sale inevitably revives doubts as to the necessity of underwriting an issue where the market was being invited to decide the price for itself on the basis of fairly reliable information, namely the market price of privately held BP shares. In this case, it was perhaps reasonable for the Government to have paid the protection money to ensure that it did not suffer if the market slid away from under the minimum tender price. The tender itself is only a device for making certain that the market does not escape in an upwards direction.

Hong Kong

Hong Kong's monetary authorities must be at their wits' end, whatever they are. A bold, if imprecise, pledge to produce an exchange rate more accurately reflecting the strength of the economy fell on wholly deaf ears over the weekend. The banks were then left with no option but to pursue the course which they had consistently rejected last week and lifted their prime lending rates by 3 per cent.

This stratagem may have helped

to settle the currency yesterday but it is obviously no lasting solution. When a currency exactly sufficient to fall 5 per cent in a day, as the Hong Kong dollar did against the U.S. dollar on Saturday, even an interest rate squeeze as severe as that attempted by France before the last EMS realignment is not guaranteed to stop the rot.

The Hong Kong Government is now under considerable pressure to enlarge on its weekend statement. In particular, it needs to explain to the markets precisely how it could peg the currency to the U.S. dollar and to give some idea of the foreign exchange reserves available for the purpose. In the present climate, however, it also needs to define the level at which it would like the rate pegged and, assuming that is some distance from the present parity, how it proposes to get it there.

Markets

The Bank of England is still giving nothing away in the bill market. Yesterday morning, it went through the motions of inviting offers from the discount houses but soon reverted to its now established practice of arranging a sale and repurchase facility to take out almost all of a very large shortage.

The earlier facilities start to mature this week and the houses are keeping their fingers crossed that intervention rates will have been reduced in time for them to show a capital gain to compensate for the running loss they are currently showing on their book. If the Bank's dealing rates are still frozen at the end of the week, the bill market could start to look very sticky.

In gilt-edged, too, the Bank was running true to form. Friday night's reassuring U.S. money supply figures and a respectable set of UK trade statistics provided it with a receptive market into which to toss yet another convertible stock.

With the pressure on funding now considerably diminished, the Bank has no urgent need for cash. Gilt-edged sales during banking September probably topped £2bn, more or less ensuring an attractive sterling M3 figure. But the selling spree had exhausted the authorities' battery of stocks and a new tap will be useful as an instrument of market control, if for no other purpose.

World Weather

Amsterdam	S	24	75	Dutchess	F	17	63	Manago	S	26	78	Saidberg	S	26	78
Albany	S	24	75	Fox	F	17	63	Manago	F	26	78	Saidberg	S	26	78
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SECTION II - INTERNATIONAL COMPANIES

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SGB to tap markets in bid to raise BFr 8bn

By PAUL CHEESBRIGHT IN BRUSSELS

SOCIÉTÉ GÉNÉRALE (SGB), the major Belgian industrial and financial holding company with interests both internationally and throughout the Belgian economy, is going to the capital markets for the first time in eight years to raise BFr 8bn (\$14.8bn).

The long-expected fund raising is intended to stiffen the group's financial structure after heavy demands on it in recent years and to provide further investment cash.

Capital will be raised in three ways, SGB explained yesterday:

- A one-for-three rights issue of 3.2m shares, providing BFr 4.8bn-BFr 5.2bn;
- The sale of 50,000 shares to group personnel, providing BFr 67.5m-BFr 68m;
- The offer of 1.8m shares to holders of 1975-1982 8.25 per cent con-

vertible loan stock on the basis of two shares for each unit of loan stock to provide BFr 2.4bn-BFr 2.8bn.

The precise amounts raised will depend on the price of the new shares, which will be set later at between BFr 1,350 and BFr 1,600, according to the state of the market.

This price range compares with the BFr 1,985 at which SGB shares were trading yesterday on the Brussels bourse. This year the SGB price has fluctuated between BFr 1,196 and 2,035. It has strengthened over the past three trading days in line with the general market trend.

SGB thus joins a long line of Belgian companies which, in 1982 and 1983, have been taking advantage of tax concessions offered by the Belgian Government to encourage capital raising and new investment.

The group has held back so that other units in the group could first raise capital in their own right. The fund-raising has cost SGB itself BFr 2.2bn during this year and last, as its share entitlements have been taken up.

But the effort has been a financial strain for a group which had to contend with net losses in 1981 of BFr 2.7bn before returning to the black last year with net profits of BFr 2.3bn.

The absorption of Union Minière, the international mining group, and Tanks Consolidated Investments, added to investment in subsidiaries, has been achieved either through the sale of assets or through borrowing. SGB's indebtedness has risen to BFr 7.1bn, it said yesterday.

Moulinex doubles profits at midway

By David Housego in Paris

MOULINEX, the French manufacturer of electrical kitchen equipment, doubled its net profits in the first half but warns that the results are distorted by the restructuring costs last year of its American subsidiary.

Net profits rose from FF 23.6m (\$2.95m) in the first six months of 1982 to FF 56.1m. Sales increased by only 9 per cent to FF 1.1bn.

These results compare with net profits of FF 35m in the first six months of 1981.

Moulinex's joint venture in the U.S. with Regalvac, the American kitchen equipment company, and Moulinex established a new joint subsidiary Moulinex-Regal - incurred heavy restructuring costs last year.

This year Moulinex is undertaking a large investment programme in France to automate further its production. M Jean Mantel, the 54-year-old chairman of the company, announced recently that investments in France would be 50 per cent up this year to FF 120m.

The company said yesterday that the profit outlook for the year depended heavily on whether there was a sharp downturn in the French market.

The problem of succession at the company remains unresolved with M Mantel still seeking a partner. He has no heir.

Privatbanken injects capital into UK unit

By Hilary Barnes in Copenhagen

PRIVATBANKEN, Denmark's third largest commercial bank, is subscribing Dkr 150m (\$15.7m) in subordinated loan capital through its wholly owned subsidiary in London, Privatbanken Ltd.

The Copenhagen bank said that the capital injection is to enable the London bank to continue the rapid expansion it has shown since its formation five years ago. The London bank's balance sheet total is about £200m (\$416m) and its capital and reserves about £20m.

The bank made taxable profits of £12.5m last year and expects to double earnings in 1983, according to Mr Peter Tann, managing director.

Liquidation for Canal Randolph

By Our Financial Staff

CANAL RANDOLPH, the U.S. property company, is to pursue a proposal to sell all its income-producing real estate properties. This would involve liquidation of the whole company, followed by the sale or distribution of all assets.

Mr Raymond French, chairman and chief executive, said any other proposals would have to be in hand within the next four weeks.

Canal Randolph was at the centre of a bitter proxy fight between U.S. and UK investors earlier this year.

FIRST EXPULSIONS IN STOCKHOLM BOURSE'S HISTORY

Exchange freezes out Stenbeck

By DAVID BROWN IN STOCKHOLM

IT WAS a very difficult decision to take, the most difficult in my time on the stock exchange board," said Mr John Edward Johnson, referring to the decision last Friday to expel the Fagersta steel company and the Kinnevik investment group from the Stockholm bourse for alleged improprieties.

Mr Johnson is chairman of the Swedish Shareholders' Association, whose members are expected to be hardest hit by the action - the first expulsions in the exchange's 119 year history.

The decision marks another setback to the bid by Fagersta to take over Kinnevik, its parent company, which was initiated last August. It was also a jolt to Mr Jan Stenbeck, the controversial businessman and financier, who is leading the takeover consortium.

Both companies are bound in an interlocking web of family interests. The consortium, which includes most of the major stockholders in Kinnevik, had agreed to exchange its shares for a controlling interest in Fagersta. It then invited remaining shareholders to ex-

change their own Kinnevik shares for various convertible and subordinated loans in Fagersta.

The plan ran into trouble at the start of this month, when a Kinnevik auditor, Mr Knut Ranby, denied he had ever signed the prospectus which was sent out over his name. He asked the Swedish police to investigate the possibility of criminal wrongdoing.

The deal was also criticised by the Shareholders' Association and others for favouring the large stockholders who made up the consortium and who also sit on the almost identical boards of both companies.

On September 2, the stock exchange decided to halt trading in the companies shares amid calls that the deal should be stopped. It later extended the ban, saying that information contained in the now-controversial prospectus had been misleading and asked the Fagersta management for clarification. It later termed the response insufficient.

In taking the decision to oust the two companies, the bourse pointed out that Kinnevik had failed in its

obligation to inform the exchange immediately upon agreeing to give Fagersta an option to buy the company's assets.

It now appears likely that a market for Fagersta and Kinnevik shares will open within existing bank and broker networks.

Mr Stenbeck's bid has been explained in part as a fierce family power struggle, revealing yet another aspect of the story. The scandal comes at an embarrassing time for Swedish industry, which is trying to present an acceptable face to the public in its bid to stop the Social Democrats from going through with their planned introduction of wage earner funds. These are the controversial shareholdings which would be financed by a government tax on profits and controlled by the unions, in a significant extension of their influence over corporate decision-making.

If the deal had gone through as planned, Fagersta would have controlled through Kinnevik the Sandvik steel group, the Korsnäs pulp and paper company, insurance in-

terests, hydro-power rock drilling and other investments.

Two weeks ago, however, Skanska Cementgjuteriet, one of the Nordic region's biggest construction and investment groups, announced that it had acquired a substantial interest in Sandvik and would seek to replace the entire board at an extraordinary shareholders' meeting on October 24.

The membership of the Fagersta and Sandvik boards is virtually identical, and this was seen as yet another move by the Swedish business establishment to curb Mr Stenbeck's influence.

Fagersta now controls over 52 per cent of Kinnevik shares. Companies in the so-called "Stenbeck sphere" announced yesterday their intention to sell all their Sandvik shares at the market rate. The 2.2m stocks are expected to yield about SKr 800m (\$102m), to free the group from its unprofitable ties with the steel industry, and give it a new freedom of action.

It is not yet clear if and when two companies might be let back on the stock exchange.

Baldwin files for protection

By PAUL TAYLOR IN NEW YORK

BALDWIN UNITED, the financially troubled U.S. diversified financial group, yesterday filed for protection from its creditors under Chapter 11 of the bankruptcy code.

The filing, made in the Federal bankruptcy court in New York, followed an earlier petition seeking to force Baldwin into involuntary bankruptcy proceedings filed by three of the company's bondholders.

The bondholders' filing appears to have caught Baldwin by surprise. The company was expected to make a full statement later yesterday. Baldwin's shares halted at \$4.

The group's decision to file for protection from its creditors comes

after mounting losses and a nine-month battle to restructure the company and return to financial health.

The decision is a serious blow for Mr Victor Palmieri, Baldwin-United's president and chief executive, who was brought in earlier this year to try to stem the losses and reduce Baldwin's crippling debt burden which was largely assumed when it acquired its MGIC investment unit for \$1.2bn in late 1981.

Last week the group, which had already begun a massive assets sale, agreed to put its MGIC subsidiary up for sale at the request of state insurance commissioners seeking to protect the interests of

annuity policyholders.

Baldwin's problems, which emerged in the final quarter last year, largely stem from its aggressive diversification programme, which saddled the company with around \$1bn in short-term debts.

In the fourth quarter last year Baldwin shocked Wall Street by reporting a \$17.8m loss before realised gains. Net income for 1982 fell from \$79.3m to \$47m before securities gains.

In the first quarter of this year the group reported a \$81m loss, equivalent to almost \$30 a share.

Since then the group has been involved in a series of debt reschedulings with its creditors.

Swiss banks have record year

By JOHN WICKS IN ZURICH

AN INCREASE in foreign business was the main reason for the growth in Swiss banks' balance sheets last year, according to a report published by the Swiss National Bank.

The report shows that the country's 572 banks and finance companies booked a 8.2 per cent increase in their combined balance sheet total in 1982 to a record figure of SwFr 611.5bn (\$285.3bn). In the previous year balance sheets had grown by 14.4 per cent but this was partly the result of the inclusion for the first time of precious metal accounts.

These figures exclude fiduciary accounts, which last year rose by only 5.1 per cent to SwFr 186.4bn, compared with a jump of 31.2 per cent in 1981 to SwFr 154.4bn.

The National Bank study points to an acceleration of foreign business on the part of the Swiss banking system in 1982, with foreign assets up by 12.5 per cent and foreign liabilities by 13.1 per cent. In comparison, domestic assets and liabilities rose by only 7.3 per cent and 7.5 per cent, respectively.

As a result of the recession, the volume of domestic loans and advances was little more than half that booked for 1981, while - due largely to the strengthening of the dollar - the value of foreign credits nearly doubled. However, foreign loan business was still well below the levels booked in 1980 and 1981, the result of international economic conditions and banks' caution in entering new sovereign risks.

At the end of last year Swiss banks and finance companies had combined foreign assets of SwFr 227.6bn, of which about three-quarters were in Western industrialised countries (including Japan).

Foreign liabilities were SwFr 192.2bn, with 62 per cent in Western industrialised countries and 8 per cent in Caribbean offshore centres.

Net profits of the 572 banks and finance companies rose 9.3 per cent last year to SwFr 32.4bn. As the National Bank points out, however, this does not give an exact picture of actual profitability in the banking sector since no figures are available on the formation and liquidation of unpublished reserves.

Hammermill loses ground in quarter

By Our Financial Staff

NET EARNINGS at Hammermill Paper, the U.S. fine and printing paper manufacturer, continued their slide in the third quarter of the current year.

For the three months to September 11 they fell \$1.16m to \$4.78m, or from 38 cents to 45 cents per share. This left the nine-month total down 48 per cent from \$27.28m to \$14.06m, or from \$2.89 to \$1.30.

Sales, however, increased by \$35.4m over the quarter taking the nine-month figure to \$1.08bn, against \$971bn.

For the whole of last year the company, reported earnings down from a record \$46.6m to \$30.3m.

General Mills expects strong results for year

By Our Financial Staff

GENERAL MILLS, the major U.S. food group, expects a record year following a 19.8 per cent advance in net profits in the first quarter, Mr H. B. Atwater Jr., the chairman, told the annual meeting yesterday.

Reported sales for the first quarter to August 28 were unchanged at \$1.38bn, but a \$21.3m gain from asset disposals helped lift net earnings to \$80.5m to \$72.5m, or from \$1.20 a share to \$1.52, with profit on disposals accounting for 45 cents.

Mr Atwater warned that second-quarter earnings may not exceed the previous year's level but the third quarter would be "particularly strong".

General Mills had relatively flat

first-quarter earnings primarily because of the absence of sales of businesses already sold and substantially lower sales in the company's toy business.

Toy sales were down because of a deliberate policy to delay shipments to Mexico to minimise financial exposure in that inflationary market and to a weak video game market which remains uncertain.

Consumer foods, General Mills' largest business, is off to a good start with strong earnings in the quarter.

The fashion group's three-month results were down and are likely to remain so for the full year.

Continental's novel cost-cutting move

By TERRY DODSWORTH IN NEW YORK

CONTINENTAL AIRLINES' decision to take the big stick to its workforce through the unusual step of filing for the protection of the bankruptcy courts is a dramatic illustration of the competitiveness in the domestic U.S. air transport business.

The recession is only half of the story. True, volume demand fell off in 1982 and, despite signs of a slight strengthening, is still exceptionally low. But what is hurting even more is the government's deregulation measures began to bite during the past eighteen months. These policies have destroyed the industry's comfortable price structure and thrown the routing system open to much more intense competition.

A similar process has been at work in the trucking industry, where the same combination of slump and deregulation has tipped apart the industry's traditional organisation. About one third of its total utilised workforce of 300,000 is now officially jobless, and the industry was able to force through a

zero wage agreement earlier this year. Competition has become cut-throat partly because, in the new deregulated trucking world, out-of-work truckers have bought their own vehicles and gone into business for themselves.

In the airline industry, carriers have responded to the new environment with a combination of streamlining, a virulent outburst of price wars and cost cutting.

Some airlines, such as American and United, have emerged relatively unscathed, by swiftly setting their targets on routes where they believed they could earn higher profit, and by rationalising elsewhere.

This policy has reduced services to some remote airports and left many dissatisfied customers in the lurch; and it has intensified the competitive pressures on the high density routes.

The price pressures that have resulted from this additional competition have produced some spectacular results. Over the past two years, discounts of up to 75 per cent have

been on offer on some long distant flights to high density markets.

The attack on costs, while partly coming from route rationalisation, has also embraced vigorous attempts to trim wages and benefits. Apart from redundancies, several

Standard and Poor's said it lowered the rating of Continental Airlines' 9 per cent convertible preferred stock and 34 per cent convertible subordinated debentures due 1982 to D from CCC.

Airlines have recently been discussing proposals to cut pay, often in return for a share in profits or the equity of the company.

At Republic Airlines, for example, the main unions have recommended a 15 per cent pay cut to the 13,000 employees, at Western Airlines, employees have been persuaded to take a 10 per cent reduction for a combination of profits and stock; and at Continental, management was preparing to transfer 35

per cent of the company and a share in 25 per cent of its profits to employees if the unions would agree to cuts worth up to \$150m a year across the 14,000 workforce.

Continental's failure to persuade its unions to accept this package triggered the company's decision to take the issue into its own hands and try to force through the reductions.

The method it is using - a filing for reorganisation under Section 11 of the Federal bankruptcy law - is novel.

Under section 11, a company can win temporary shelter from its creditors while undergoing a financial reorganisation. Continental, which lost \$84m in the first half of this year, says it needs this protection to straighten out its finances.

Whether it will be able to get away with these tactics is another matter. There do not appear to be any strong precedents for using the courts in this way to break into collective bargaining contracts.

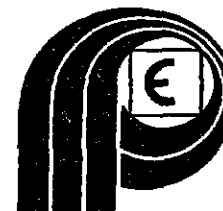
It is likely, therefore, that the unions will fight the manoeuvre.

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INTERNATIONAL COMPANIES and FINANCE

Investigation at South Korean bank

By ANN CHARTERS IN SEOUL

SOUTH KOREA's banks have been hit by yet another scandal involving more than \$200m in promissory notes said to have been illegally issued by employees of the Cho-Heung Bank, the country's fifth largest commercial bank.

The Office of the Superintendent of Banks said yesterday that initial investigations of one branch of Cho-Heung had revealed that improperly authorised commercial bills and paper had been issued by some of the bank's employees to two companies. Youngdong Development Promotion and Shinhan Cast Iron.

Mr Lee Hun-Heung, president of Cho-Heung Bank, said that the bank's own auditors had

found that 167bn won (\$214m) in illegal promissory notes had been issued between February 1980 and September 15 this year. Of this total some 47.1bn won had been cashed and the bank was committed to honouring the rest, he said.

Of the total Youngdong, primarily a construction company with contracts outstanding in the Philippines, Malaysia, and Singapore, is said to have received 100bn won.

The president of Shinhan Cast Iron is reported to have left the country shortly before the bank's internal audit revealed the promissory note fraud, said Mr Hun-Heung. Ten employees of the bank are under investigation by the regulatory authorities,

although at least one of them has left the country, along with a former executive of Cho-Heung Bank and the chairman and president of Youngdong.

The size of the apparent fraud is such that the Bank of Korea has had to underwrite Cho-Heung's guarantee that it will honour the issued bills.

The reported total exceeds the 110bn won total capital of the bank.

This is the third major scandal to hit the country's financial community in the past 18 months. During the summer the Myungsaung leisure group was involved in \$155m of undocumented loans from a manager of the commercial

branch of the Bank of Korea—representing loans made but never entered into the ledger.

In May 1982 the multi-million dollar kerry market scandal broke when \$330m in promissory notes were unexpectedly presented for payment causing the resignation of bank presidents and almost forcing some banks into liquidation.

This new incident raises once again serious questions as to the effectiveness of the regulatory authorities and the internal control mechanisms within the country's banks. Earlier this year the Government sold its controlling interest in the Cho-Heung Bank as part of its policy of returning commercial banks to the private sector.

Nissan Motor reduces forecast

By Charles Smith in Tokyo

NISSAN MOTOR COMPANY expects pre-tax profits for the six months ending September 30 to fall by 35 per cent to around ¥50bn compared with the same period of 1981-82.

Profits for all the current year are now expected to reach ¥120bn, some 25 per cent less than for 1981-82. Nissan had earlier forecast profits for 1983-84 of ¥150bn.

Nissan's downwards revision of its profits forecast reflects higher than expected depreciation charges and some deterioration in expected foreign exchange earnings. Nissan used an exchange rate of ¥235 to the dollar in the first half of the current year but expects a rate of ¥200 in the second half and thus lower profits on dollar denominated overseas sales.

The increase in depreciation charges results from the heavy investments made by Nissan in 1981 and 1982 in expanding its overseas manufacturing and in improving its design and engineering capabilities inside Japan. The company invested ¥200bn in new plant and equipment in 1980 and ¥210bn in 1982. Investment this year is expected to fall to ¥180bn.

The reduced profits forecast is made despite a slight brightening in the outlook for sales. First half sales are estimated at ¥1,670bn, up 2 per cent from last year but sales for the full year are forecast to rise by 7 per cent to ¥3,400bn.

The company expects domestic sales to start picking up briskly from the autumn onwards. In the first half domestic sales were roughly equal to year ago levels while exports rose marginally.

Nissan's share of the Japanese car market fell slightly in 1982 under the impact of a determined sales drive by Toyota.

Restructuring for Kirsh Industries

By Our Johannesburg Correspondent

THE troubled South African retailing, wholesaling, and insurance group, Kirsh Industries, is to re-organise its corporate structure. The group, which manages the country's largest supermarket chain, Checkers, has asked its bankers to place values on the various operating companies within the group preparatory to the restructuring. The intention is to combine all the trading interests into a single company.

Kirsh is not itself quoted on the Johannesburg Stock Exchange. However it exercises control of Checkers; the furniture retail chain, Russell; the wine retailer and wholesaler, Union Wine; and the wholesaler Metro Cash and Carry (Metcash), through a series of quoted holding companies.

The major problem area is Checkers. In the year to July 2 the supermarket chain incurred a pre-tax loss of R12.3m against a pre-tax loss of R18.5m in the preceding year. Apart from Checkers all of the group's trading interests have suffered profit reductions as South Africa's recession has deepened. This has resulted in reduced dividends and lower cash flows for the quoted holding companies—Kimet, Metro Corporation, and Coki.

No reason has been given for the restructuring but stockbrokers believe it is being done to strengthen the group's financial base as a prelude to raising additional equity capital. Details of the restructuring are due to be announced within the next few days.

Trading in the shares of Coki, Kimet, Metcash, Metro Corporation, Checkers, and Russell was suspended on the Johannesburg Stock Exchange yesterday at the group's request.

Earnings fall at Dunlop Olympic

By LACHLAN DRUMMOND IN SYDNEY

DUNLOP OLYMPIC, the Australian tyre, cables, clothing, and rubber group, saw net earnings drop by 16 per cent from A\$33.4m to A\$28.1m (US\$40.3m) in the year to June 30 as sales advanced by 3 per cent to A\$1.35bn.

The net result benefited from a lower tax rate with the pre-tax decline at 20 per cent to A\$77.4m after little changed interest charges of A\$25.3m and depreciation of A\$17.9m against A\$15.9m.

There were also minority charges of A\$2.6m against A\$1.7m before net profit, which was struck ahead of further heavy rationalisation costs, which saw extraordinary debits of A\$12.4m compared with A\$37.5m in the previous year.

The company, in which Dunlop of the UK has only a residual interest, said economic activity was down in almost all areas, with tyre manufacturing

and retailing in loss for much of the year.

Elsewhere cable operations did well, footwear was stronger, and the clothing and textiles divisions performed well.

The steady interest charges in a year of generally higher rates reflected a A\$28.8m cut in debt as the company bore down on working capital levels.

An unchanged final dividend of 50 cents makes a total of 9 cents absorbing A\$21.9m of attributable profits of A\$32.8m.

COAL AND ALLIED Industries, the leading New South Wales coal exporter, has reported a jump in net earnings from A\$1.95m to A\$6.7m for the year to June but has reduced its dividend payments because of underlying loss from its coal operations.

The company said coal operations returned a A\$603,000 loss for the year and it was only the application of A\$4.1m of div-

dend income and tax credits which allowed it to achieve its net profit.

The result reflects an improvement on the previous year, however, when there was a pre-tax loss of A\$904,000 compared with the latest A\$3.55m profit. There were tax credits this year of A\$3.2m against A\$2.95m from investment allowances and rebates on dividends received.

Sales for the year were 7.7m tonnes of coal, up from 6.46m, and in cash terms A\$346m against A\$274m, but the full effects of price and tonnage cuts for exports of steaming and coking coal are expected to be felt in the current year.

The dividend total is down from 20 cents to 14 cents with a final payment of 8 cents against 12 cents. Of the total payout of A\$4.42m against A\$5.61m, half will go to Howard Smith Industries, the controlling shareholder.

BMF loan disclosure demanded in Malaysia

By WONG SULONG IN KUALA LUMPUR

A DEMAND for the Malaysian Government to disclose the full extent of the loans portfolio of Bumiputra Malaysia Finance, the Hong Kong subsidiary of Bank Bumiputra, has been made by Mr Lim Kit Siang, the opposition leader in parliament.

Mr Lim expressed concern over reports that BMF had "far under-declared" its loans to Carrian Holdings, the troubled Hong Kong property group.

It was once believed that BMF had given out U.S.\$150m in loans to Carrian, but the latest reports indicate that the loans could be between U.S.\$350m and U.S.\$550m said Mr Lim.

Mr Lim said that he had been told "by a key (Malaysian) Minister" that BMF loans to Carrian, the Eda company (now under liquidation) and Mr Kevin Hsu, could be in the region of U.S.\$770m to U.S.\$850m.

He said Bank Bumiputra, as a state-owned bank, must accept the principle of accountability to the Malaysian public, and he called on the government to make a full disclosure on the Bank's Hong Kong troubles. He said he was submitting a list of questions on the BMF loans at the coming parliament session next month.



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THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

OSBORNE
COMPUTER CORPORATION

Hands on or arm's length?

Louise Kehoe examines the implications for venture capitalists of the once fast-growing U.S. company's sudden demise

THE spectacular collapse of the U.S. company Osborne Computer this month has left some of the best known U.S. venture capitalists with burnt fingers and tarnished reputations. Admittedly the loss of some \$27m or more will hardly dent the financial resources of Osborne's backers, but the after-effects will ripple through the venture capital community for months to come.

In particular, the Osborne story raises a question marks over the widely publicised claims of venture capitalists that they are closely involved with the management of the companies they support. The evidence so far suggests a surprising lack of inside knowledge on the part of Osborne's venture capital backers.

These investors have now filed a suit for fraud against Osborne, once the leading manufacturer of "portable" personal computers but which has filed for protection from creditors under U.S. bankruptcy laws (the UK company is unaffected and is still trading). The suit alleges misrepresentation of Osborne's financial position and negligence on the part of the company's directors, auditors and banks.

In preliminary hearings last week, the investors failed to block the banks from cashing \$7m in letters of credit issued to Osborne. The case is due to be heard on Friday. Osborne is reported to have denied all charges made against the company, although no response has yet been filed with the court.

Will Osborne's disastrous fall from fame make venture capitalists more cautious? "I hope so, but I'm afraid not," responds Michael Murphy of Venture Capital Management in San Francisco. "There is so much venture capital money—so many new funds—so many new people. Venture capital is a very competitive business now."

Competition—the race to make a deal before someone else—forces venture capitalists to make quick decisions on whether to invest in companies of which they have little knowledge, and sometimes to agree.



Melchor: burnt fingers

to overpriced shareholdings. "Some venture capitalists are cutting corners," says Craig Taylor of Asset Management Company in Palo Alto, California, "and it is not just the newer funds," he adds, speaking as an established venture capitalist himself. Short cuts increase the risks, however, as the Osborne case clearly illustrates.

As in many venture capital deals, most of Osborne's investors followed the lead investor who, in this case, was Jack Melchor, and relied on his judgment and involvement with the company as a guide to its likely success. He controls a number of substantial venture funds and at one time managed the \$2m Anglo-American Venture Capital Fund owned by the British Technology Group. (He now acts as a consultant to Anglo-American.)

Though other early investors in Osborne, such as the Sevin Rosen group, held back from providing further funding, Melchor continued ploughing money into Osborne as late as June—just three months before the company collapsed.

The venture funds that Melchor controls are among the plaintiffs in the fraud suit, while Melchor himself, who sat on Osborne's board, is named individually as a defendant in the case and declines to make any comment as the litigation is pending.

It is typical for the lead venture capital investor to adopt a "hands-on" relationship with the company and to join the board. Explains Murphy of Venture Capital Management: "If the lead (investor) doesn't know what is going on at the company then no one else will." The system usually works well, according to Craig Taylor, but it takes some time for the venture capital director really to get to know the people and the business.

Osborne Computer Corporation only lasted for two years, which gave no one time to know it well. What is now clear, even on the admission of one of the defendants in the fraud suit, is that until very recently there were no proper financial controls at the company. Perhaps this is not surprising in a company that had sales of over \$70m in its first year of operation. But many would argue that venture capitalists should have been on the lookout for these problems. It is easy to say that in retrospect, respond the venture capitalists.

They ignore, however, the fact that industry rumours about instability at Osborne Computer were circulating as early as May. The company's new "Executive" computer, announced in April, was not well received.

"They were seduced by the idea of a quick hit," suggests Murphy, referring to venture investors who bought warrants from Osborne in April, expecting the company to make an initial public offering a few weeks later. "It is particularly embarrassing that the company went down so fast," he adds.

"Certainly this will have a dampening influence on an entrepreneur's ability to get venture capital money," says David Gold, a San Jose venture capital consultant.

But those who will suffer most from Osborne's demise will be the dozens of companies expected to enter the personal computer market this year. There will be 30 new portable computers at the Consumer Electronics Show (a trade show to be held in Las Vegas in November), says Taylor. He does not plan to invest in any of them.

In brief...

THE next national conference for the 1983 European Year of Small and Medium Sized Enterprises will be held in Ireland on Thursday and Friday. "Marketing in the EEC—problems and solutions" will take place at University College, Galway, and will include contributions from a number of Irish and Continental businessmen. Details from Small Firms Association, Confederation House, Kildare Street, Dublin. Tel: 779561.

The UK conference, meanwhile, has been scheduled for November 17 to 18 in Edinburgh and will be specifically concerned with the relationship between large and small firms and the practicality of introducing discriminatory legislation benefiting SMEs in the U.S. and Japan. Officials from the U.S. Small Business Administration will be among the speakers. Details from 21 South Terrace, London, SW7, tel: 01-589 1945.

TWO competitions have just been announced aimed at encouraging female entrepreneurs.

Phillips Business Systems has joined forces with Options Magazine for the 1983 Women Mean Business award to female entrepreneurs who are successfully running their own business enterprise, large or small, as well as a home.

The closing date is November 30. The British Association of Women Executives, meanwhile, in association with the European Year of Small and Medium Sized Enterprises, is sponsoring the new Businesswoman's Enterprise Award. The judging panel, headed by Lord Lever, will be looking for a candidate who displays entrepreneurial flair and business acumen, together with initiative with regard to new opportunities and exploitation of them. Entry is open to any full time female employee or company director who has a minimum of two years' employment in her organisation, or a minimum of three years as a financial stake in the company.

DUN and Bradstreet has reprinted its booklet "The pitfalls of managing a small business—and how to avoid them." It highlights the do's and don'ts in running a small company and includes suggestions for tackling the problems. Available from 25-32 Clifton Street, London EC2P 2LY. Price £1.50.

Why companies are not automatically attracted to free handouts of £100m

Tim Dickson continues a series on major Government initiatives

"AUTOMATE or liquidate." That is the challenge facing a host of British small engineering firms. But with time running out for companies to apply for help under a major Government incentive scheme, obeying even that maxim appears to be no guarantee of survival.

For according to Colonel Bill Williams, Director General of the Engineering Industries Association, "Automate or liquidate" is frequently now quoted as "Automate and liquidate."

His words are particularly apt as the deadline approaches for last applications under the Government's second Small Engineering Firms Investment Scheme. The scheme provides a one-third grant to companies investing in certain types of advanced capital equipment. But although the shutters do not come down until this Friday it is clear to even the most optimistic officials in the Department of Trade and Industry that a significant chunk of the £100m made available under the Scheme will not be taken up.

The most widely quoted explanation is a straightforward one—many businesses simply do not see sufficient orders round the corner to justify taking on the extra financial commitment.

Even some of those that are taking advantage of the scheme admit that there is a gamble involved. Take Eric Judd, managing director of Peshaw Engineering, based at Washington, County Durham, which was featured on this page last year (see FT November 23 1982).

Judd's experience illustrates vividly the rapid speed at which technology can move. For, although he is "busier than ever" as present providing sub-contract engineering services on traditional electro mechanical machines, he is highly conscious that numerically controlled machines are increasingly capable of carrying out the sort of "small batch" orders which Peshaw has made its mark.

"I have applied for grants for two machines," he reports, "but there is a lot of spare NC capacity in this area at the moment. We haven't got the orders to justify the expense. But the way things are changing you've just got to take this sort of risk. Mind you, I wouldn't be able to if I had to finance my share of the costs with new borrowing rather than retained profits."



A company hoping to reap more immediate benefits from new CNC machines is a medium-sized West Midlands manufacturer of metal working machinery (turnover last year £15m) which does not wish to be identified. "We had been talking about the need to purchase new equipment for some time," explains its finance director. "With Sefis 2 the proposition suddenly became viable."

Orders totalling £130,000 for two machines, both made in Britain, have now been placed and will, the company's spokesman points out, "significantly increase our turnaround time and efficiency, given that we work to very close tolerances."

"Fortunately our order book is healthy at the moment but it's a hell of a rat race, especially as 70 per cent of our sales go overseas. I can quite understand why people do not want to invest when their business is flat."

Frank Roberts, managing director of Ashton-under-Lyne-based sub-contract engineers, Millwood Engineering, is somebody in just this position. Three years ago annual sales were running at £100,000 and the company provided work for 12 men. Now there are only three employees and turnover has

dropped to £40,000.

"Money will be left over from Sefis 2," says Roberts, "because everyone is already in hook to the bank. Although the scheme sounds a good deal, companies still have to pay two thirds of the costs out of their own resources. Most businessmen I know are so heavily in debt that they just don't borrow any more."

Roberts says the only way the Government can help him is "to provide a free machine, and back that up with guaranteed orders."

It has disappointed many that Sefis 2—launched this March in the wake of the much applauded Sefis 1—has not been the box office blockbuster many small firm watchers had predicted.

Whereas the £30m set aside for Sefis 1 last year was snapped up inside 81 weeks anything between £10m and £30m of the £100m made available under Sefis 2 could be left in the kitty this week. (Ministers insist that the deadline will not be extended.)

At the latest count (September 18) just under 4,000 small engineering companies planning projects with a total cost of £190m had applied for help under Sefis 2. Firm offers have been made for just under half, implying a total grant commitment so far of around £32m. Through assuming most of the others are successful this will rise to at least £80m.

The acid test of both Sefis 1

and 2 is whether new equipment purchased by companies with Government support will improve unit costs, boost order books, and safeguard jobs. According to the DTI the findings of a hitherto unpublished study of businesses which have already installed machines with the help of Sefis 1 offer encouraging evidence on these points.

Some companies, meanwhile, complain that the Sefis 2 conditions have been drawn too tight and that as a result worthy applicants have been turned away. Victor Elliott, for example, finance director of Lanark-based Bardrec, found his company was excluded because it bought two small machines at a total cost of £70,000 under Sefis 1. "We would only have qualified for Sefis 2 if we had bought one machine under the earlier scheme, though the aggregate costs of both projects can be as much as £200,000. It seems anomalous."

Bardrec, which makes precision parts, is keen to buy another high quality CNC machine since the help received under Sefis 1 has improved the company's competitive edge and boosted orders. "Because we can't extend our range of services without the machine, we have just had to lay off nine employees."

Richard Howling, chairman of Dorset-based Lingard Industrial Holdings, is one of many capital equipment manufacturers (as opposed to purchasers) frustrated by the fact that the rules of Sefis 2 have excluded certain machines. Lingard's Polyurethane Mixing and Dispensing machines are used by the National Coal Board to make containers and, according to Howling, the market is expanding.

"Although it has some fairly sophisticated bits of electronics, it is not microprocessor based and thus does not qualify. As a result we have lost a couple of important orders this year."

"I think it is a pity that Sefis 2 has encouraged people to buy machines for areas of the market which are suffering from overcapacity."

Outside observers, meanwhile, are left wondering whether the Sefis "under-spend" will be allocated for a similar purpose or whether the Treasury will gratefully sweep it up with other departmental "savings."

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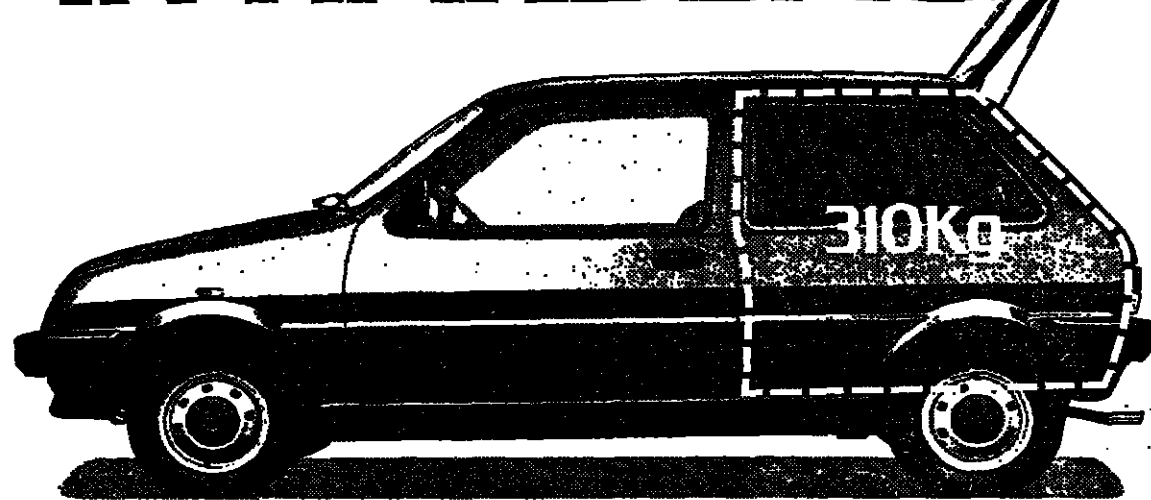
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UK COMPANY NEWS

Travis & Arnold up by 59% midway

A STEADY increase in demand for timber and building materials from the construction industry caused taxable profits of Travis & Arnold to surge by 59 per cent from £2.55m to £4.06m in the first half of 1983.

However, Mr E. R. A. Travis, chairman, points out that part of the increase was due to the poor start made in 1982 caused by severe weather conditions. With earnings per 25p share of this builders and plumbers merchant and timber importer given ahead at 13.2p, against 8.8p, the interim dividend is being raised from 1.4p to 1.68p net. For 1983 a total of 8.46p was paid from taxable profits of £7.49m and stated earnings per share of 28.5p.

The recovery in demand—which was particularly from the private housing sector—continued in July and August, Mr Travis states, and the directors look forward to a satisfactory outcome for the year.

Sales advanced from £45.8m to £54.93m, and trading profits

HIGHLIGHTS

Lex looks at the financial markets where the Bank of England resisted any move towards lower base rates but pitched a new short tap into a buoyant gilt-edged market. In Hong Kong the monetary authorities continue to face the serious problems of a collapsing dollar. Nearer home the column comments on the BP tender which was completed with a striking price of 435p. Finally Lex looks at the latest move by Saatchi and Saatchi. The company has filed a preliminary registration document with the SEC in New York taking the opportunity to raise over £23m with an issue of 4.83m shares.

moved ahead by 62 per cent to £3.67m. Investment income fell from £532,000 to £381,000 mostly because of lower interest rates. Tax took £1.8m (£1.04m) and after preference dividends of £14,000 (same) the attributable profits emerged at £2.25m (£1.49m).

The figures have been adjusted to take account of the sale in September of the domestic coal merchanting subsidiary Welland Fuels—which accounted for less

than 2.5 per cent of annual sales and profits.

• comment

Having striven to reduce overheads and maintain margins when demand for timber and building materials was firmly in reverse, Travis and Arnold found itself well placed to profit from the recent increase in demand from the private housing sector. However, the 59 per cent increase in pre-tax profits on the

comparable period has been flattered by the dampening effect poor weather had on sales in early 1982. That was followed by a seasonal winter advance in sales of central heating and plumbing products, which account for 38 per cent of turnover. Add in property gains and these results end up slightly down on the previous six months' profits. Nevertheless, volumes continue to advance and trading margins have widened a couple of points to nearly 7 per cent—not far short of T and A's performance during the 1979 surge in house prices. The cash pile has grown to £7m and should remain at that level in the current half, since no major growth in working capital requirements is expected. All the same, the present improvement in volumes should be enough to push T and A up to around £3.5m pre-tax for the year. That leaves the shares, at yesterday's price of 32.7p up 7p, on a prospective p/e of just under 11, assuming a 40 per cent tax charge.

Stone Intl. turns in £3m net —pays 27p

Stone International—which was formed when management bought out the electrical division of Stone-Platt Industries from its joint receivers in May 1982—has reported net profits after tax of £3m for the year to May 31, 1983.

With earnings per share given as 32.5p the year's dividend is set at 27p. No comparative figures have been given.

Sales amounted to £84.3m and operating profits came to £5.5m. Mr B. P. Jenks, chairman, says that a strategic objective of the company is to seek a full listing on the London Stock Exchange at some appropriate time in the future.

However, he notes that during the last quarter there was a "hesitancy" in that optimism which took the steam out of the market, with the result that the profit fell a little short of expectations.

A breakdown of group trading was: £2.25m against £1.95m shows: Parker Knoll Furniture £1.8m (£1.43m); Parker Knoll Textiles £1.39m (£1.24m); Mercia Weavers £1.14m (£1.00m); K Raymakers and Sons £751,000 (£677,000); Nathan Furniture £764,000 (£1.47m).

While the year for the year was high at Nathan Furniture, Mr Jourdan says the reduction in the loss achieved during the first half continued during the second half. Despite a slack market for cabinets in the last quarter, sales over the year as a whole increased and there was a substantial improvement in margin.

The upholstery division at Parker Knoll Furniture increased sales over the year and this together with maintained mar-

gins, resulted in increased profit. Home sales of both Parktex and G P and J Baker fabrics increased in the year and the directors began to see a recovery in Baker export orders.

A large co-ordinated range of reconstructed furniture fabrics G P and J Baker curtain fabrics on a patchwork quilt made by Jane Austen has been launched. The Jane Austen Collection has already been sold to an American distributor.

There was a marked improvement in demand at K Raymakers and Sons for curtain velvet from October of last year and, unlike other divisions, this continued throughout the financial year.

At Mercia Weavers the development of the range of Axminster carpets has continued, which now contributes substantially to sales. Sales of Wilton ranges at home and abroad have been increased particularly in the market for special carpets.

Pre-tax profits were struck after net interest payable of £166,000 (receivable £40,000). Tax rose from £717,000 to £1.2m. Extraordinary losses were down from £314,000 to £74,000, leaving the attributable balance ahead from £197,000 to £1.2m.

Dividends will absorb £820,000 against £585,000 leaving retained profits up from £426,000 to £1.3m. On a current cost basis, pre-tax profits rose from £1.2m to £2.36m and earnings per share was shown as rising from 6.5p to 17p.

The upholstery division at Parker Knoll Furniture increased sales over the year and this together with maintained mar-

Parker Knoll second half leaves profits up 55%

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corr. dividend	Total for year	Total last year
Camellia Invest.	4	Oct. 27	3	—	7
Galliford	2.3	—	—	—	2.7
Link House	9.4	—	8.3	13.9	12.3
Mac'd Martin int. 'A' ord	3	Nov. 11	1.5	—	7
Metatraz Group	1.5	Oct. 28	0.647	—	2.091
Parker Knoll	6	Nov. 5	5.5	8.5	7.5
Planet Group	1	Dec. 1	0.7	—	2.2
Raglan Property	0.08	Nov. 8	nil	0.08	—
Travis & Arnold	1.58	Nov. 11	1.4	—	5.48
Wiljay	1.16	Jan. 6	1.16	—	2.41

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock.

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• comment

Parker Knoll is a bit of an investment conundrum. It has taken the worst of the recession with hardly a dent to its profits and sustained its dividends. Yet one acquisition, Nathan, blots the company's record. Blot—well it's more of an oilstick.

Strategically the move into cabinet furniture may have been right but there was probably a better way to go than buying Nathan. That is the dilemma for shareholders.

The management has certainly proved its worth in its own house but it seems that the one side it fell on its face. That may be a bit unfair, for Nathan was not P K's first purchase. The textile businesses that have been tackled on are flourishing though inevitably it's the bad news investors remember. Any way, the directors affirm that lessons have been learnt and their ambitions to make further purchases for shareholders.

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Raglan down—but first payment since 1974

BY WILLIAM COCHRANE

Raglan Property Trust is to pay its first dividend since 1974, with a recommended final payment of 0.075p per share for the year to March 31 last.

Reported profits for the year are down from £383,000 to £285,000 before tax. The figures, however, are complicated by the incidence of development profits on the first three phases of an office project at Cowley, Oxfordshire.

The board took in a contribution of £513,000 on this account in 1981-82, but only £244,000 for last year, profits on one phase being left out because it was not then fully let. Raglan's chairman, Mr David Anderson, said yesterday that the pre-tax total would have been "nearer £300,000" with the inclusion of this item.

The effect of this decision is mitigated for 1982-83 by a surplus on sale of investment properties

(largely one with no rent review until 1992); for the current year, observers estimate that the Cowley development will help profits into the £700,000-£800,000 bracket.

In the meantime, net assets have risen from £2.25m to £3.64m in the year to March 31, the increase of 62 per cent reflecting last autumn's £1.19m acquisition of Kvaerner House in Slough. Net assets per share are up 12.7 per cent to 6.2p; the Kvaerner acquisition was equity-funded.

In its preliminary statement the Raglan board says that it has a projected development programme currently in excess of £25m. Current developments are all progressing well and the outlook, says Mr Anderson, "is brighter than for many years."

Mr Anderson added yesterday that Raglan was concentrating on

the sort of projects which were currently fashionable—small office, retailing and a "high tech" industrial park on the outskirts of Oxford. The company's unit-in-house team was also limiting its geographic exposure to the South of England, he said.

This approach, he said, was necessary in view of the company's condition. Raglan was one of the smaller companies which survived the property crash of the mid-1970s. "For four years after that," said Mr Anderson, "we were working with virtually no assets, no income, but a public company overhead."

He has tackled bigger projects in previous jobs with Ardale, and Town and City Properties. It is partly this, said stock market sources yesterday, which has kept the shares—unchanged at 8p—at a premium over asset value when the norm for property

shares is a discount.

This potential for bigger things is also used to explain Raglan's institutional backing from Kleinwort Benson, M & G, Scottish American Investment and Northern Securities—when it bought Dido Investments nearly two years ago, and the involvement of the same four plus Schroder Wagg in the Kvaerner acquisition.

The acquisitions have brought a degree of stability to the company, its rental income rising from £65,000 in 1981-82 to £145,000 last year, or £225,000 on an annualised basis.

Mr Anderson said that he would be looking for further deals: development in partnership might be one way, and the acquisition of companies with underutilised property assets could be another.

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Barker & Dobson on target at £273,000

The extraordinary item is a provision for loan stock outstanding and bank overdraft guaranteed by Barker and Dobson in its former Irish subsidiary Lemon and Co. which has gone into receivership. Lemon and Co. was sold in September 1982 and Mr Aitken points out that the costs to the group would have been much higher had it incurred the costs of liquidation. Mr Aitken intends to hand over the chairmanship to Mr Bill Kenyon, chief executive, after the annual meeting.

Gallifrey
PRELIMINARY /
Year to 30th June

fell foul of a misjudged editorial policy. Meanwhile, the decision to drop our M2000 was a financially rational since the group only went into videotext to fight a threat to E & M which never materialised. Our forays outside its traditional fields have been even less successful, so it is a relief to see the company concentrating on the core business of constructing regional editions of E & M. Cash balances stand at £7.25m and demands on working capital are slight, but the directors would rather get books and magazines back on the shelves than risk a further black before galloping off on the acquisition trail. With trading margins running at 24 per cent and a nearly 100 per cent return on capital, the company is well placed to make a bid for a larger

base from which the group can continue to expand its oil and gas exploration and production interests. During the 12 months significant progress was made, he adds, in all of the five countries Charterhall is involved in.

After a tax credit of £5,000 (£61,000 charge) net profits amounted to £207,000 (£238,000 loss) giving a 9p per share value of 0.53p, against 0.55p losses. The dividend is unchanged at 0.3p net.

Cost of sales took (£2.25m) (£1.24m) leaving a gross profit of £1.58m, compared with £385,000. Administrative expenses were £1.126m (£823,000), other operating income £355,000 (£286,000), interest receivable £51,000 (£192,000), amounts written off

investments £54,000 (nil), and interest payable was £504,000 (£187,000). Depletion and depreciation charged, amounted to £1.04m, against £291,000. Mr Williams says the group is

start to the current year has been made by the building activities represented by private housing, contracting and property development, and by the Chorley division. In the year under review private housing, building contracting and pipeline services all produced satisfactory results. While civil engineering contracting companies have an adequate order book, the market is still extremely competitive. The directors add that precision engineering continues to be a "problem" because "a reasonable overall result can be achieved in the year to next June."

fair improvement in profitability for the full year. The 1982 dividends for the first half emerged at \$167,000 against \$122,000, after tax of \$376,000 (\$317,000), preference dividends \$5,000 (same), and ordinary dividend payments of \$175,000 (\$122,000).

Mr. Wardle concludes that he will be surprised if the healthy bank balance shown at December 31, 1982 is not maintained at the end of December 1983.

With some confidence, he is able to repeat that the year as a whole should show a fair improvement in profitability.

Earnings per 5p share for the opening half improved from 1981 to 1982, but earnings were 4.24p with group profit for appropriation at £1.1m.

Lower pre-tax profits, down from \$517,000 to \$374,000, are reported by Macdonald Martin Distillers for the six months to June 30, 1983. Turnover of this company's highball is a same-gate blender of Scotch whisky, which was little changed at £7.32m against £7.26m.

The interim dividend on "A" ordinary shares is unchanged at 10p. The highball is a same-gate payment on "B" ordinary shares of 1.5p.

Trading profits fell from £1,011,000 to £850,000, and the pre-tax loss there is a same-gate tax charge down from £493,000 to £396,000. After tax of £28,000 (same), attributable profits to shareholders are £439,000 compared with £482,000.

45 Circus Road, London NW8 9JJ.
A MEMBER OF EAGLE STAR GROUP

September 1983

GALLIFORD PLC
WOLVEY HINCKLEY LEICESTERSHIRE

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June 1983

N. H. WOOLLEY & CO. LTD.
Agent

Procured by
The Dai-Ichi Kangyo Bank, Limited
The Industrial Bank of Japan, Limited

holders' funds £19.98m (£15.75m);
fixed assets £3.49m (£7.21m); net
current assets £11.57m (£10.51m).
Meeting: Winchester House, EC,
October 7, 12.30 pm.

DIAMOND STYLUS—Results for the
year to March 31 1983 reports August
15. Net fixed assets £573.07 (£532.105).
Net current assets £447.289 (£457.475).
Meeting: Llandudno, September 28,
12.30 pm.

MALAYSIA RUBBER COMPANY—
Results for the year ended March 31
1983 reports August 15. Sharehold-
ers' funds £15,948 (£408,396). Net current
assets £100.678 (£91,115). Investments

N. H. WOOLLEY & CO. LTD.
Agent

GALLIFORD PLC
WOLVEY HINCKLEY LEICESTERSHIRE

Procured by
The Dai-Ichi Kangyo Bank, Limited
The Industrial Bank of Japan, Limited

CHECKERS STORES LIMITED

(Incorporated in the Republic of South Africa)

PRELIMINARY PROFIT STATEMENT TO SHAREHOLDERS FOR THE YEAR TO JUNE 1983

Results

The unaudited consolidated results of the Company and its Subsidiaries are as follows:—

	Unaudited 52 weeks ended 2 July 1983 R000	Audited 53 weeks ended 3 July 1982 R000
Turnover of continuing operations	1,146,421	1,119,711
Turnover of discontinued operations	7,998	84,026
Total turnover	1,154,419	1,203,737
Operating loss from continuing operations including the attributable earnings of associated companies	5,560	6,696
Cost of borrowings	6,720	9,802
Interest paid	5,680	8,810
Dividends on Redeemable Preference Shares	1,940	992
Loss from continuing operations before taxation	12,280	16,498
Taxation	870	(2,567)
Loss from continuing operations after taxation	13,150	13,931
Interest of outside shareholders	14	(109)
Loss from continuing operations	13,164	13,822
Loss from discontinued operations	1,005	7,388
Loss before abnormal item	14,169	21,210
Abnormal item	1,286	—
Loss before extraordinary item	15,455	21,210
Extraordinary profit (loss)	7,245	(10,958)
Net loss for the period	8,210	32,168
Dividends	1,530	2,046
Ordinary dividend	284	852
Preference dividend	1,246	1,194
Prior years' adjustment	9,740	34,214
Net diminution in equity of the group	9,740	32,577
Ordinary and 'A' Ordinary Shares:		
Number of fully paid shares in issue	5,682,846	5,682,846
Losses from continuing operations before extraordinary items (cents per share)	276.2	264.3
Dividend (cents per share)	5.0	15.0

Notes

- The method of accounting for interest and other carrying costs directly associated with land development has been changed so as to capitalise rather than expense these costs as incurred. The effect of this change has been to reduce the loss from continuing operations before taxation for the year to 30th June 1983 by R1,241,000 (1982—R348,000).
- The abnormal item is a provision for certain costs incurred in December of every year. It is considered appropriate to provide for these costs on a monthly basis throughout the calendar year and the amount of R1,286,000 represents the charge for the 6 months to June 1983. The effect of this change in accounting treatment is to charge against income the costs actually incurred in December 1982 as well as the provision made for the 6 months to June 1983.
- Extraordinary items are mainly comprised of profits realised on the sale of properties and the post-decision costs of closing the Greatmans Department Store in Pretoria and The Check-In Convenience Store Chain.

Comments

The losses from continuing operations for the year largely reflect the problems of the Company at the time of the change of control, and the cost of resolving these problems. Management is satisfied that all problem areas have now been addressed and that financial disciplines and proper administrative procedures have been installed and are operating effectively. It is our view that a substantial portion of the losses relates to periods prior to that under review. Our original objective was to achieve a monthly break-even position by June 1983 and then to build on this base—this has been achieved. With the problems of the past behind us, we have been able to devote all our time and attention to the current situation. Sales thus far in the new financial year are in excess of budget and represent real growth over the levels achieved in the previous year. In accordance with expectations, a satisfactory profit was earned in the month of July, and preliminary estimates for August indicate that this trend is continuing. It is anticipated that the Company will trade profitably throughout the year, given no marked deterioration in present business conditions.

An aggressive new store and refurbishment programme has been embarked upon extending into 1985, with 3 new stores recently opened and a further 9 opening before the end of December 1983. The reaction of our customers to these new stores is most gratifying and the sales volumes achieved have exceeded expectations.

Ordinary Dividend

The Articles of Association of the Company make provision for the various classes of non-voting shares to obtain voting rights in the event of non payment of a dividend. The Board is of the opinion that the preservation of the existing control situation is in the best interest of all parties concerned, and accords with the recent successful rights offer to shareholders which was made on the assumption that the control situation prevailing at that time would continue. Accordingly, the Board has decided to declare an ordinary dividend of 5 cents per share to Ordinary and 'A' Ordinary Shareholders.

N. Kirsh
Chairman
15th September 1983

DECLARATION OF FINAL ORDINARY DIVIDEND NO. 82

NOTICE IS HEREBY GIVEN that a final dividend of 5 (five) cents per share (1982: nil cents) making a total of 5 (five) cents per share (1982: 15 cents) for the year ended 30th June 1983, has been declared by the Board of Directors payable on 11th November 1983, to Ordinary and 'A' Ordinary Shareholders registered in the Books of the Company at the close of business on Friday, 14th October 1983.

The dividend is declared in South African currency and dividends payable from the London Office will be paid in United Kingdom currency calculated at the rate of exchange ruling between Rand and Sterling on the 14th October 1983. Dividend cheques despatched from the London Office to persons resident in Great Britain or Northern Ireland will be subject to a deduction of United Kingdom Income Tax at rates to be arrived at after allowing for relief (if any) in respect of South African Taxes. The Company will where applicable, deduct the non-resident shareholders' tax of 15 per cent from dividends payable. For the purpose of paying the above dividend the Ordinary and 'A' Ordinary Share Registers will be closed from 15th October to 29th October 1983, both days inclusive. Dividend cheques will be posted on or after 11th November 1983.

Registered Office:
220 Commissioner Street,
Johannesburg.

London Transfer Secretaries:
Granby Registration Services,
Bourne House,
24 Beckenham Road,
Beckenham, Kent, BR3 4TU.

By Order of the Board
B. C. Cragg
Secretary
South African Transfer Secretaries:
Central Registrars Limited,
154 Market Street,
Johannesburg.
(P.O. Box 4844, Johannesburg 2000)

Ancon Insurance Company (U.K.) Limited

The Board of Directors of Ancon Insurance Company (U.K.) Limited at a meeting held on September 14 1983 announced plans to increase the authorised and paid-up capital of the Company from the present £5 million total to £10 million.

Ancon Insurance Company (U.K.) Limited is a wholly-owned affiliate of Exon Corporation. It is anticipated that the capital increase will be effected early in December following Board action by the immediate parent company of Ancon Insurance Company (U.K.) Limited, Ancon Insurance Company, S.A., whose Head Office is in Hamilton, Bermuda.

Ancon Insurance Company (U.K.) Limited
8 Lime Street
London EC3M 7NA
01-283 8241

Pritchard 'shut-out' position clarified

By Ray Maughan

THE Panel on Takeovers and Mergers has clarified the circumstances by which certain major institutions have allowed Pritchard Services Group to shut-out in respect of the bid for Spring Grove, the troubled workwear hire and towel rental group.

The institutions have agreed to accept Pritchard's £15m offer in respect of 14.1 per cent of Spring Grove's equity which, with earlier acceptance, gives Pritchard majority control and effectively shuts out a rival bid for Spring Grove from Sunlight Service Group.

Sunlight, which is itself the subject of a £31m bid from Bregreen, has nevertheless pursued its interest in Spring Grove and has made representations to the Panel to the effect that the accepting institutions were given information which had not been made generally available to other shareholders.

The gist of that information, Sunlight supposed, was that Spring Grove was not likely to survive through the period of a Monopolies Commission reference, but a reference would be more probable if Sunlight's higher offer rather than Pritchard's terms succeeded.

But the Panel made it clear yesterday that it "was consulted before these shareholders were approached and agreed a procedure to be adopted."

It added that it had "made enquiries of these shareholders and has been told by them that they were given no information which was not publicly available, or which was not subsequently made available, to all shareholders in Pritchard's offer document. In addition, the Panel has been informed that those shareholders agreed not to deal in the relevant shares until Pritchard's offer document had been published."

At the same time, Bregreen has written to Sunlight shareholders, pressing its opposed bid before it reaches the first closing date on September 29.

Bregreen has attempted to counter Sunlight's assertion that the PR industry has inflated Bregreen's price with the comment that the defence "clearly under-estimates the intelligence of the investment community."

The Mergers Panel of the Office of Fair Trading, which is expected to be passed across to the Department of Trade and Industry today.

Mr Ted Pavitt, the chairman, says in the annual report that some increase in platinum consumption by the traditional users is expected this year. He feels, however, that it will be some time before world economic recovery boosts platinum demand from the chemical, glass and petroleum industries.

Demand from the automobile industries in the U.S. and Japan continues to pick up. The prospect of an important new market for platinum is held out by

proposed legislation in several Western European countries to control exhaust emission and to limit the lead content of petrol but, here again, Mr Pavitt says that this new demand is unlikely to be significant before 1990.

Impala remains the only major producer of platinum to base its sales on the producer price which is currently 9475 per ounce, although it is generally thought that this does not prevent some flexibility being applied. Mr Pavitt says the policy is to be maintained whereby metal is supplied under contracted terms which ensure prices which are reasonable and stable.

The rival Rustenburg Platinum Holdings broke away from the producer price policy in January to sell on the basis of the free market price, as does Canada's Inco and L'Anse-au-Loup's Western

overdone, as Gold Fields has already written the value of its investment in Skytop Brewster yesterday by £87m. The group said that this provision still looked about right.

Gold Fields originally announced in July that it had reached an agreement in principle with Ingersoll-Rand over the sale of the Skytop Brewster mine, design rights and goodwill. The reported price was US\$15m (£10m).

None of the property, plant or equipment at the manufacturing

Taddale halves Branon bid following slide into losses

BY CHARLES BATCHELOR

Taddale Investments, the industrial holding group, has halved the value of its agreed bid for Branon, oilfield services and construction engineering company, in the wake of Branon's large 1982/83 loss.

The announcement of the lower offer wiped 25p off the Branon share price which closed at 30p yesterday.

Taddale, whose shares are traded on London's over-the-counter market, has been forced to abandon its plan to seek a full Stock Exchange listing. The Stock Exchange's Quotations Committee has ruled that Taddale "did not have an identifiable business activity which had been continuous for the last five years."

Mr Michael Curton, Taddale chairman, said that the directors were "surprised and disappointed" by the Stock Exchange decision, but that there are still good businesses in Branon. They just need strong management.

Taddale is offering one of its own 10p shares for each £1

Branon shares with a cash alternative of 30p a share. This compares with the original bid, made on August 10, of two shares or 60p in cash.

On September 19 Branon announced that a large loss from its Highway Hire subsidiary, which has now ceased trading, together with doubled interest charges, had pushed it into a £1.33m pre-tax loss in the year ended March 31, 1983 compared with a £72,000 profit.

The value of the revised Taddale share offer is £1.54m while the cash alternative is now worth £900,000.

"We were very aware of the problems at Branon, but we were surprised at the level of losses," said Mr Curton. "We knew all was not well but we didn't know if it was a cold or pneumonia. It turned out to be cancer. But there are still good businesses in Branon. They just need strong management."

Sir Monty Finlaison, chairman of Branon and a former

chairman of the British Steel Corporation, will join the Taddale board on completion of the deal and will later be appointed chairman.

Branon's 20 per cent stake in Cavendish Petroleum is the main attraction of the deal for Taddale while Branon also supplies construction and road maintenance equipment and designs and makes oil lubrication and filtration equipment.

Taddale is making no change in its earlier announced plans to make a three-for-five rights issue of 21.35m shares to raise £8.4m before expenses.

Full acceptance of the revised offer will lead to the issue of 3.1m shares representing 5.03 per cent of enlarged equity, after the rights issue.

Taddale has been advised by Henry Ansbacher while Grandway Brands has already owned under his reconciliation with the Take-Over Panel reached earlier this month.

Discussions with the Stock Exchange quotations committee over the raising of Milbury's shares are continuing. Henry Ansbacher, merchant bank, is advising Mr Raper and will underwrite the share offer.

Milbury share offer for Westminster

Milbury, housebuilding subsidiary of Mr Jim Raper's St Piran company, is expected to offer nine of its own shares for every four of Westminster Property Group when the bid terms are announced on October 10.

Mr Raper has already agreed to make a 35p cash offer for the 55 per cent of Westminster he does already own under his reconciliation with the Take-Over Panel reached earlier this month.

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Hanson Tst. sells 16 Orbit shops to Dixons for £8m

BY RAY MAUGHAN

Dixons Group, formerly Dixons Photographic, is acquiring UDS Group's chain of 16 Orbit hi-fi and video shops for around £8.1m.

Hanson Trust, which acquired UDS earlier this year, is to receive £5.7m for Orbit's properties and other fixed assets, and £2.4m for stock.

Completion is scheduled for September 30 and the chain will trade under the Dixons' banner from October 3.

The consideration will double Dixons' planned spending on its

retail division in the year to April 1984. The group raised some £21m gross in July with a six-for-25 rights issue and paid £4m last month for William Whittingham's film processing subsidiary, Colortrend.

Hanson Trust has already exchanged contracts for the £40.4m sale of William Timpson, the shoe retailer and repairer, from UDS and subscriptions are this week being sought in respect of the management buy-out of UDS John Collier and Richard Shops clothing chains at £105.5m.

British Benzol expands

BY ANDREW ARENDS

British Benzol Carbideising the coke and smelter waste gas, a Canadian company, in a deal underwritten by the English Association Trust, which is acting as financial advisors in British Benzol.

The deal is to be financed by the issue of 4.97m British Benzol ordinary shares and £10.0m in cash. The vendors of Abbot's are placing 4.92m of these shares

at 14p per share with Anglo United Development Corporation, a Canadian company, in a deal underwritten by the English Association Trust, which is acting as financial advisors in British Benzol.

The deal is conditional on the approval of the BBC shareholders at an extraordinary general meeting scheduled for October 12.

MINING NEWS

Impala takes a cautious line

BY KENNETH MARSTON, MINING EDITOR

BECAUSE of the effects of inflation South Africa's Impala Platinum Holdings must exercise a "cautious" line in its current year to next June. The group's mines are thus continuing to operate at reduced levels and stocks have been reduced to acceptable proportions.

Mr Ted Pavitt, the chairman, says in the annual report that some increase in platinum consumption by the traditional users is expected this year. He feels, however, that it will be some time before world economic recovery boosts platinum demand from the chemical, glass and petroleum industries.

Demand from the automobile industries in the U.S. and Japan continues to pick up. The prospect of an important new market for platinum is held out by

proposed legislation in several Western European countries to control exhaust emission and to limit the lead content of petrol but, here again, Mr Pavitt says that this new demand is unlikely to be significant before 1990.

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Gold Fields originally announced in July that it had reached an agreement in principle with Ingersoll-Rand over the sale of the Skytop Brewster mine, design rights and goodwill. The reported price was US\$15m (£10m).

None of the property, plant or equipment at the manufacturing

INTERNATIONAL ROUND UP

risk capital, with Noranda having participation rights when further financing is required.

The two groups expect that as much as \$400m (£21m) may be committed by the Pex group under the arrangement, which is additional to Noranda's own exploration programme.

The share issues by the Buffelsfontein gold mine in South Africa necessary for the acquisition of new Beatrice mine in the far south of South Africa's Orange Free State have been approved by the recent general meeting.

Buffels now has 11m ordinary shares in issue, with a further 20,000 non-cumulative preference shares authorised and placed under the control of the directors.

Some of all of the latter group of shares will be allotted to Beatrice in part payment of last August's agreement between the two mines, both part of the General group, under which Buffels will mine the Beatrice deposit.

Homeatone, -ning, the biggest gold producer in the U.S., has broadened its interests to include part of the Hemlo gold

camp in Ontario, Canada.

The group can earn an interest of up to 50 per cent in a 31-claim prospect held by the Vancouver-based Tylor Resource Corporation for the expenditure of C\$1m (£528,000), with future spending on a 50/50 basis.

If Tylor chooses not to participate after the first C\$1m, its interest may fall to a minimum of 25 per cent of any net profits.

September 30 has been set as the date for the separation of Hudson Bay Mining and Smelting's recent offer of special shares and share purchase warrants. Each unit in the offer of 5.5m special shares and 2.75m warrants consisted of one share and half a warrant.

The special shares will be exchangeable for shares in Inspiration Resources, Hudbay's new parent company, between October 1 1983, and July 6 1983, while the warrants entitle the holder to buy one special share of Hudbay at C\$20.50 (£10.80) between October 1 and August 9, 1986.

The offers were made as a result of the recent restructuring of the north American interests of Minerals and Resources

BCA pays £2.4m for 20% stake in Sandgate

British Car Auctions has paid £2.4m (£2.38m) for a 20 per cent stake at 58p per share of Sandgate, a Corporation of Delaware. Traded on the American Stock Exchange, Sandgate operates a vehicle leasing business through North America and a Ford dealership in the New York City area.

The consideration has been met by placing some 1.3m ordinary BCA shares in the market, mainly with institutions, at 185p per share. BCA's last issue was the March rights which raised £8.85m at 155p per share.

The purchase, BCA believes, is an "advantageous investment" in vehicle leasing and vehicle dealership which will complement BCA's existing auction interest in the U.S.

BCA, which holds a 25 per cent stake in Group Lotus, has committed over £18m to build up Anglo American Auto Auction in the U.S. and Mid-western regions over the past 18 months, and is now discussing the possibility of merging Sandgate with its existing U.S. operations.

Mr Peter Watts, managing director of Sandgate, says that Sandgate issues more stock to BCA but no decision is expected for a year or more given the many uncertainties to be resolved.

BCA acquired its holding from the Sandgate chairman, Mr Harold L. Osby, and his family.

ROBOSERVE ACQUIRES DATAQUEST COMPUTER

Roboserve, privately-owned catering and vending concern, has acquired Dataquest Computer Services.

Dataquest offers sales and servicing of a wide range of microcomputers, as well as technical expertise on hardware, software, computer personnel training and applications.

Mr Peter Watts, managing director of Dataquest, says that the financial backing and service reputation of Roboserve, the company is in a strong position to expand.

BASE LENDING RATES

A.B.N. Bank	9 1/2%	Heritable & Gen. Trust	9 1/2%
Al Baraka International	9 1/2%	Hill Samuel	9 1/2%
Allied Irish Bank	9 1/2%	C. Hoare & Co.	9 1/2%
Amro Bank	9 1/2%	Hongkong & Shanghai	9 1/2%
Bank of America	9 1/2%	Kingdom Trust Ltd.	11%
Bank of Australia	9 1/2%	Knowsley & Co. Ltd.	10%
Bank of Canada	9 1/2%	Lloyds Bank	9 1/2%
Bank of China	9 1/2%	Mallinbank Limited	9 1/2%
Bank of India	9 1/2%	Edward Manson & Co.	10 1/2%
Bank of Ireland	9 1/2%	Meghrail & Sons Ltd.	9 1/2%
Bank of Japan	9 1/2%	Midland Bank	9 1/2%
Bank of Korea	9 1/2%	Morgan Grenfell	9 1/2%
Bank of Leumi (UK) plc	9 1/2%	National Bk. of Kuwait	9 1/2%
Bank of Mexico	9 1/2%	National-Globebank	9 1/2%
Bank of Montreal	9 1/2%	National Westminster	9 1/2%
Bank of New York	9 1/2%	Norwich Gen. Trst.	9 1/2%
Bank of Oman	9 1/2%	R. Raphael & Sons	9 1/2%
Bank of Persia	9 1/2%	Robertson & Son Co.	9 1/2%
Bank of Portugal	9 1/2%	Roxburgh & Guarantees	10%
Bank of Rangoon	9 1/2%	Royal Trust Co. Canada	9 1/2%
Bank of Saudi Arabia	9 1/2%	Standard Chartered	9 1/2%
Bank of Spain	9 1/2%	Trade Dev. Bank	9 1/2%
Bank of Siam	9 1/2%	Trustee Savings Bank	9 1/2%
Bank of Switzerland	9 1/2%	United Bank of Kuwait	9 1/2%
Bank of Taiwan	9 1/2%	United Mizrahi Bank	9 1/2%
Bank of Thailand	9 1/2%	Westpac Internl. Ltd.	9 1/2%
Bank of Union	9 1/2%	Westpac Bank	9 1/2%
Bank of Vietnam	9 1/2%	Whiteaway Laidlaw	10%
Bank of West Indies	9 1/2%	Williams & Glyn's Ltd.	9 1/2%
Bank of Yugoslavia	9 1/2%	Winttrust Secs. Ltd.	9 1/2%
Bank of Zaire	9 1/2%	Yorkshire Bank	9 1/2%
Bank of Zanzibar	9 1/2%		
Bank of Zimbabwe	9 1/2%		
Bank of Zambia	9 1/2%		
Bank of Zanzibar	9 1/2%		
Bank of Zaire	9 1/2%		
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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

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WALL STREET

Brief pause precedes new heights

MONEY SUPPLY euphoria was conspicuous by its absence on Wall Street yesterday as the usual Monday morning hangover from Friday night's weekly M-1 figures failed to manifest itself at first in a determined move in any direction, writes Gordon Cramb in New York.

A mid-afternoon revival, however, again took the Dow Jones Industrial average into uncharted territory. After wavering during the morning either side of its pre-weekend close, it closed up 5.18 at 1280.77, a new record.

The 910 issues overall which showed gains were offset by 678 with losses on the day. Volume reached some 86.83m shares.

This lack of initial motivation was, however, seen less as a sign of any fundamental distress than as an understandable symptom of a market which has been well fed with gains and needed occasional pauses for digestion. In the course of last week, the Dow put on 29.88 and twice set new peaks, the second coming on Thursday at 1,257.52.

The blue chip rises were attributed in part to institutional window-dressing as the end of the quarter nears this Friday.

Relatively few issues in the broader market had recorded new highs in tandem with the Dow.

While further rallies remained in prospect, those which were mistimed or too thinly based were prone instead to precipitate steepish falls, one analyst said.

Credit markets, which saw substantial rate markdowns in the final hour of last week after M-1 emerged \$3.1bn down, underwent modest early adjustments to provide further improvements at the short end but a slight tug downward in longer-dated prices.

For the first time since September 14 the Federal Reserve allowed its usual mid-morning intervention period to pass without moving to aid liquidity. Fed Funds, bid as low as 8% per cent on Friday, edged up to 8% but remained still well below the recent 9% midpoint.

With last week's \$14.25bn Treasury funding programme successfully accomplished, the way is now clear for the Fed to act more on its own motivations rather than be required largely to play escort. Clear signals of its thinking on rates were still being sought yesterday, however, although an easing in policy has been discerned in some quarters.

In the stock market, many smaller airlines were given a rough ride after news of Continental's appeal to the bankruptcy courts to help disentangle its labour problems. Texas Air, the largest shareholder of Continental, slid 5% to an early 55% in dealings on the American Stock Exchange, but later rallied to 5% off 55%.

Those regarded with similar ill favour on the Big Board included Eastern, off 5% at \$5, and Western, down 3% to \$4. Ozark Air, also actively traded on the Amex, was 5% lower at \$9.

Continental itself, however, rose 5% to \$34, also on the Amex.

Baldwin United, which also filed for Chapter 11 protection from creditors, had already had its shares slashed from a high over the last year of \$50% to last Friday's \$4. The stock was halted at that level.

Elsewhere ACF Industries, which spurned the advances of Mr Carl Icahn, slipped \$1% to \$50, while Allegheny Corporation was suspended at \$714 pending a possible renewal of a proposed American Express link-up.

Financial Corporation of America picked up \$1% to \$44, while Merck gained \$3 to \$97 in an otherwise dull drug sector. Major utilities drew benefit from a recommendation to buy. Commonwealth Edison firmed 5% to \$28% with a block of 150,000 crossing at \$28%, and another of 272,300 at \$28%. AT&T moved ex dividend at \$55, down \$2.

Government paper showed the three-month Treasury Bills being discounted some ten basis points lower at 8.72 and the six-month counterparts at 8.80, five basis points off. As recently as last Wednesday the six-month rate was above 9 per cent.

At the long end, the benchmark 12 per cent bond of 2013, which had touched 105 late on Friday and opened again at that level, eased to 104 1/4 to yield 11.41 per cent. In the corporate sector no sizeable new issues appeared, although a good volume of new securities is expected now that the Treasury's needs have been met.

LONDON

Trade in BP fades after bright start

INTEREST centred almost entirely on the oil sector at the beginning of trading in London yesterday as first-time dealings in BP partly-paid shares got under way.

Once the early excitement had died away, however, business waned noticeably in oil and other sectors. It was left to the gilt-edged market to enliven proceedings as hopes of lower interest rates, brought about by the fall in the latest U.S. M-1 money supply figures continued to push this market higher.

BP's £2 partly-paid shares touched 220p before closing at 206p, the old shares ended a couple of pence dearer on balance at 438p, after 440p.

The FT 30-share Industrial Ordinary index, up 3.5 at 10am, had drifted lower to stand 0.4 easier at 3pm before advice from Wall Street prompted a further decline which left the index 4.4 points down at the day's lowest level of 702.5. Details, Page 31; Share Information Pages 32-33.

AUSTRALIA

RESOURCE issues were the major gainers as Sydney stocks recouped their losses of the past week yesterday, spurred on by the larger than expected decline in U.S. money supply.

The All Ordinaries index gained steadily all day to close 12.3 points ahead at 720.3, while the All Resources marker put on 18.4 to 582.2 after strong advances by mining and oil and gas stocks.

SINGAPORE

LIGHT buying combined with a degree of profit-taking to leave prices generally mixed in a nervous and uncertain Singapore market. Major issues were for the most part neglected and, apart from some demand for secondary industrial stocks, the market was stagnant. The Straits Times index was virtually unchanged at 880.56 for a gain of 0.15.

HONG KONG

WILD fluctuations in the exchange value of the local dollar following last week's dive brought life back to a Hong Kong market which has long been depressed by political considerations.

Talk of government moves to strengthen the currency sent share prices and the Hang Seng index shooting up from the opening, only to settle back at a 9 point gain after an hour and at Friday's depressed close by mid-session. But another run in the afternoon pushed the index up 24.54 points to a close of 810.02.

SOUTH AFRICA

THE GOLD sector continued firm in Johannesburg yesterday, despite a slight retreat in the bullion price.

Among heavyweights, Kloof gained R2.5 to R54.50 while cheaper priced producer Welkom rose 50 cents to R16.50 and Elsburg closed 15 cents higher at R4.95.

CANADA

A SHARP downturn in energy stocks marked trading in Toronto yesterday. Golds were also lower at midday but other metals and minerals showed gains and the general market index had edged ahead. In Montreal, prices rose marginally in light trading, although paper producers eased.

TOKYO

Technical lift ends easier tone

SHARE prices turned lower in the morning yesterday in Tokyo, despite the good news of a sharp drop in the M-1 measure of U.S. money supply and a rebound in the yen against the dollar. But revived buying interest in blue chips in the afternoon, in advance of securities firms' new accounting year in October, recouped early losses, writes Shigeo Nishitani of Jiji Press.

Bond prices firmed in response to lower long and short-term interest rates in the U.S.

The Nikkei-Dow market average, which closed the morning session 3.96 points down, finished the day 31.78 points up at 9,345.78.

Declining issues outnumbered gainers, 353 to 313, and volume fell, indicating a lack of sparkle in the market. With the new business year just ahead, securities companies are planning to make a market for shipbuilding, heavy electrical and synthetic fibre issues which are comparatively low in price and are expected to show better earnings results.

As shares bought are delivered on the fourth business day following the day of contract, the market in effect enters the month of October today.

Among shipbuilders, Mitsubishi Heavy Industries gained ¥11 to ¥286 and Ishikawajima-Harima Heavy Industries ¥8 to ¥177.

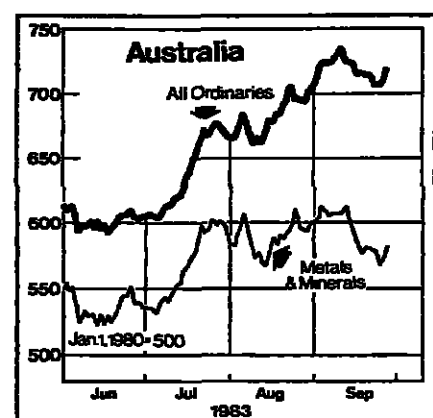
Elsewhere, blue chips gained across a broad front in late active trading, with Matsushita Electric Industrial adding ¥30 to ¥1,760, NEC ¥20 to ¥1,480, Fuji Photo Film ¥40 to ¥2,460, Toyota Motor ¥40 to ¥1,280 and Honda Motor ¥8 to ¥910.

But Sony lost ¥20 to ¥3,740, trimming the early gains posted on good operating results. Arabian Oil, which had once attracted speculative interest, slid ¥280 to ¥4,920 and Aoki Construction also fell ¥19 to ¥980.

Bond prices firmed on lower U.S. interest rates in thin trading. With buying

interest reviving among institutional investors, leading brokerage houses were scurrying to increase their bond holdings.

As a result, the benchmark long-term 7.5 per cent issue, maturing in January 1993, was marked up to yield 7.74 per cent, down from 7.79 per cent last Saturday. The yield on the long-term 7.7 per cent issue, maturing in November 1989, also fell sharply to 7.43 per cent from Saturday's 7.46 per cent.



EUROPE

M-1 surprise lifts interest rate hopes

THE PROMISE of a fall in U.S. - and consequently world - interest rates held out by Friday's announcement of a surprisingly large drop in U.S. M-1 money supply imparted a new vitality to European bourses yesterday.

In Frankfurt, the prospect of an easier dollar combined with recent favourable forecasts for West German corporate profits to fuel a steady rise in active trade which pushed the Commerzbank index, calculated at mid-session, ahead 6.1 to 940.9.

Leading the advance, Siemens added DM 5.30 to close at the day's high of DM 346 after rumours of a scrip issue in place of a dividend increase. In other

electricals, AEG gained DM 1.80 to DM 83.90, but Brown Boveri was off DM 3 at DM 223.

Engineering were particularly firm, with Linde surging DM 7 to DM 391.50 and KHD DM 6.50 up at DM 257.50. MAN climbed DM 3.80 to DM 142.80.

In motors, Daimler put on DM 3.50 to DM 578.50 while VW gained DM 2.30 to DM 219.70 and BMW, DM 2.70 to DM 385.70.

Friday's stronger U.S. credit markets also encouraged German domestic bond markets and prices firmed by as much as 50 basis points.

Neither the sharp decline of the franc against the D-Mark nor yesterday's 1/4 point rise in the French call money rate to 12% per cent could divert buyers in Paris from their expectations of gains on Wall Street.

Prices opened higher and continued upward in fairly active trading, with gains across the board apart from some selective selling of banks, engineering and oils. Foods were a strong point, with BSW gaining FFf 53 to FFf 2,048 and Moët Hennessy FFf 48 to FFf 1,255.

Despite generally quiet trading, a firmer tone in Amsterdam took the General index 1.3 points ahead to a record 144.0. Most issues showed gains, although a few slipped from opening highs.

Philips fell against the trend in international, shedding 70 cents to Ff 48.30 on light selling and an absence of U.S. interest. Océ van der Grinten stood out with a Ff 3.20 gain to Ff 213 while Elsevier, despite falling from its opening level, was Ff 8 higher than Friday at Ff 405.

Confirmation of the end of the public sector strike lifted sentiment in Brussels. The prospect of improved earnings saw selected stocks firm but the rally was wide based. Holding company Sofina surged BFr 130 to BFr 5,180 while in utilities, Transnuclear added BFr 50 to BFr 3,450.

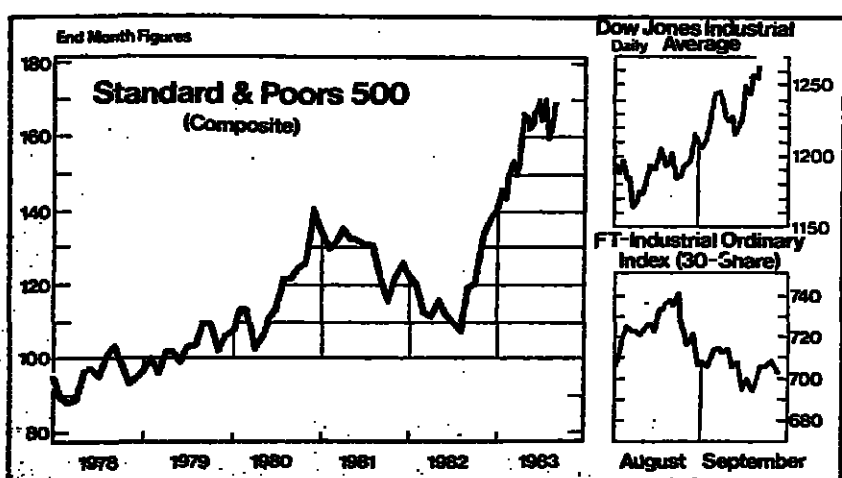
Steel issues were mixed but oils made no progress.

Disappointing half-year corporate results last week dampened enthusiasm in Zurich, and the prospect of a boost for Wall Street stocks failed to encourage buyers. Prices closed mixed.

Trading was subdued in Milan as investors waited to hear the government's plans for dealing with Italy's public sector deficit, and prices closed mixed.

Gainers included Montedison, L2.25 ahead at L204.25, and Italcementi, industrial subsidiary of the Pesenti group.

KEY MARKET MONITORS



NEW YORK	Sept 26	Previous	Year ago
DJ Industrials	1280.77	1255.59	919.52
DJ Transport	582.66	584.33	369.60
DJ Utilities	134.78	133.43	117.08
S&P Composite	170.07	169.51	123.32

LONDON	Sept 26	Previous	Year ago
FT Ind Ord	702.50	706.90	580.50
FT-A All-share	450.84	450.90	361.00
FT-A 500	487.98	488.31	400.75
FT-A Ind	437.40	437.90	373.99
FT Gold mines	634.50	625.20	357.80
FT Govt secs	82.43	82.17	78.12

TOKYO	Sept 26	Previous	Year ago
Nikkei-Dow	9345.78	9280.30	7066.04
Tokyo SE	890.47	884.65	530.68

AUSTRALIA	Sept 26	Previous	Year ago
All Ord	720.30	708.00	521.10
Metals & Mins	582.60	571.10	419.60

AUSTRIA	Sept 26	Previous	Year ago
Credit Aktien	54.98	55.02	47.71

BELGIUM	Sept 26	Previous	Year ago
Belgian SE	133.35	132.24	101.43

CANADA	Sept 26	Previous	Year ago
Toronto Composite	2598.2	2592.7	1637.0
Montreal Industrials	468.90	466.87	298.92
Combined	441.29	439.19	282.92

DENMARK	Sept 26	Previous	Year ago
Copenhagen SE	196.54	197.44	88.38

FRANCE	Sept 26	Previous	Year ago
CAC Gen	139.50	137.60	100.10
Ind. Tendance	149.70	148.40	116.70

WEST GERMANY	Sept 26	Previous	Year ago
FAZ-Aktien	317.06	314.76	234.66
Commerzbank	940.90	934.80	710.10

HONG KONG	Sept 26	Previous	Year ago
Hang Seng	810.02	785.48	1086.36

ITALY	Sept 26	Previous	Year ago
Banca Com.	196.78	196.93	159.32

NETHERLANDS	Sept 26	Previous	Year ago
ANP-CBS Gen	144.00	142.70	88.90
ANP-CBS Ind	116.10	114.80	68.90

NORWAY	Sept 26	Previous	Year ago
Oslø SE	208.36	207.88	103.75

SINGAPORE	Sept 26	Previous	Year ago
Straits Times	890.56	890.41	665.97

SOUTH AFRICA	Sept 26	Previous	Year ago
Golds	885.00	872.60	669.40
Industrials	952.90	954.30	675.10

SPAIN	Sept 26	Previous	Year ago
Madrid SE	closed	115.85	99.78

SWEDEN	Sept 26	Previous	Year ago
J & P	1478.02	1471.57	676.76

SWITZERLAND	Sept 26	Previous	Year ago
Swiss Bank Ind	334.80	334.30	250.10

WORLD	Sept 26	Previous	Year ago
Capital Int'l	182.20	182.00	136.70

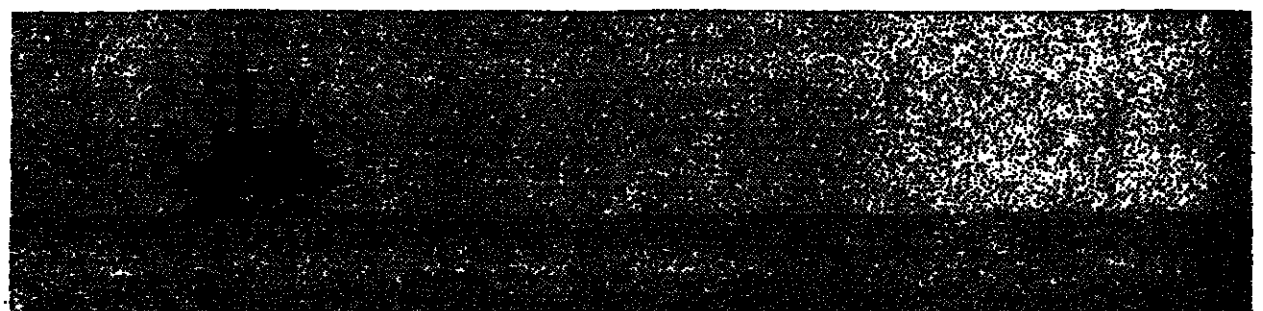
GOLD (per ounce)	Sept 26	Previous	Year ago
London	\$415.625	\$413.125	
Frankfurt	\$415.50	\$413.00	
Zürich	\$415.50	\$412.875	
Paris (fixing)	\$417.60	\$414.06	
Luxembourg (fixing)	\$416.25	\$413.60	
New York (Sept)	\$415.10	\$415.50	



TRW is a widely diversified company on the leading edge of electronics and space technology. Our Pioneer 10 spacecraft (pictured) was the first man-made object to leave the solar system. And TRW electronic components have hundreds of down-to-earth applications - from computer tape drives to television sets.



TRW began as an automotive parts manufacturer over 80 years ago. Today, almost every car and truck on the road contains TRW parts. TRW factories around the globe produce a wide range of automotive parts - from bearings and valves to complete rack and pinion steering systems.



TRW industrial and energy products have earned a reputation for reliable performance. TRW equipment, backed up by an extensive field service and repair network, helps pump oil and gas around the world. TRW components keep the world's aircraft flying; and TRW bearings, tools, and fasteners help raise productivity levels worldwide.

TRW

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Continued on Page 29

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 30

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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1943							1942							1941						
High	Low	Stock	Price	% Ch	% H	% F	High	Low	Stock	Price	% Ch	% H	% F	High	Low	Stock	Price	% Ch	% H	% F
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22	9 1/2	Newcomb A 150	72		6 1/2 S		40	17 1/2	GRU Corp	38				22	9 1/2	Newcomb A 150	72		6 1/2 S	
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25	12 1/2	Everett 200	72		6 1/2 S		43	20 1/2	GRU Corp	38				25	12 1/2	Everett 200	72		6 1/2 S	
26	13 1/2	Everett 200	72		6 1/2 S		44	21 1/2	GRU Corp	38				26	13 1/2	Everett 200	72		6 1/2 S	
27	14 1/2	Everett 200	72		6 1/2 S		45	22 1/2	GRU Corp	38				27	14 1/2	Everett 200	72		6 1/2 S	
28	15 1/2	Everett 200	72		6 1/2 S		46	23 1/2	GRU Corp	38				28	15 1/2	Everett 200	72		6 1/2 S	
29	16 1/2	Everett 200	72		6 1/2 S		47	24 1/2	GRU Corp	38				29	16 1/2	Everett 200	72		6 1/2 S	
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Time	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges & Spadina	Yonges																																																																																																																																																																																																																																																																																																																																																					

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PROPERTY—Continued										INVESTMENT TRUSTS									
No.	Lot	Stock	Price	Vol.	Chg.	Yld.	P/E	No.	Lot	Stock	Price	Vol.	Chg.	Yld.	P/E				
127	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	370	220	Fashion & Cos. Sp.	260	1.0	1.0	1.0	1.0				
128	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	371	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
129	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	372	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
130	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	373	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
131	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	374	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
132	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	375	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
133	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	376	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
134	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	377	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
135	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	378	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
136	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	379	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
137	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	380	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
138	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	381	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
139	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	382	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
140	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	383	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
141	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	384	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
142	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	385	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
143	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	386	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
144	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	387	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
145	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	388	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
146	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	389	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
147	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	390	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
148	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	391	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
149	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	392	220	First Capital Asset	152	1.0	1.0	1.0	1.0				
150	91	McKay Sec. 200	137	2.0	3.0	4.1	17.4	393	220	First Capital Asset	152	1.0	1.0	1.0	1.0				

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		1992		1993		1994		1995		1996		1997		1998		1999		2000		2001		2002		2003		2004		2005		2006		2007		2008		2009		2010		2011		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032		2033		2034		2035		2036		2037		2038		2039		2040		2041		2042		2043		2044		2045		2046		2047		2048		2049		2050		2051		2052		2053		2054		2055		2056		2057		2058		2059		2060		2061		2062		2063		2064		2065		2066		2067		2068		2069		2070		2071		2072		2073		2074		2075		2076		2077		2078		2079		2080		2081		2082		2083		2084		2085		2086		2087		2088		2089		2090		2091		2092		2093		2094		2095		2096		2097		2098		2099		2100		2101		2102		2103		2104		2105		2106		2107		2108		2109		2110		2111		2112		2113		2114		2115		2116		2117		2118		2119		2120		2121		2122		2123		2124		2125		2126		2127		2128		2129		2130		2131		2132		2133		2134		2135		2136		2137		2138		2139		2140		2141		2142		2143		2144		2145		2146		2147		2148		2149		2150		2151		2152		2153		2154		2155		2156		2157		2158		2159		2160		2161		2162		2163		2164		2165		2166		2167		2168		2169		2170		2171		2172		2173		2174		2175		2176		2177		2178		2179		2180		2181		2182		2183		2184		2185		2186		2187		2188		2189		2190		2191		2192		2193		2194		2195		2196		2197		2198		2199		2200		2201		2202		2203		2204		2205		2206		2207		2208		2209		2210		2211		2212		2213		2214		2215		2216		2217		2218		2219		2220		2221		2222		2223		2224		2225		2226		2227		2228		2229		2230		2231		2232		2233		2234		2235		2236		2237		2238		2239		2240		2241		2242		2243		2244		2245		2246		2247		2248		2249		2250		2251		2252		2253		2254		2255		2256		2257		2258		2259		2260		2261		2262		2263		2264		2265		2266		2267		2268		2269		2270		2271		2272		2273		2274		2275		2276		2277		2278		2279		2280		2281		2282		2283		2284		2285		2286		2287		2288		2289		2290		2291		2292		2293		2294		2295		2296		2297		2298		2299		2300		2301		2302		2303		2304		2305		2306		2307		2308		2309		2310		2311		2312		2313		2314		2315		2316		2317		2318		2319		2320		2321		2322		2323		2324		2325		2326		2327		2328		2329		2330		2331		2332		2333		2334		2335		2336		2337		2338		2339		2340		2341		2342		2343		2344		2345		2346		2347		2348		2349		2350		2351		2352		2353		2354		2355		2356		2357		2358		2359		2360		2361		2362		2363		2364		2365		2366		2367		2368		2369		2370		2371		2372		2373		2374		2375		2376		2377		2378		2379		2380		2381		2382		2383		2384		2385		2386		2387		2388		2389		2390		2391		2392		2393		2394		2395		2396		2397		2398		2399		2400		2401		2402		2403		2404		2405		2406		2407		2408		2409		2410		2411		2412		2413		2414		2415		2416		2417		2418		2419		2420		2421		2422		2423		2424		2425		2426		2427		2428		2429		2430		2431		2432		2433		2434		2435		2436		2437		2438		2439		2440		2441		2442		2443		2444		2445		2446		2447		2448		2449		2450		2451		2452		2453		2454		2455		2456		2457		2458		2459		2460		2461		2462		2463		2464		2465		2466		2467		2468		2469		2470		2471		2472		2473		2474		2475		2476		2477		2478		2479		2480		2481		2482		2483		2484		2485		2486		2487		2488		2489		2490		2491		2492		2493		2494		2495		2496		2497		2498		2499		2500		2501		2502		2503		2504		2505		2506		2507		2508		2509		2510		2511		2512		2513		2514		2515		2516		2517		2518		2519		2520		2521		2522		2523		2524		2525		2526		2527		2528		2529		2530		2531		2532		2533		2534		2535		2536		2537		2538		2539		2540		2541		2542		2543		2544		2545		2546		2547		2548		2549		2550		2551		2552		2553		2554		2555		2556		2557		2558		2559		2560		2561		2562		2563		2564		2565		2566		2567		2568		2569		2570		2571		2572		2573		2574		2575		2576		2577		2578		2579		2580		2581		2582		2583		2584		2585		2586		2587		2588		2589		2590		2591		2592		2593		2594		2595		2596		2597		2598		2599		2600		2601		2602		2603		2604		2605		2606		2607		2608		2609		2610		2611		2612		2613		2614		2615		2616		2617		2618		2619		2620		2621		2622		2623		2624		2625		2626		2627		2628		2629		2630		2631		2632		2633		2634		2635		2636		2637		2638		2639		2640		2641		2642		2643		2644		2645		2646		2647		2648		2649		2650		2651		2652		2653		2654		2655		2656		2657		2658		2659		2660		2661		2662		2663		2664		2665		2666		2667		2668		2669		2670		2671		2672		2673		2674		2675		2676		2677		2678		2679		2680		2681		2682		2683		2684		2685		2686		2687		2688		2689		2690		2691		2692		2693		2694		2695		2696		2697		2698		2699		2700		2701		2702		2703		2704		2705		2706		2707		2708		2709		2710		2711		2712		2713		2714		2715		2716		2717		2718		2719		2720		2721		2722		2723		2724		2725		2726		2727		2728		2729		2730		2731		2732		2733		2734		2735		2736		2737		2738		2739		2740		2741		2742		2743		2744		2745		2746		2747		2748		2749		2750		2751		2752		2753		2754		2755		2756		2757		2758		2759		2760		2761		2762		2763		2764		2765		2766		2767		2768		2769		2770		2771		2772		2773		2774		2775		2776		2777		2778		2779		2780		2781		2782		2783		2784		2785		2786		2787		2788		2789		2790		2791		2792		2793		2794		2795		2796		2797		2798		2799		2800		2801		2802		2803		2804		2805		2806		2807		2808		2809		2810		2811		2812		2813		2814		2815		2816		2817		2818		2819		2820		2821		2822		2823		2824		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		1992		1993		1994		1995		1996		1997		1998		1999		2000		2001		2002		2003		2004		2005		2006		2007		2008		2009		2010		2011		2012																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									

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32		10		14		11		11	
Yough		10		14		11		11	
TOBACCO									
35	130	BAT Inds.	348	+1	116.08	3.6	6.9	4.5	
36	130	Imperial	349	0	116.08	3.6	6.9	4.5	
32	130	Rothmans 125g	310	0	53	6.2	6.4	2.5	
FINANCE, LAND, ETC.									
TRUSTS, FINANCE, LAND									
Investment Trusts									
1985		Stock		Price		YTD %		1984 %	
High	Low	High	Low	High	Low	High	Low	High	Low
35	115	Abeydeen Trust	328	+1	64.4	1.8	4.9	1.8	
36	115	Alca Inc.	57	0	1.5	0.1	0.1	0.1	
37	75	Alliance Inv.	71	0	11.56	1.3	1.3	1.3	
38	75	Alliance Trust	495	+5	12.3	1.0	1.9	1.9	
39	75	Alford Inc.	210	0	1.0	0.1	0.1	0.1	
40	226	De Capital	312	0	0.38	0	0.2	0.2	
41	226	Alca Investments	290	0	1.8	0.2	0.2	0.2	
42	226	Alford Inc.	210	0	1.0	0.1	0.1	0.1	
43	93	Cap. Trust	328	94	2.35	1	3.6	3.6	
44	93	American Trst.	92	0	1.1	0.1	0.1	0.1	
45	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
46	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
47	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
48	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
49	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
50	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
51	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
52	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
53	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
54	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
55	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
56	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
57	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
58	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
59	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
60	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
61	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
62	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
63	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
64	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
65	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
66	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
67	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
68	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
69	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
70	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	
71	161	Anglo Am. Secs	319	0	5.1	1.1	1.4	1.4	

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NOMURA
INTERNATIONAL LIMITED
**NEW-ERA INVESTMENT
AND UNDERWRITING**
OFFICES WORLDWIDE
3 Gracechurch Street EC3V 0AD
Telephone (01) 283 8811

MINES—continued									
1983		Stock	Price	+ or -	Div.	C/Y	Yld	6 Mo	1 Yr
High	Low								
Australians									
29	13 1/2	WACM 20c	17 1/2	+ 1/2	-	-	-	-	-
32		Alumina Expn NL	32	+ 1/2	-	-	-	-	-
33	9 1/8	Weston Mng NL	35	-	-	-	-	-	-
52	11	Balmoral Resources	19	-	-	-	-	-	-
55	17	WBCalc Hill Mins.	32	-	-	-	-	-	-
58	10 1/2	Weston Resources	35	-	-	-	-	-	-
63	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
68	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
72	10 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
73	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
74	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
75	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
76	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
77	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
78	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
79	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
80	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
81	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
82	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
83	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
84	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
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93	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
94	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
95	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
96	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
97	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
98	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
99	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-
100	11 1/2	WBCalc Hill Mins	32	-	-	-	-	-	-

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Tax rate. H: Dividend based on prospectus or other official estimate for the year. D: Dividend based on prospectus or other official estimate for the year. S: Dividend based on prospectus or other official estimate for the year. A: Dividend based on prospectus or other official estimate for the year. P: Dividend based on prospectus or other official estimate for the year. B: Dividend based on prospectus or other official estimate for the year. C: Dividend based on prospectus or other official estimate for the year. E: Dividend based on prospectus or other official estimate for the year. F: Dividend based on prospectus or other official estimate for the year. G: Dividend based on prospectus or other official estimate for the year. I: Dividend based on prospectus or other official estimate for the year. J: Dividend based on prospectus or other official estimate for the year. K: Dividend based on prospectus or other official estimate for the year. L: Dividend based on prospectus or other official estimate for the year. M: Dividend based on prospectus or other official estimate for the year. N: Dividend based on prospectus or other official estimate for the year. O: Dividend based on prospectus or other official estimate for the year. P: Dividend based on prospectus or other official estimate for the year. Q: Dividend based on prospectus or other official estimate for the year. R: Dividend based on prospectus or other official estimate for the year. S: Dividend based on prospectus or other official estimate for the year. T: Dividend based on prospectus or other official estimate for the year. U: Dividend based on prospectus or other official estimate for the year. V: Dividend based on prospectus or other official estimate for the year. W: Dividend based on prospectus or other official estimate for the year. X: Dividend based on prospectus or other official estimate for the year. Y: Dividend based on prospectus or other official estimate for the year. Z: Dividend based on prospectus or other official estimate for the year.

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Circle	46	Loopy, Bick	46	Can Countries	34
20	26	Loopy, Bick	46	Land	34
21	26	Loopy, Bick	46	Land	34
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23	26	Loopy, Bick	46	Land	34
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86	26	Loopy, Bick	46	Land	34
87	26	Loopy, Bick	46	Land	34
88	26	Loopy, Bick	46	Land	34
89	26	Loopy, Bick	46	Land	34
90	26	Loopy, Bick	46	Land	34

A selection of Options listed is given on the London Stock Exchange Reference page

“Recent Issues” and “Rights” Page 31

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OFFSHORE AND OVERSEAS

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COMMODITIES AND AGRICULTURE

UK's grain harvest falls in spite of record wheat crop

BRITAIN'S WHEAT crop will be a record 10.7m tonnes this year, Barley production, however, will be 1.5m tonnes down at 9.4m tonnes and the total grain harvest at 20.6m will be 1.5m down on last year's record, with output of oats and mixed corn also lower.

These predictions, announced yesterday at the annual harvest lunch of the UK Agricultural Supply Trade Association (Ukasta), compare with the 21.3m-tonne harvest recently forecast by the Agriculture Ministry.

Mr Alan Price, Ukasta president, said the same harvest pattern appeared to have occurred in the rest of the EEC. The total barley shortfall as against last year in the European Community was estimated as being about 5m tonnes. This was the basis of the very strong trade for malting barley. Imports were being sought on the Continent to make up the shortfall.

Practically no grain was being offered for sale in intervention, as market prices for feed

grains were well above the support level. Some anxiety, however, was expressed about the new quota system governing intervention support-buying for breadmaking wheat in the Community. It is thought doubtful that the UK will be able to obtain a worthwhile quota when the scheme opens in October. The lion's share would mostly go to France.

There was a good deal of comment about the strength of the wheat trade in view of the heavy harvest. It is claimed that prices are too high for the export trade and farmers were being unwise in sticking out for higher levels in view of the record wheat harvest. Exports of wheat from the UK were very low and those for barley looked like being restricted to malting qualities or malt.

The grain was very dry and in such good order that storage was no problem, Mr Price pointed out. He noted that the high domestic grain prices were bound to make things very difficult for intensive livestock farmers.

Lead prices surge ahead

LEAD PRICES surged ahead on the London Metal Exchange yesterday, reaching the highest level since April this year. Cash lead closed \$9.5 up at \$281.75 a tonne, after gaining \$13 on Friday.

The upward trend was encouraged by news of more North American domestic price rises, with both Cominco and Anmax lifting their quotations by 2 cents to 35 cents a lb following better demand from battery-makers. Heavy speculative buying interest was triggered off by the market

breaking out of its recent narrow price range.

Virtually ignored was yet another rise of 3.75 tonnes in lead stocks held in LME warehouses, taking total holdings to a record level of 215,135 tonnes.

Copper stocks rose again by 8,000 tonnes to a 44-year peak of 375,055 tonnes. Early price gains in the market were wiped out in later trading and the market fell further in after-hours trading.

Zinc stocks rose by 525 to 113,075 tonnes; nickel by 330 to 24,564 tonnes; and silver by 640,000 to 37,530,000 ounces.

EEC stocks of skimmed milk powder double

By Our Commodities Editor

EUROPEAN Community stocks of skimmed milk powder doubled to 1.1m tonnes by the middle of this month, from 549,000 tonnes a year earlier, trade sources said in Hamburg.

The sharp rise took stocks close to the 1977 record of 1.4m tonnes.

West German stocks, accounting for the bulk of EEC intervention, doubled to 662,000 tonnes over the same period. Substantial stocks are also held in the Netherlands, Belgium and France.

THE U.S. House of Representatives' agriculture subcommittee on wheat, soybeans and feed grains will hold a hearing on October 4 to review the European Community's plan to adopt an internal tax on fats and oils consumption.

CRUDE PALM-OIL production by Malaysia this year is projected at 3.15m tonnes, down from just more than 3.52m estimated for last year, the U.S. Agriculture Department's office in Kuala Lumpur says in a field report. Monthly production shows a sharp decline.

Plantation reports indicate recovery is not in sight.

CORN-GROWERS in the U.S. called for a feed-grain acreage reduction programme next year beyond the 10 per cent to 15 per cent voluntary reduction being considered by the Administration.

HALAL slaughtering is to be supervised by the Australian Government, under a new system to cover preparation of meat for all Muslim destinations, following criticism from some Arab states.

SOYA OIL shipped from Brazil or registered to be exported this February-January crop year was total 850,000 tonnes, the foreign trade department of Banco do Brasil said.

Detecting price trends from global weather

A special correspondent looks at the possible impact of the tropical Pacific Ocean's El Niño

ALL OVER the world, this year has been marked by more than its fair share of abnormal weather.

One explanation proposed for recent droughts as far apart as the U.S. Midwest, Australia and South Africa is that they are caused by changes in the surface temperature over a large part of the tropical Pacific Ocean often known as the El Niño.

Originally, the El Niño (Spanish for "the child") referred to conditions that started in some years off the coast of Peru around Christmas.

Warm water spread over the top of normally cold nutrient-rich coastal waters, with catastrophic effects on the local anchovy fisheries. Now the term has come to mean oceanic conditions when unusually warm waters cover much of the tropical Pacific.

The importance of such events is that they are part of a large-scale atmospheric and oceanic fluctuation which occurs on average every three years, but the time between successive El Niños can vary from two to 10 years.

Clearly, if these variations occur, they can have serious adverse weather then, because they tend to occur in a somewhat predictable manner, they may provide the key to forecasting these extremes.

The broad weather patterns linked with the El Niño have been recognised since the 1920s when Sir Gilbert Walker presented clear evidence of a sea surface effect that "when pressure is high in the Pacific Ocean it tends to be low in the Indian Ocean from Africa to Australia and vice versa."

Only in recent years has it become clear how this behaviour is part of the whole process of the El Niño.

What happens is that in a remarkably predictable way the warm water which first appears off the coast of Peru over the top of the surface waters spreads the way across the Pacific like a huge tongue.

This development is associated with a decline in atmospheric pressure over the eastern Pacific and a rise over Australia and the Indian Ocean. The extreme weather patterns along the Equator reverse.

Where the pressure drops, the rainfall rises dramatically—in Guayaquil in Ecuador the excess rainfall between October 1982 and June 1983 was nearly three metres—while in the high pressure region drought conditions prevail.

The consequence of these shifts is to alter the pattern of intense convective activity which circles the earth close to the Equator, and with it the rainfall patterns around the world.

Not only can they explain the drought in Australia but can be implicated in the delay of the onset of the monsoon in India last year and the droughts in northeast Brazil, central America and Southern Africa.

The effect of these unusual patterns are not confined to the tropics. The extreme weather patterns over the United States this summer were probably a consequence of such worldwide changes. The extraordinary cold winter of January 1977 in the central Pacific tend to record above average harvest patterns in the summer of 1972 have also been linked with

earlier El Niños.

All this gives the impression that there is a simple connection between the apparently predictable variations in the tropical Pacific and the output of, say, the cornbelt of the United States. But there are a number of reasons why things are not as simple as some explanations might suggest.

To start with, the recent El Niño which began in May 1982 appeared first in the western Pacific and worked its way back towards South America. In doing so, it generated a series of extremes which surpassed anything on record.

As such, it was so different that there is good reason not to use this exceptional occasion as a guide to more normal events. As an indication of this, an analysis of corn yields in the Midwest of the U.S. over the past 100 years has shown that the years featuring above-average temperatures in the central Pacific tend to record above average harvest patterns in the summer of 1972 have also been linked with

Another problem is that in some years when the conditions appear to be ripe for the build up of the El Niño, it inexplicably fails to materialise. So it is not possible to predict when the tropical Pacific is going to warm up until the process is well advanced, by which time the forecasting advantage is much reduced.

This shows that because the tropics are the mighty engine driving much of the weather machine, changes here have major global consequences. But because we know so little about how all the mechanisms operate it is only with hindsight that we can explain the consequences of the changes.

Not until we have a more complete picture of what is happening in the tropics—information which will come with the use of improved satellite systems—will we be able to improve our understanding of how worldwide weather anomalies are linked to events like the El Niño.

Meanwhile, those wishing to detect future movements in commodity prices in current changes in the tropical Pacific should be wary of overestimating the explanatory power of the global weather machine works.

Apple futures market plan

By OUR COMMODITIES EDITOR

A FEASIBILITY study of the proposed apple futures market is to be commissioned. At an informal meeting organised by the Grain and Feed Trade Association (Gafsa) at the request of fruit-trade organisations it was decided the idea of a futures market for apples was worth studying.

This was the pattern used to set up the highly successful London potato futures market. It is hoped Wye College will conduct a similar study for apples.

Initial suggestions are that the contract should be based on French golden delicious as a standard trading unit, with other varieties at different premiums, and that the market should be geared to the entire EEC, not just to Britain.

There are doubts whether the project will proceed. Gafsa, however, is pressing on strongly with the proposed pigmeat futures contract.

Apparently, enthusiastic support from mail sections of the industry.

A formation committee meeting will be held next month and it is hoped to launch the market, housed on the Baltic Exchange, early next year.

Dutch potato crop falls

SHARPLY REDUCED yields will cut the Dutch potato crop this year to 2,935m tonnes, against 3.78m tonnes last year, according to an official estimate out late yesterday afternoon. Average yields for ware and seed potatoes are estimated to have fallen from 33.3 tonnes to 29 tonnes per hectare.

Meanwhile on the London potato futures market yesterday prices moved very erratically. The market was trading with a turnover of 1,933 lots (of 40 tonnes each). The April position dropped £8 in early trading, rallied back up again and then fell back to close nearly £7 down.

Third World wood call

INNOVATIVE FORMS to accelerate establishment of wood-processing industries in developing countries were called for yesterday as an international consultation in Helsinki ended.

The United Nations Industrial Development Organisation was asked to develop guidelines for long-term collaboration agreements in joint ventures, training, management, marketing and provision of expertise.

Udido was also asked to provide information on existing and new uses of wood in construction, especially on woods suited to needs and conditions of Third World countries.

The meeting, which opened on September 19, was hosted by the Finnish Government and co-sponsored by Unido and the UN Food and Agriculture Organisation.

The consultation, attended by about 200 representatives of government, industry, labour, consumer groups and international organisations, was opened by Mr Seppo Lindblom, the Finnish Minister of Trade.

He stressed Unido's catalytic role in the Third World's development process and the contribution the system of consultations was making to accelerate industrial progress of developing countries.

PRICE CHANGES

In tonnes unless stated otherwise

Commodity	Sept. 26	Sept. 27	Change
Aluminium	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Copper	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Lead	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Nickel	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Platinum	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Silver	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Tin	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Wool	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Zinc	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00

BRITISH COMMODITY MARKETS

BASE METALS

Commodity	Sept. 26	Sept. 27	Change
Aluminium	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Copper	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Lead	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Nickel	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Platinum	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Silver	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Tin	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Wool	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
Zinc	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00

NICKEL

Commodity	Sept. 26	Sept. 27	Change
Nickel	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

COTTON

Commodity	Sept. 26	Sept. 27	Change
Cotton	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

NEW YORK

Commodity	Sept. 26	Sept. 27	Change
Coffee	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

CHICAGO

Commodity	Sept. 26	Sept. 27	Change
Cattle	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

LONDON OIL

SPOT PRICES

Commodity	Sept. 26	Sept. 27	Change
Crude oil	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

GAS OIL FUTURES

The ICE fell \$2.00 in early trading, in

Commodity	Sept. 26	Sept. 27	Change
Gas oil	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

GOLD MARKETS

Gold rose \$2½ an ounce from Friday's close in the London

Commodity	Sept. 26	Sept. 27	Change
Gold	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

LONDON FUTURES

Month

Commodity	Sept. 26	Sept. 27	Change
Gold	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

LEAD

Month

Commodity	Sept. 26	Sept. 27	Change
Lead	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

COFFEE

Month

Commodity	Sept. 26	Sept. 27	Change
Coffee	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

COCOA

Month

Commodity	Sept. 26	Sept. 27	Change
Cocoa	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

MEAT/FISH

Month

Commodity	Sept. 26	Sept. 27	Change
Meat	2105.00	2100.00	-5.00
Cash	2105.00	2100.00	-5.00
3 months	2105.00	2100.00	-5.00
6 months	2105.00	2100.00	-5.00
9 months	2105.00	2100.00	-5.00
12 months	2105.00	2100.00	-5.00

INDICES

Month

Nov	116.25	120.50	119.25	120.40
Dec	116.25	120.50	114.10	120.40
March	113.70	114.00	117.25	113.70
May	113.10	113.75	112.75	113.30
July	113.05	113.20	112.60	113.35
Sept	113.00	—	—	112.40
Oct	114.50	111.50	—	112.90
Jan	110.20	110.50	110.30	10.90

PLATINUM 500 troy oz. 5/roy oz				
	Close	High	Low	Prev
Sept	430.3	—	—	429.0
Oct	431.3	435.5	431.0	435.
Jan	439.5	446.0	439.0	444.
April	455.5	455.5	445.0	450.
July	463.5	454.0	465.0	459.
Oct	462.0	463.0	463.0	—

SILVER 5,000 troy oz. cents/troy oz				
	Close	High	Low	Prev
Sept	120.00	121.30	119.80	121.10

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

M1 weakens dollar in thin trade

Frieder's fall of \$3.1bn in U.S. weekly M1 money supply was much larger than expected, sending the dollar down sharply in New York. The trend continued in Europe yesterday, but at a slower pace in thin trading, as the markets awaited indications of easier Federal Reserve monetary policy and lower U.S. interest rates. The downward drift was also encouraged by expectations of another large U.S. trade deficit to be announced on Wednesday.

Sterling moved down with the dollar, showing little reaction to the UK August trade figures. As expected these were better than the deficit recorded in July.

LONDON — Trade-weighted index (Bank of England) 127.4 against 122.1 six months ago. The dollar has retreated from the peaks touched in August, amid growing hopes that a sustained fall may be imminent following several weeks of good M1 money supply figures. An easing of Federal Reserve monetary policy, leading to lower U.S. interest rates, has been anticipated for some time, but previous disappointments will encourage some market caution.

The dollar fell to DM2.6445 from DM2.6570 against the

D-mark, to FFf 8.0175 from FFf 8.04 against the French franc; to SwFr 2.1425 from SwFr 2.15 in terms of the Swiss franc; and to ¥237.70 from ¥238.90 against the Japanese yen.

STERLING — Trading range against the dollar in 1983 has been 1.5247 to 1.5648. August average closed at 1.5475. The pound has been at 1.5475 against the dollar at the opening, and at the previous close, and 78.1 six months ago. The pound has been at the previous close, and at the previous close, and at the previous close.

Changes are for ECU, change positive change a weak currency. Adjustment calculated by Financial Times.

The pound traded within a fairly narrow range of \$1.5010 to \$1.5075. It opened at \$1.5060, and closed at \$1.5035, a rise of 30 points on the day. On the other hand sterling fell to DM 2.58 from DM 2.5925; to FFf 8.0175 from FFf 8.04; to SwFr 2.1425 from SwFr 2.15; and to ¥237.70 from ¥238.90.

D-MARK — Trading range against the dollar in 1983 has been 2.5215 to 2.5325. August average closed at 2.5275. The mark has been at 2.5275 against the dollar at the opening, and at the previous close, and at the previous close.

Changes are for ECU, change positive change a weak currency. Adjustment calculated by Financial Times.

A softer tone in U.S. rates together with a rise in the German Lendard rate have served to narrow the gap, however, as the Bundesbank has moved to counter excessive money supply growth.

The dollar lost ground at yesterday's closing in Frankfurt following a fall in U.S. M1 money supply and a weaker trend in European rates. It was fixed at DM 2.6445 down from DM 2.6544.

Changes are for ECU, change positive change a weak currency. Adjustment calculated by Financial Times.

FINANCIAL FUTURES

Firmer trend

Euro-dollar prices opened firmer in the London International Financial Futures Exchange yesterday. This followed Friday's announcement of a fall in U.S. M1 money supply of \$3.1bn, reinforcing market hopes of a slightly more relaxed attitude by the Federal Reserve Board in its control of money supply. However, prices tended to ease from opening levels to finish close to the day's low.

Market intervention just recently to increase liquidity has been discounted as reflecting seasonal distortions due to tax payments and the accommodation of the Fed's latest refinancing package. The December Euro-dollar price opened at

90.43 up from 90.23 at Friday's close and touched a high of 90.45 before drifting away to a close of 90.35 only just above the day's low of 90.34.

Sterling deposit futures opened firmer reflecting increased expectations of a cut in UK clearing bank base rates. But there was no change in Bank of England dealing rates and prices eased back from the day's highs. The December contract opened at 90.76 up from 90.66 and touched a high of 90.80 before retreating to close at 90.75.

Gold futures recorded higher opening levels but soon met early selling. The price for December delivery touched a high of 106.00 after an opening level of 105.31 but eased to finish at 105.18, still up from Friday's close of 105.10.

EMS EUROPEAN CURRENCY UNIT RATES

Country	ECU	Change	Country	ECU	Change
Belgium	48.8884	+2.20	France	65.9354	+1.58
Denmark	16.4618	+0.25	Germany	2.2478	+1.06
Germany	2.2478	+1.06	Italy	1.9364	+0.08
Greece	1.9364	+0.08	Netherlands	1.8366	+0.08
Italy	1.9364	+0.08	Portugal	20.4800	+0.08
Netherlands	1.8366	+0.08	Spain	166.6383	+0.08
Portugal	20.4800	+0.08	Sweden	13.7603	+0.08
Spain	166.6383	+0.08	Switzerland	7.2035	+0.08
Sweden	13.7603	+0.08	United Kingdom	7.4603	+0.08
Switzerland	7.2035	+0.08	Yugoslavia	13.7603	+0.08
United Kingdom	7.4603	+0.08			
Yugoslavia	13.7603	+0.08			

Changes are for ECU, change positive change a weak currency. Adjustment calculated by Financial Times.

CURRENCY MOVEMENTS

Country	Change	Country	Change
Australia	0.0000	Japan	0.0000
Canada	0.0000	South Africa	0.0000
France	0.0000	Sweden	0.0000
Germany	0.0000	Switzerland	0.0000
Italy	0.0000	United Kingdom	0.0000
Netherlands	0.0000	Yugoslavia	0.0000
Portugal	0.0000		
Spain	0.0000		
Sweden	0.0000		
Switzerland	0.0000		
United Kingdom	0.0000		
Yugoslavia	0.0000		

Changes are for ECU, change positive change a weak currency. Adjustment calculated by Financial Times.

CURRENCY RATES

Country	Rate	Country	Rate
Australia	0.7014	Japan	0.0000
Canada	0.7014	South Africa	0.0000
France	0.0000	Sweden	0.0000
Germany	0.0000	Switzerland	0.0000
Italy	0.0000	United Kingdom	0.0000
Netherlands	0.0000	Yugoslavia	0.0000
Portugal	0.0000		
Spain	0.0000		
Sweden	0.0000		
Switzerland	0.0000		
United Kingdom	0.0000		
Yugoslavia	0.0000		

Changes are for ECU, change positive change a weak currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

Country	Rate	Country	Rate
Australia	0.7014	Japan	0.0000
Canada	0.7014	South Africa	0.0000
France	0.0000	Sweden	0.0000
Germany	0.0000	Switzerland	0.0000
Italy	0.0000	United Kingdom	0.0000
Netherlands	0.0000	Yugoslavia	0.0000
Portugal	0.0000		
Spain	0.0000		
Sweden	0.0000		
Switzerland	0.0000		
United Kingdom	0.0000		
Yugoslavia	0.0000		

THE POUND SPOT AND FORWARD

Day's	Close	One month	Three months	Six months
Sept 26	1.5475	1.5475	1.5475	1.5475
Sept 27	1.5475	1.5475	1.5475	1.5475
Sept 28	1.5475	1.5475	1.5475	1.5475
Sept 29	1.5475	1.5475	1.5475	1.5475
Sept 30	1.5475	1.5475	1.5475	1.5475
Oct 1	1.5475	1.5475	1.5475	1.5475
Oct 2	1.5475	1.5475	1.5475	1.5475
Oct 3	1.5475	1.5475	1.5475	1.5475
Oct 4	1.5475	1.5475	1.5475	1.5475
Oct 5	1.5475	1.5475	1.5475	1.5475
Oct 6	1.5475	1.5475	1.5475	1.5475
Oct 7	1.5475	1.5475	1.5475	1.5475
Oct 8	1.5475	1.5475	1.5475	1.5475
Oct 9	1.5475	1.5475	1.5475	1.5475
Oct 10	1.5475	1.5475	1.5475	1.5475
Oct 11	1.5475	1.5475	1.5475	1.5475
Oct 12	1.5475	1.5475	1.5475	1.5475
Oct 13	1.5475	1.5475	1.5475	1.5475
Oct 14	1.5475	1.5475	1.5475	1.5475
Oct 15	1.5475	1.5475	1.5475	1.5475
Oct 16	1.5475	1.5475	1.5475	1.5475
Oct 17	1.5475	1.5475	1.5475	1.5475
Oct 18	1.5475	1.5475	1.5475	1.5475
Oct 19	1.5475	1.5475	1.5475	1.5475
Oct 20	1.5475	1.5475	1.5475	1.5475
Oct 21	1.5475	1.5475	1.5475	1.5475
Oct 22	1.5475	1.5475	1.5475	1.5475
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Oct 30	1.5475	1.5475	1.5475	1.5475
Oct 31	1.5475	1.5475	1.5475	1.5475
Nov 1	1.5475	1.5475	1.5475	1.5475
Nov 2	1.5475	1.5475	1.5475	1.5475
Nov 3	1.5475	1.5475	1.5475	1.5475
Nov 4	1.5475	1.5475	1.5475	1.5475
Nov 5	1.5475	1.5475	1.5475	1.5475
Nov 6	1.5475	1.5475	1.5475	1.5475
Nov 7	1.5475	1.5475	1.5475	1.5475
Nov 8	1.5475	1.5475	1.5475	1.5475
Nov 9	1.5475	1.5475	1.5475	1.5475
Nov 10	1.5475	1.5475	1.5475	1.5475
Nov 11	1.5475	1.5475	1.5475	1.5475
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Nov 16	1.5475	1.5475	1.5475	1.5475
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Dec 3	1.5475	1.5475	1.5475	1.5475
Dec 4	1.5475	1.5475	1.5475	1.5475
Dec 5	1.5475	1.5475	1.5475	1.5475
Dec 6	1.5475	1.5475	1.5475	1.5475
Dec 7	1.5475	1.5475	1.5475	1.5475
Dec 8	1.5475	1.5475	1.5475	1.5475
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Dec 31	1.5475	1.5475	1.5475	1.5475
Jan 1	1.5475	1.5475	1.5475	1.5475
Jan 2	1.5475	1.5475	1.5475	1.5475
Jan 3	1.5475	1.5475	1.5475	1.5475
Jan 4	1.5475	1.5475	1.5475	1.5475
Jan 5	1.5475	1.5475	1.5475	1.5475
Jan 6	1.5475	1.5475	1.5475	1.5475
Jan 7	1.5475	1.5475	1.5475	1.5475
Jan 8	1.5475	1.5475	1.5475	1.5475
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Jan 27	1.5475	1.5475	1.5475	1.5475
Jan 28	1.5475	1.5475	1.5475	1.5475
Jan 29	1.5475	1.5475	1.5475	1.5475
Jan 30	1.5475	1.5475	1.5475	1.5475
Jan 31	1.5475	1.5475	1.5475	1.5475
Feb 1	1.5475	1.5475	1.5475	1.5475

FINANCIAL TIMES SURVEY

"THIS COUNTRY, Italy, is the engineering granary of Europe." The words were spoken long ago, on the morning of the Second World War, by Vittorio Valletta, chairman between 1946 and 1966 of Fiat, Italy's largest industrial enterprise in private hands.

Valletta, whose sternness and simplicity won him both enemies and friends, was more than any other responsible for the emergence of Fiat from the wreckage of war to become the symbol of the booming Italy of the "economic miracle" of the 1950s and 1960s. Times of course have hugely changed and his remarks, to a Parliamentary commission examining the prospects of industrial reconstruction in 1966, have an odd ring now as Italy struggles to break free of the recession which for three years has gripped its, and most of the world's, economy.

Valletta drew his optimism from the then cheapness of local labour costs, the inventiveness of the Italian people and from the fact that—however aggressive the unions might sound in those days of the Cold War and deep ideological divisions—in the last analysis, they could always be coaxed by the economic facts of life.

BY RUPERT CORNWELL

In the event his very success at Fiat did much to promote the emancipation of the unions from the late 1950s onwards and the consequent rise of Italian labour costs to among the highest in Europe. This development in turn spurred what might be termed "industry's revenge," which has gathered force since the failure of the historic strike at Fiat in the autumn of 1980.

Even so signs of renewed richness in the granary are in many respects hard to discern today. In April industrial production declined 14 per cent from 12 months earlier, the heaviest such decline in eight years. Unemployment stands officially at over 2m; by some calculations the figure would be half as much again, were the concealed unemployment revealed by the system of state subsidised lay off, or *cassa integrazione*, taken into account.

The losses of state industry have touched new peaks; the Italian public steel industry is in crisis without precedent, as

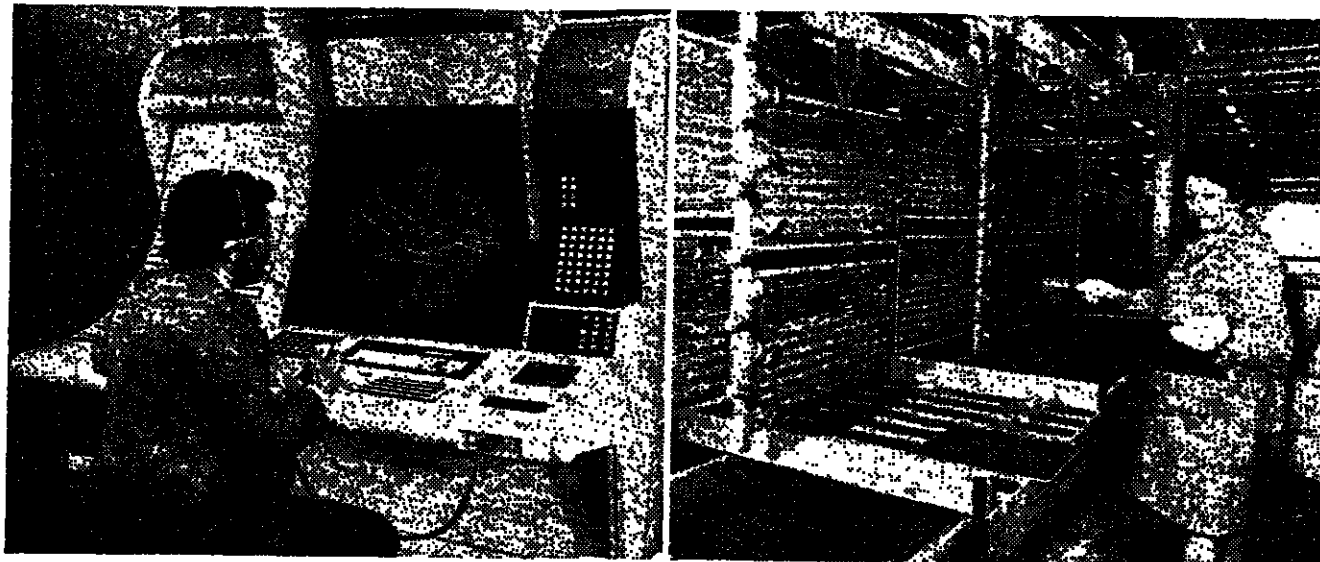
it reaps the fruit of years of refusal to face self-evident truth. What hopes of recovery exist, are compromised by continuing high interest rates, themselves reflecting the failure of a succession of weak coalition governments to tackle the huge, and remorselessly increasing, public sector borrowing requirement, and the inflation it has largely been responsible for generating.

And yet in 1983, the optimism of Valletta is not entirely unfounded. There is of course the recovery of his own Fiat and much of Italy's big private sector industry; and there are success stories and bright prospects in places of which he would probably scarcely have dreamed. The outcome of the five week strike at Fiat in September and October of three years ago has sent out its ripples into the furthest corners of the national economy.

As so often, Italian industry, like other facets of the country, is hard to read. On the one hand there is the gloomy scene depicted above, and nowhere more so than in the public sector. True, some of the engineering businesses controlled by the three state-run conglomerates—IRI, ENI and EFIM—thrive; Italmobiliare, Seipem, Snamprogetti and (with reservations) the aerospace activities of IRI and EFIM. Even the telecommunications sector of IRI, long burdened by debts and deficits, seems to be turning the corner, thanks in no small measure to more realistic pricing policies.

The fact remains, however, that last year the three corporations, which employ almost 700,000 people, registered a combined loss of almost L4,800m (\$3.2bn)—thanks to the poor performance of their activities in cars (Alfa Romeo), shipbuilding, chemicals and synthetic textiles, and, above all, steel. Finisera, the steel arm of IRI which is at the eye of the storm over the Brussels Commission's demands for huge capacity cutbacks in Italy, lost L1,436m (\$96m) in 1982, and worse still is on the cards for 1983.

Plans for restructuring public industry come and go; and Sig Ciani de Michelis, the Minister for State Shareholdings through much of the last Parliament, has talked a vigorous campaign to this end. But Italy's social and political realities have meant that thus far the battle has been unavailing. And steel, with the loss of 20,000 jobs or more implicit in the Brussels blueprint, will be a sterner task than any.



Italy's Selenia is among Europe's leaders in air traffic control systems (above left). Italtel (right) is hoping to close the gap with the world giants in telecommunications equipment through an agreement with GTE of the U.S. to build a new type of digital exchange

Italian Engineering

Highly successful in parts, the sector as a whole still faces pressure. Industrial production is falling, the country is dangerously weak in high technology and the inadequacies of the state bureaucracy are helping neither trend. There are, however, grounds for optimism, particularly on the labour front.

And yet, there is much ground for encouragement. The collapse of the 1980 strike allowed Fiat to effectively make 23,000 workers redundant, and achieve rises in productivity of 20 per cent or more, bringing the group back in line with its main European car industry competitors. Before Fiat, Olivetti under its dynamic chief executive Carlo de Benedetti, had already revitalised itself. Pirelli has pushed through a successful reorganisation; while even Montedison, the chemical group and the

fourth member of the small number of genuinely multinational Italian concerns in private hands, sounds more cheerful than for some while—despite a record 1982 loss of close on L900m (\$530m). Such large enterprises however, while greatly influencing the system, are the exception rather than the rule. The 1981 national census discovered, to no-one's great surprise, that the average size of the country's 650,034 classified productive units was a mere 7.4 workers apiece. Confirmation, were any

needed, of how small and medium sized industry is the backbone of Italy's economy. As if to mirror this truth, the industrialised part of the country has now spread out of the old "triangle" of Lombardy, Piedmont and Liguria in the North-West to embrace the Veneto region to the east, and Emilia Romagna, Tuscany, to the south as well. Industrialisation moreover has promisingly reached down the Adriatic seaboard as far as Bari and beyond. Sometimes the structure takes the form of the one-

industry town: Sassuolo, near Modena, which specialises in ceramics, Valenza Po, east of Turin (jewellery) and Solofra, inland from Naples (textiles) and tanning, are but three of a myriad examples. It is a structure which combines the Italian love of the little unit with the potential for economies of scale, given the geographical clustering of similar small companies. Then there are the productive units "unclassified" in the census—the famous Italian "submerged" economy. How

big it is—10, 20, or even 30 per cent of the national economy—no-one is sure. By its nature it is unquantifiable, even if tangible enough to spur frequently industrial competitors of Italy (notably France) to complain that Italian exporters benefit from unfair advantages inherent in the submerged or "black" economy, such as extra-low labour costs and the virtual absence of trade unions, allowing workers to be exploited.

In fact, however, the gap between big and small, and official and unofficial, has narrowed in recent years. In 1979 and 1980, the former epitomised what was worst about Italian industry, the latter what was best. Now, however, as big companies have been forced to make themselves more efficient, the smaller ones have been hit in turn by the recession, and the consequences of their very success.

In the meantime the renegotiation last January of the 1975 "scala mobile" agreement on wage indexation, and long delays in settling new three year wage contracts for key categories of workers (above all Italy's 1.5m metal and engineering workers) have applied some brake to the constant growth in labour costs, and unit production costs for big industry.

But however ambiguous the picture may seem, there are some points about Italian industry on which everyone agrees.

The first is that the country remains dangerously weak in the high technology field. Despite the enduring success of Italian exports of traditional products like clothes, shoes and designed goods, and of more advanced products like cars and machine tools, Italy has little choice but to venture much further into the highly specialised, value added sector which offers the best rewards for advanced, high-cost countries like itself.

The huge amount of resources consumed to no point by the steel industry, now vulnerable to competition from the Third World as well as the permanent decline in the appeal of steel as a raw manufacturing material, illustrates the waste that attachment to the old can cause.

High technology industry, and the research and development activity on which it depends, are in turn a prime victim of that other notorious failing of Italy: the inadequacies of its governments and the bureaucracy of the state. If the private financial sector may be criticised for its lack of flair,

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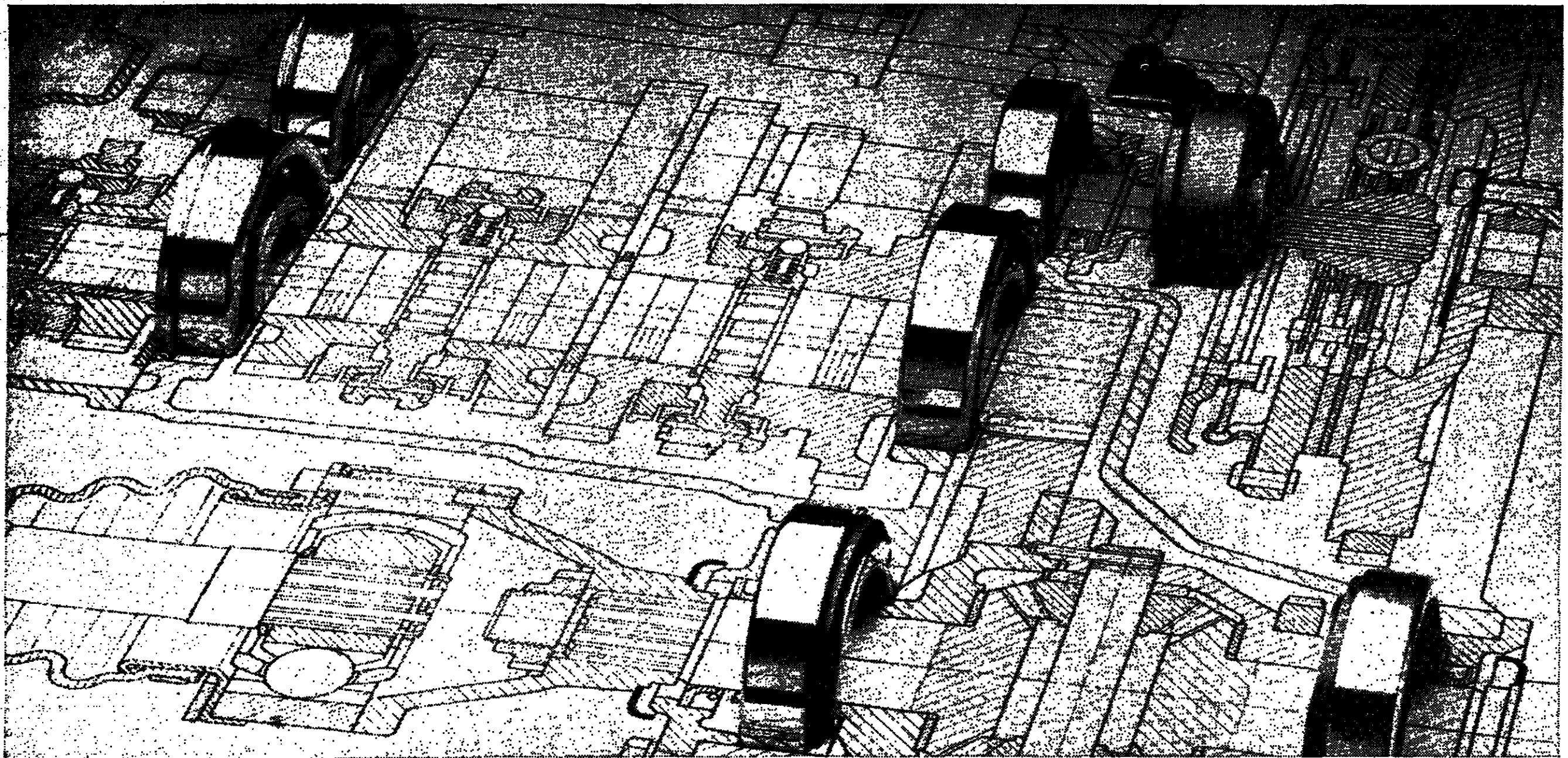
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and readiness to take a risk on a promising new scientific venture, then the state and its appendages have signally failed in their job of encouraging research and innovation.

True, a L1,500bn fund was approved earlier this year for such purposes; but thus far not a lira has been actually disbursed, at least not to Fiat, one of the prime intended beneficiaries. The results may be seen in recent OECD figures which show that between 1978 and 1980 Italy was the only major industrial nation to run a deficit (of \$2.5bn over the three year period) in its trade of "technologically advanced" products.

Thus far the country has managed to square the circle by a steady depreciation of the value of the lira, ensuring that the currency competitiveness of its exporters has remained more or less intact. The rest, by government default, is left to the flexibility and resourcefulness of the people, and the interplay of forces among them.

Today, the tide is still moving back to management from the unions; but as for that "engineering granary" talked about by Valletta, it remains, like the proverbial glass of water, either half full or half empty, depending on your point of view.



The missing dimension.

A blueprint can be quite an anomaly. At least where bearings are concerned.

It can seem to confirm the popular belief that all rolling bearings are much about the same—a few rolling elements in between a couple of rings and a cage of sorts to keep them apart, or maybe together, and varying little except in size.

Which is a half truth. And a long way from reality.

Looked at closely, the same blueprint can reflect a complexity of know-

how, with ball and cylindrical and taper bearings all put together in a car gearbox for instance.

Which, in turn, is a step nearer the truth that the strength of bearings is often in their differences. This brings us to a dimension you can't see in the drawing. Modestly known as application engineering, but based on four criteria that are far from modest.

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Thirdly: on an understanding of the problems that equipment makers and users are faced with and that are fed back into SKF's own anti-friction R & D.

Fourthly: on our ability to

balance ideal rolling bearing selection and application design, only made possible by an unrestricted programme of bearing types.

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ORGANISATION

JAMES BUXTON

"Other countries' diesels may often be just as good, but they don't have the special centre that we have," says Giuliano Ruggerini, who runs Ruggerini, the medium-sized Italian manufacturer of high speed diesels.

Ruggerini is based outside Reggio nell'Emilia, on the southern side of the Po valley. What Signor Ruggerini means is that it is easier to sell his diesels because Reggio is not only the centre of the Italian agricultural machinery industry—a big user of diesels—but also the base for a big network of engineering companies of different sizes. Other things being equal, they will buy his diesels, rather than foreign ones.

Not only has Ruggerini got a ready market for its diesels on the small tractors and motorised farm implements of Goldoni, the main Italian company in this sector which is at Reggio. It also relies on another feature of the Reggio area—the mass of small, even microscopic engineering companies which supply its components.

Ruggerini, which had a turnover in 1981 of L2.7bn, employs about 350 people. But it is also the principal employer of a further 600 "external workers". These may consist of a small subcontractor employing about 20 people, down to a man and his son working at home. Ruggerini subcontracts to them the manufacture of a good part of its components, including sophisticated and high-stress items.

Many of the "external workers" are former employees of Ruggerini, who decided to set up on their own, borrowing machines from the company to buy their own. There are all kinds of relationships between the external workers and the main company, testifying to the diversity and imagination of the people and firms involved. The external workers are not bound to work only for Ruggerini.

Reggio nell'Emilia and its complex of engineering concerns is a good example of how the Italian engineering industry is organised. There is no single big company in the area, only the Reggiane engineering works, Lombardini's larger rival in the diesel field, and a few other companies. There might not seem to be much difference between Reggio and a town in the West Midlands of Britain.

But one difference is the

greater cohesion that seems to exist between the different firms. Another is the greater degree to which the smaller subcontractors disappear into the "submerged" economy—that area where labour costs are lower (because social security and pension contributions are avoided) and taxes can often be evaded.

Through the great companies like Fiat and Ansaldo are Italy's best known industrial concerns, the typical form industry takes in Italy is increasingly the small firm; little concerns which have sprung up all over the country in the past two decades, to accommodate the drift of post-war population from the countryside to the cities. The engineering companies are at the more sophisticated end of this process.

Protective

The growth of small engineering firms got a second boost at the end of the 1960s when the highly protective labour and social security legislation which followed the "hot autumn" of 1968 made many companies decide to split themselves into smaller units, and farm out more of their work to subcontractors and "external workers". The submerged economy is one of the factors that helped Italy remain competitive in export markets despite having some of the highest labour costs in Europe. The submerged economy makes use of the fact that a family unit, whether running a trattoria or a lathe, is not obliged to pay social security

FINANCE

RUPERT CORNWELL

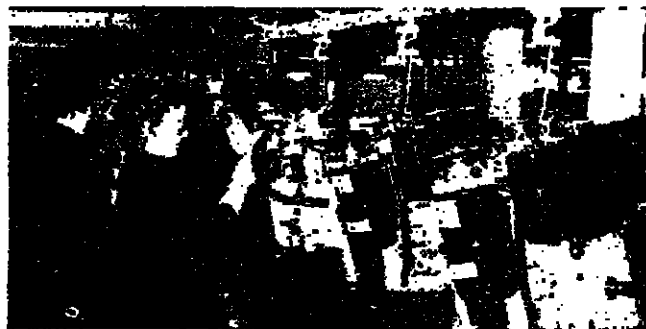
IF THERE are two things that Italian industrialists never tire of complaining about they are the difficulty of obtaining finance—and, when they can get it, the cost.

They will tell you about the shortcomings of the stock market as a source of risk capital, the tight credit difficulty of pricing promised—even properly voted—funds loose from an inefficient state.

They will then, in all likelihood, move on to some robust criticism of the banking system of its conservatism, its sloth and its insensitivity to the requirements of industry.

ITALIAN ENGINEERING II

Flexible system based on small units



Agricultural engines on the assembly line at Lombardini's factory in Reggio nell'Emilia. Although no longer small, the company relies on many small firms which supply it with basic parts by exclusive contract.

contributions for its workers. Small units are more obviously manageable than big ones, and families who have recently turned into industrial entrepreneurs from being peasant farmers are no strangers to hard work and long hours.

Dr Romano Prodi, the economist who is now chairman of IRI, Italy's vast industrial holding company, has invented a term to describe the system in Reggio and other northern Italian towns. He calls it "economy of scale at the level of the system rather than of the individual unit." Few of the companies in a place like Reggio can do everything under their own roof; they draw on specialist companies for whom certain jobs are more economic than for the big ones. The system works because everyone involved knows what everyone else is capable of.

Another example of this system is at Lumezzane, just outside Brescia in Lombardy, where about 1,100 industrial concerns employing 9,000 people make more than 600 separate products—mostly in the field of plumbing equipment, taps and siphons. There, as elsewhere, the slightly larger firms employ men who are also running their own workshops, in their spare time, often putting their families to work.

The result of the 1981 census of Italian businesses seems to bear out the trend: it showed that though the number of Italian engineering companies had grown by 45 per cent to 130,000 since 1971, the number of their employees had grown by only 25 per cent. The average number of employees per company fell from 14.2 to 12.2, and 82 per cent of all

engineering companies employed less than 10 people.

One of the strengths of this subdivision of the engineering industry is that production can be stepped up or run down very quickly, a considerable advantage over European competitors who have a more viscous labour base. It also means that capital requirements can be spread over a larger number of units, though the role of the banks in providing funds is crucial. Fortunately, Italy has several specialised medium and long-term credit institutions which often give subsidised loans.

On the other hand the small units suffer when there is a downturn, and there is no other official safety net for them. Signor Ruggerini says that a 15 per cent cut in production at the diesel factory (by threatening if necessary to threaten the external workers, since a higher proportion of the work then gets done in the factory, instead of outside it).

The decentralisation and fragmentation of the Italian engineering industry does not just apply to places like Reggio or Lumezzane. Giants like Fiat rely heavily on capitalists of medium and small suppliers, both in car production and in other sectors, such as tractors and industrial vehicles. But a major change is taking place in the way Fiat Auto, the car maker, buys its components, and this could herald significant changes for the rest of Italian engineering.

Until recently Fiat Auto was dealing directly with about

5,000 separate suppliers. Components trickled into the factory, and a lot of pre-assembly work had to be done in the factory, which did nothing to help labour costs or keep the workforce content. Because many of the little suppliers were specialists they were often able to drive hard bargains with Fiat over price.

Pre-assembly

But last spring Fiat Auto called a halt. It decided to copy the Japanese system, where car companies deal with a small number of principal suppliers who may obtain components from other firms, but who do a considerable amount of pre-assembly work. Fiat's aim is to cut the number of suppliers with whom it deals directly to about 1,000, and the company is insisting on lower prices (by threatening if necessary to threaten the external workers, since a higher proportion of the work then gets done in the factory, instead of outside it).

The "Japanisation" programme means that Borletti, which makes instruments, is now providing Fiat with complete dashboards for the Fiat Uno car instead of handing over individual instruments for Fiat to assemble itself. More and more companies are reaching agreements with Fiat to conform with the new policy, and though it is said in the Turin area, which is particularly affected by the move, that unemployment and layoffs have only been exacerbated, Fiat argues that the policy simply means the transfer of some work from inside Fiat's plants to outside.

Search for private capital intensifies

Like much of the complaining within, and about, Italy, it tends to be overdone. But few would deny that it contains much truth. Italy's stockmarket is inadequate for a country of its size and industrial advancement. High interest rates, and the consequent astronomical cost of servicing debt have brought many larger—and not a few smaller—companies to their knees, at a time when their actual productive operations are profitable.

And the Government, for all the thousands of billions of lire which feature in the plans drawn up for industry, invariably pays late—and not infrequently not at all. Under-capitalisation is a problem at the root of the financial difficulties of industry. It has occurred for two reasons. The first is the longstanding inability of the Bourse to generate

risk capital (although that has been changing somewhat recently: the net issue of new shares rose from L3,058bn in 1980 to L7,136bn in 1981 and L6,004bn in 1982). The second is the reluctance of often family-owned companies to go public, and thus see a dilution, if not outright loss, of control of their destiny. Inevitably, this void has been filled by heavy reliance on mainly short-term borrowing from the commercial banks. Up to a point it is a system which has worked adequately; the richest tissue of Italian industry is its medium and small-sized companies; of strong local loyalty and flavour; the highly fragmented and localised structure of the Italian banking system has naturally meshed closely with such industry.

It is an explanation, among others, for the apparent paradox of industry's managing to sustain a very high investment rate (at least until recently: it began to slide after 1981) upon so weak a capital base.

Now are the banks, in some respects, perhaps, quite as inefficient as their detractors would claim. Dr Carlo Ciampi, the Governor of the Bank of Italy, observed in May that the margins of Italian commercial banks were roughly in the middle of the international range.

The commercial banks are supplemented by a group of special credit institutions, which by contrast concentrate on medium and longer-term lending. Their domestic loans rose to L14,659bn in 1982, compared to L8,424bn two years earlier. Here, however, funds are frequently provided by the cumbersome method known as "double intermediation." Funds raised through bond issues by a special credit institution then frequently find placement in the portfolios of ordinary banks.

This ordinary bank lend, the depositor's money to the special institutions, which then in turn pass the money on to the final borrower. These special institutions are mostly directly or indirectly publicly owned; although the best-known of them all, Mediobanca, operates with the stylish secrecy of the British merchant banks, which in some ways it closely resembles. And indeed, "merchant bank" is the most fashionable phrase to be heard today, among those seeking more streamlined and flexible means of bringing new private capital to its most suitable user, the industrial and commercial enterprises.

Awareness of the problem has been growing for some while in Italy. The state's over-greater indebtedness has reduced its scope for action, while both a deeply engrained mentality and history militate against the banks putting up more risk capital. After all, the banking laws of 1936, which so sharply divide the functions of the deposit-taking bank and the merchant bank, closely involved in investment industry, spring directly from the crisis of the 1930s, when the two processes became fatally intermingled.

Separate roles
But the mood is changing, though perhaps not to the extent of countenancing a change in the law itself. Instead new, sometimes circuitous, means are being examined of getting round the difficulties of the separate roles, and enlarging the role of the stock market. One was the belated introduction of unit trusts; another is the growing move towards allowing private, and thus, it is argued, more entrepreneurial minority stakes in some of the biggest state-owned banks.

A third straw in the wind was a recent conference promoted by Olivetti on the system of "venture capital," now operating in the U.S.—that means of raising private finance to back a company in the crucial phase between its launch and its achievement of a full stock market listing.

Obviously, conservative Italian and risk-taking American finance are not the same; nor are Wall Street and the Milan Bourse. But the system has worked well for Olivetti in the U.S.; and Italy's proliferation of small companies, sometimes resulting from a family base towards fields of high technology, in theory would offer a

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Ansaldo: belonging to the IRI-Finmeccanica group, designs and builds complete electrified transport systems and the equipment for them; its systems are in use in the Rome and Milan undergrounds, and in the railway traffic switching yards of many Italian cities.

Breda: belonging to the EFIM group, builds electrical locomotives and carriages for the undergrounds in Milan, Washington and Cleveland, and has supplied electric trains for the railways of Chile and India.

Condotte d'Acqua: operates in the field of the design and construction of every kind of civil works. It carries on substantial activities on the international level, for example in Russia, Iran and Japan, and formerly bored the Mont Blanc tunnel.

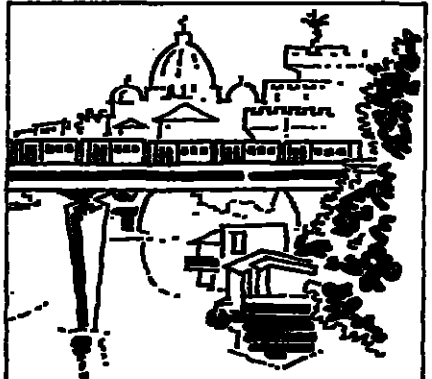
Ercole Marelli: operates in a great many sectors concerning electronics and electrical machinery; it designs and builds power-supply, control, and traffic-automation systems.

IMI: its operations are carried on in industrial share-holdings and in the financing of research and development programs internationally; among other things, it carries on export-financing programs.

Italtar: belonging to the IRI group, takes part in Intermetro through Italedil; the manufacturing activities of this group are tied to the construction of transport systems in the metropolitan transport sector; it also makes traffic studies.

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Fiat Ferroviaria Savigliano: manufactures stock that is rolling on the rail systems of thirty countries around the world; it is part of the FIAT group.

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ITALIAN ENGINEERING III

Opec spending cuts hitting hard

CONSTRUCTION
JAMES DUTTON

A NATIONAL construction industry is rather like a national football team: it may have won the World Cup last year, but unless it continues to win its past record is of little value. Just as the Italian football team has now fallen on difficult days after winning the World Cup in 1982, so the Italian construction industry is depressed—and finding little comfort in its distinguished past.

The Italian construction industry did very well overseas in the mid-1970s, with the boom in Opec countries and in other parts of the developing world. The peak was reached in 1977, when orders acquired in real terms were at an all-time high. The boom in foreign orders was very valuable since spending on big projects in Italy had dried up.

But in 1982 new orders amounted to only L2,350bn—just under half the L4,880bn they had reached in 1981; an even steeper drop when presented in real terms. This year things are no better.

Basic causes are obvious: decline in the spending programmes of the Opec countries, which have been cutting back sharply on capital spending as a result of the fall in their oil revenues; and the weakening of the economies of many of the non-oil developing countries.

Since virtually all Italian overseas construction work is in developing countries, there has been little to fall back on. The Libyan market, Italy's biggest in the Opec countries, has declined, and companies have had a lot of trouble getting paid. New contracts for Italian companies in Saudi Arabia crashed from nearly L400bn worth in 1981 to L25bn in 1982.

In Nigeria, new orders in 1982 amounted to only a fifth of those of the year before. The only possible bright spot is Algeria, where the conclusion, at long last, of an agreement over gas supplies to Italy via the trans-Mediterranean pipeline should open the way to new contracts in construction and plant engineering—though few have yet been firmly agreed.

To a large extent the Italian overseas contractors are suffering problems similar to those of other countries. But ANCE, the Italian contractors' association, believes Italian firms are being hit more harshly than the contractors of other European countries. ANCE says that both France and West Germany have seen foreign contracting orders decline by 35 to 40 per cent in real terms from 1981 to 1982 against the Italian fall of 60 per cent in real terms.

The Italians claim with even

more concern that South Korean contractors appear actually to have increased their intake of new orders in 1982 compared with 1981, with particular success in Saudi Arabia; while Filipino companies have also done better rather than worse. Here the usual arguments about suspected hidden state subsidies for these companies, with their much lower labour costs, come into play—though the Koreans point out that their overseas contractors order large quantities of Italian construction materials.

Scornful

Because of these unfavourable comparisons Italian contractors are increasingly blaming their Government for not giving the Italian companies the strong diplomatic and political support that other governments, notably France, give theirs. In particular they—and others—scornful of the Italian Government for giving in to Algerian demands for an uncommercial premium on the price of gas via the Trans-Med pipeline, without getting firm commitments that Italian contractors would get offsetting contracts. ANCE also argues that the export guarantee policy pursued by the agency SACE is sometimes ambiguous, as well as its cautious.

Although export credit is becoming more difficult to obtain, Italian contractors should increasingly benefit from the enormous expansion of the Italian foreign aid programme, which from being very small a few years ago should this year involve the spending of about L2,000bn, some of which should find its way directly to construction contractors. The construction companies argue, however, that this only brings Italy up to the level of countries like France and Britain in terms of aid spending.

The Italian construction companies believe that in the meantime they must become more specialised in particular fields and more capable at handling all aspects of a construction job. Italian companies have a high reputation for building dams and hydro-electric schemes: half the new orders in 1982 were in this sector. Impresit has virtually finished the Bakolori irrigation project in Nigeria (one of its first major ventures as a general contractor) and in a consortium with Lodigiani and Gioia will be sharing the work on the Yagreta hydro-electric project in Argentina with a French concern. Three Italian companies are co-operating with German concerns on the building of a dam at Mosul in Iraq. Unfortunately for the contractors, there is still little sign of construction work reviving in Italy despite some extravagant plans. Actual spending on major construction projects,

		CIVIL CONTRACTS ABROAD (Italian Lira bn)					
AFRICA		Roads and bridges	Railways and underground	Ports and airports	Dams, hydro gas pipeline	Housing and building	Total
1981	1982	754.59	28.94	121.37	93.61	471.17	1,568.58
1982	1983	552.03	84.64	46.85	—	1,938.43	2,521.95
AMERICAS		248.94	302.56	46.50	1,287.80	471.17	2,244.49
1981	1982	20.55	78.09	—	194.40	669.41	1,072.72
1982	1983	—	—	—	—	11.17	—
ASIA		162.76	—	—	875.12	420.251	1,458.13
1981	1982	69.14	—	3.43	778.98	70.55	922.10
1982	1983	—	—	—	—	—	—
EUROPE		—	—	—	43.00	—	43.00
1981	1982	—	—	—	0.84	—	0.84
TOTAL		1,146.29	331.50	167.87	1,266.13	2,028.36	4,880.15
1981	1982	441.72	160.64	52.28	1,147.42	532.89	2,335.15
1982	1983	—	—	—	—	—	—

such as new roads and ports, declined by 2 per cent in 1982 compared with 1981, and planned spending fell by between 5 and 7 per cent in real terms in the 1979-82 period. There has even been a reduction in spending on maintenance of existing infrastructure by such bodies as the Cassa per il Mezzogiorno, the special development fund for the south, as its funds are restricted by the Italian treasury.

In the past year programmes to spend L12,450bn on the railways, L800bn on the extension of the autostrada network (with more in the pipeline), have been passed by parliament. But so far only L350bn worth of contracts under the first L100bn tranche of the railway plan have been put out to tender, and some L450bn worth on the autostrada — and it is not clear when contracts will be signed.

House building in the big cities

is still virtually at a standstill, thanks mainly to over-restrictive regulations. But house building outside the main cities proceeds almost untrammelled. But Italy is lucky, by comparison with some industrialised countries, in having a strong and capable plant engineering sector which continues to win reasonable orders in spite of facing the same kind of market conditions as the construction industry.

Where it gains over its rivals in other countries is that it is technically highly skilled in certain fields, and can often offer competitive prices. It is also working in fields, notably oil and gas development, which are still thriving.

Sapem, the pipelaying and drilling subsidiary of ENI, the state energy group, saw its sales rise 28 per cent last year. It has a major project in western Saudi Arabia, and won

an AS200m contract in Australia for a 1500 km gas pipeline. Its sister company Snamprogetti continues to win foreign orders, acquiring a very large (but unquantified) contract for an offshore oil platform off Libya in the last few months. A deal worth more than A\$400m is expected to be concluded shortly for a gas collection scheme in Algeria — the biggest of several contracts which should go to ENI in the wake of the Algerian gas price settlement.

Italmipianti, a state-owned concern which built Italy's big modern steel complexes, has won a series of small contracts, some involving know-how transfer, compared with the big contracts it was winning a few years ago. It is still plugging away at building the Isfahan steelworks in Iran, which should eventually produce 3m tonnes of steel a year.



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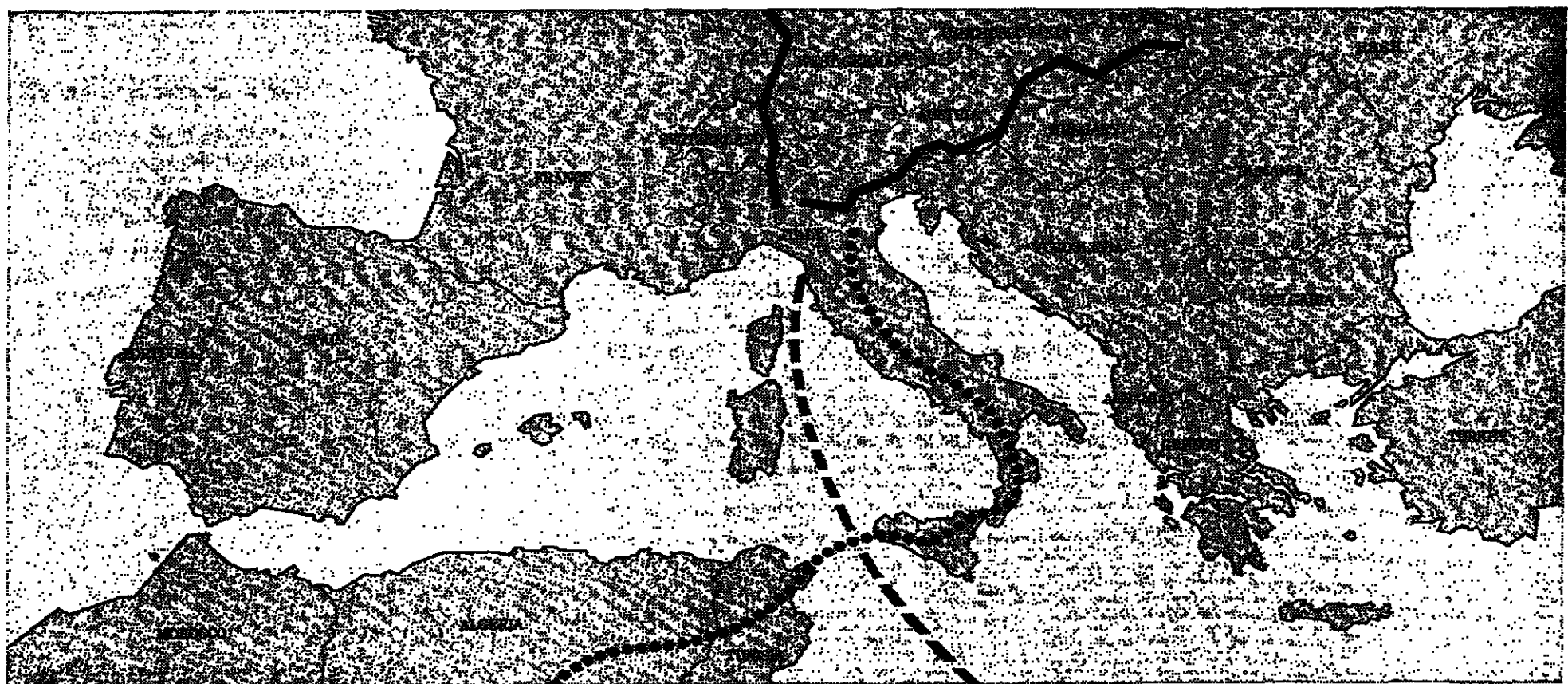
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PROFILE: TEAM ENGINEERING

Personal touch pays off

TEAM Engineering is one of these consultancies active in plant and civil engineering design in which Italy excels. Based in Rome it is by Italian standards medium-sized. Its skilled staff number just 90, compared with the 5,000 employed by an American giant such as Bechtel. And yet this small number, built up personally by the two people whose meeting a decade ago led to the company's formation in 1975, is capable of offering clients a strikingly wide range of services.

These customers tend to be public administrations and governments, most frequently in the developing world (Team's business is 80 per cent generated abroad) for projects ranging from roads, railways and landscaping to new schools, residential complexes and irrigation projects in Nigeria and beyond, to consulting services for a new engineering faculty building at the University of Ancona on Italy's Adriatic coast.

The choice of Ancona is far from accidental. For a presence at that university, as well as the head of Team Engineering itself is Vittorio Mosco, one of the country's best-known project engineering designers.

Team grew, as have so many such ventures in Italy, at the personal initiative of Prof Mosco and a small group of already qualified specialists, who decided to pool their expertise and set up their own professional grouping. Today Team has five partners, of who three are active; its volume of business is a carefully guarded secret, although it would appear substantial if the total size of its principal current venture—the construction of Nigeria's new federal capital of Abuja—is anything to go by.

The role of the design engineering consultancy is a broad one. It ranges from the initial request by a client for feasibility study, followed by a design of the project. Once this is approved, the scheme is put out to tender organised by the client. As soon as the bids from potential contractors are in, these are evaluated

by the experts from Team, on a non-binding basis. Once the contracts are awarded, then the consultants often superintend the progress of work, and play an active part in training as well as start up operations at a company plant. What is more, Team or another design engineering concern, can offer support on the financial side, such as exploring the possibility of soft loans to help pay for the project.

Improvisation

The workings of a company like Team epitomise some of the shortcomings and strengths of Italy as an advanced industrial power. Effective backing from the Government and Foreign Ministry may be deficient, especially when compared to countries like France, and indeed Team found the going was tough in its early days. But once the flow of business has been assured, the virtues of Italy come to the fore.

"Our human relations are better," says Prof S. Mosco, "and our proposals are both very detailed and very elastic at the same time. Flexibility, and a gift of improvisation, are in some ways tricky situations also distinguishes an Italian concern like Team from its competitors in the U.S. or elsewhere."

Prof. Mosco's University links are precious too. The day or two he spends on an average each week at Ancona University enable him to keep a close watch on potential recruits for the partnership. The emphasis is on youth: a bright graduate can come in at the age of 25 and, after evaluation during a couple of years training, are thrown in at the deep end.

For the time being, the company is heavily geared towards the Abuja project in Nigeria, where a third of its staff are to be found at any given moment. But the uncertainties of contracting in the Third World today are considerable. Team, like many civil engineering design concerns, is starting to look again towards the domestic market.

Rupert Cornwell

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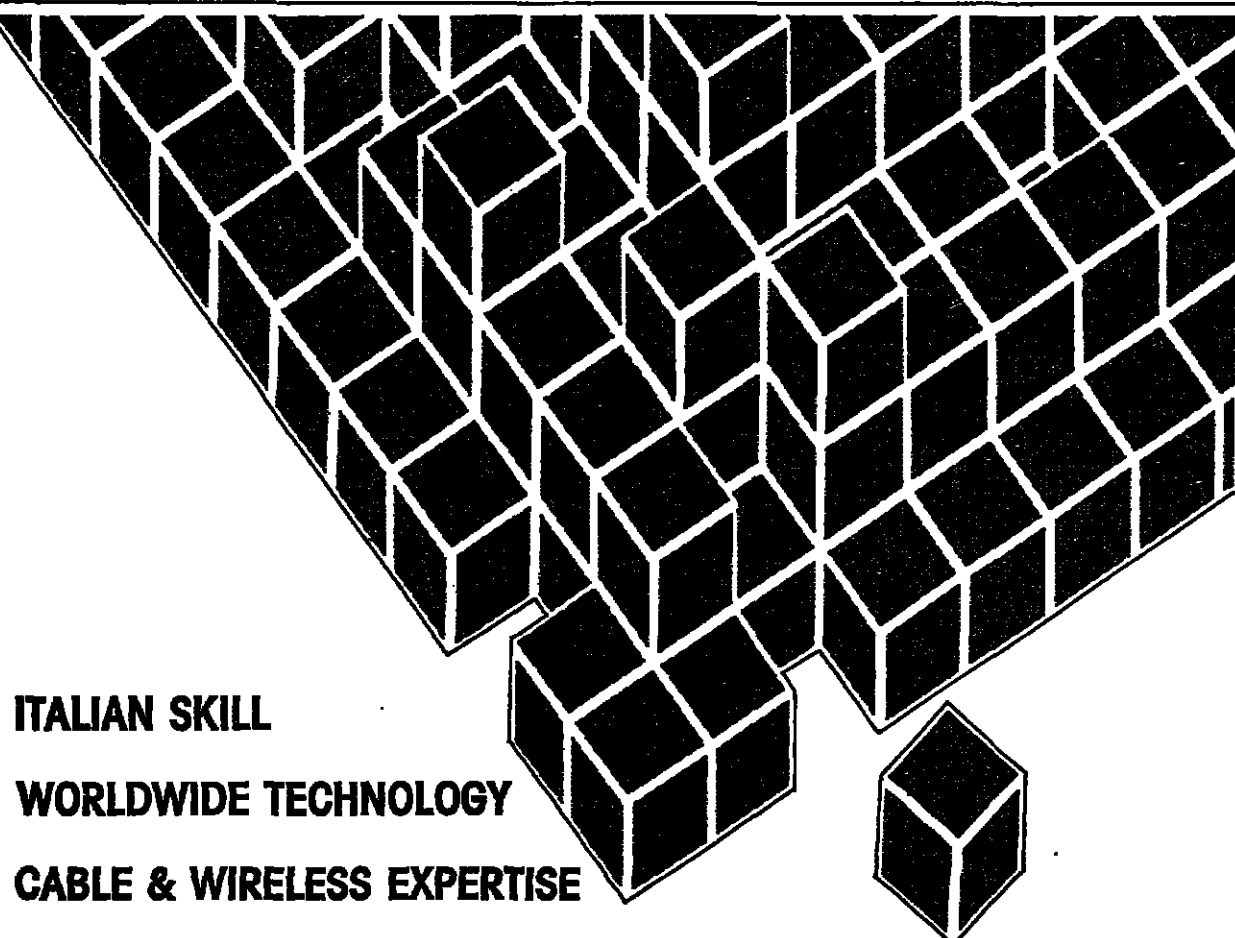
- process plants for chemical, petrochemical, pharmaceutical and allied industries
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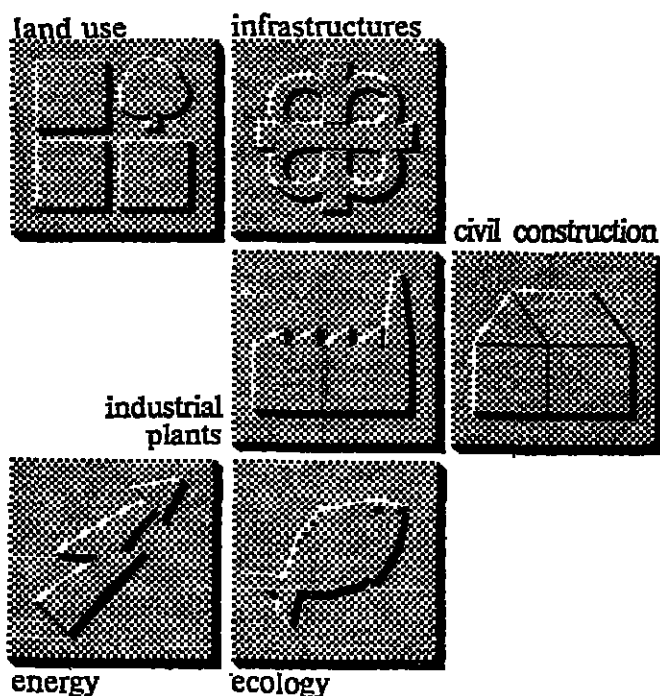
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ITALIAN ENGINEERING IV

Factory automation brings benefits to the sector

MACHINE TOOLS

IAN RODGER

THE ITALIAN machine tool industry has coped better than most of its international competitors during the long and deep worldwide recession in capital plant investment.

It has, for example, overtaken the U.S. to become the third largest exporter of machine tools in the world, after Japan and West Germany, and is the fifth largest producer with a 6.9 per cent world market share.

More important, it is emerging as one of the major contenders in the rapidly new business of factory automation. Italy has five groups of varying size that combine machine tool and electronic control expertise. These are the vital components of flexible manufacturing systems and other types of factory automation systems. Many industrialised countries, including Britain, have no companies that have manufacturing activities in both these areas.

The successful development of the Italian machine tool industry goes back to the late 1960s when the country's consumer goods industries, in particular, were investing heavily in new plant.

Typically, Italian engineering companies are small, with less than 500 employees. They work well with the local machine tool companies, most of which are also small and managed by young engineers who eagerly embraced numerical control technology.

State control of manufacturing industry in Italy is also a significant factor, as state owned companies account for about half of all fixed capital investment in the country.

In the machine tool industry itself, state companies account for perhaps 5 or 6 per cent of total turnover, but two of the five groups aiming at factory

automation markets, Salimp and Elmag, are state controlled.

In the past three years, Italian producers have attempted with some success to make up for the weakness of their home market with export sales. But last year, the value of total sales tumbled 12 per cent to L1,540bn in money terms — 20 per cent in real terms — and exports dropped 4.3 per cent in current prices.

Exports now account for 56 per cent of the industry's output, with about a third going to other European Community countries, 15.4 per cent to other west European countries, 12.5 per cent to eastern Europe and 8.1 per cent to North America.

Weaker orders

Mr Bruno Rambaudi, president of UCIMU, the Italian machine tool manufacturers' association, says orders weakened further in the first half of this year, although less for high technology products than for standard products.

The slump is hurting even the strongest companies in the Italian machine tool industry.

Mr Giuseppe Hannau, marketing manager for Europe of Olivetti Controlli Numerici, acknowledges that the business, with annual sales of about L1,000bn, is in a lull.

OCN is the leading Italian producer of machining centres, but is strong only in the home market. It also makes assembly robot and numerical controllers. To further its capabilities as a full line supplier of factory automation equipment, Olivetti in 1981 acquired Esercizio Pietro Pontiggia, the leading Italian producer of CNC lathes, and early this year it formed a joint venture with Allen-Bradley of the U.S. called OSAI to market its own and market A-B's well known CNC controllers in Europe.

Mandelli, another major machining centre manufacturer, managed to stay in the black last year, but its net profit was down 63 per cent to L140m on

ITALIAN MACHINE TOOL EXPORTS

(by major countries—1983)

Destination countries	Value (Lire m)	Change		Weight ('000 kg)	Change		Lire/kg
		1982/81	per cent		1982/81	per cent	
France	128,985	- 8.7	- 8.7	8,358	- 8.0	- 8.0	15,438
USSR	87,131	+ 75.9	+ 75.9	4,506	+ 31.7	+ 31.7	20,260
W. Germany	82,131	- 25.1	- 25.1	6,714	- 37.0	- 37.0	12,240
U.S.A.	57,578	+ 5.6	+ 5.6	4,538	- 21.6	- 21.6	12,690
UK	44,426	+ 25.7	+ 25.7	3,090	- 5.5	- 5.5	14,430
Switzerland	27,512	- 14.1	- 14.1	2,543	- 35.5	- 35.5	10,820
Spain	26,606	+ 17.8	+ 17.8	1,730	- 52.0	- 52.0	15,390
South Africa	26,077	- 41.3	- 41.3	3,558	- 35.9	- 35.9	7,350
Iraq	19,528	+120.0	+120.0	1,512	+116.2	+116.2	13,180
Sweden	18,910	+ 22.3	+ 22.3	1,443	+ 18.0	+ 18.0	13,110

Source: UCIMU elaboration on ISTAT data.

sales that were little changed at L340m. Mr Giancarlo Mandelli, group president, says that factory automation systems business has been larger than ordinary machine sales for the company since 1981. It is building systems for, among others, Ferrari and IBM in Italy, Caterpillar Tractor, Alstom Atlantique and Societe Nationale des Industries Aero-spatiales in France and Volvo in Sweden.

The company that appears to be the most successful in the transfer lines for the automobile industry with 1982 turnover of L422bn, the company has deliberately attempted to diversify its customer base in the past few years, and to develop its expertise in flexible systems. Today, about 35 per cent of its business is outside the automobile sector, compared with 20 per cent five years ago.

Among its recent important orders are a \$7m FMS project

to make compressor parts for Borg-Warner of a U.S. \$20m order from the Soviet Union for a system to machine combine harvester parts and a \$20m order from Turkey to machine tractor engine parts. Mr Francesco Giaccia, commercial director, says the company now has enough orders to keep it busy until the end of next year.

Order book

Flat itself now accounts for about 60 per cent of Comau's order book, because the group's motor division is in the midst of a major investment programme. Internal business has been as low as 7 per cent in the past and Comau would like it to be about half its total order book.

Although it already counts the major U.S. automobile companies among its major customers, Comau wants to increase its business in the U.S., so last spring it negotiated a joint venture with Bendix, a U.S. competitor in the transfer line business.

Bendix, for its part, was seeking a European partner with expertise in flexible factory systems. Under the deal, Bendix has taken a 30 per cent equity stake in Comau for an estimated \$30m and Comau gets a 10 per cent stake in a joint U.S. marketing company called Bendix / Comau Production Systems.

Mr Giaccia estimates that about 40 per cent of the orders won by the new company will be filled by Comau.

Jobs shadow hangs over rescue plan

CONSUMER ELECTRONICS

RUPERT CORNWELL

WILL JUNE 8 1983 go down as the day that Italy's struggling consumer electronics industry at last turned the corner? Or will it be remembered merely as another date on the road to its inevitable demise? That is the essential, unanswered question which remains after the approval that day of a L360bn (\$240m) plan aimed at re-organising and financially strengthening the small and unordered army of little companies active in the sector.

Possibly the scheme will prove to be too little, too late, to make good the backwardness and shortcomings of the industry in Italy, compared to its competitors abroad. The plan which was finally endorsed by CIPET, the inter-ministerial policy committee headed by Sig Filippo Maria Pandolfi, Industry Minister in the previous Government, is the fruit of discussions which originated as long ago as 1978. Many moreover would argue that even L360bn is insufficient, given the scale of the problems.

On the other hand, the plan has been drawn up with a thoroughness which augurs well for an eventual success, that would contrast with most other government-inspired efforts to overhaul industrial sectors in difficulty. What is more, it has skilfully exploited the common plight of the companies involved to secure an unusual degree of consensus over its aims and acceptance that alliances with leading non-Italian manufacturers are probably essential.

The kernel of the scheme is a new state-controlled financial company called Rel, short for Ristrutturazione Elettronica, jointly owned by the Industry Ministry and IRI, the publicly-owned industrial holding company.

Its future activities may be divided into four categories, two of which are certain to be implemented and two which have yet to be finalised. All are designed to correct a situation in which foreign suppliers have captured over half of the

domestic consumer electronics market, for products like colour TV, radio and video recorders, where Italy suffers from a chronic trade deficit, reaching L87bn (\$585m) in 1982 alone.

The first tranche, worth about L700m, of the L360m available will go to strengthen up to 20 small companies manufacturing either finished electronics products or components. The idea is for Rel to commit new financial resources to each of these companies via capital increases, which will see Rel acquiring minority stakes of up to 49 per cent in their equity. It is envisaged that the state's participation will not extend beyond five years, after which it will be bought back by the company concerned—by then, it is hoped, restored to health.

More important, however, is the involvement of Rel in attempts to breathe new life into the Italian colour TV industry, alongside two of the biggest, and long most troubled, Italian electronics producers, Indesit and Zanussi.

Committed

The story of colour TV in Italy is a wretched one, traceable to the great delay of the Rome authorities in deciding which system to adopt. It was not until 1976 that the first transmissions, using the German Pal system, were broadcast, by then foreign manufacturers were placed to capture the biggest share of the market.

The L360m which Zanussi has unavailingly committed to its three subsidiaries in the field (Zanussi Elettronica, Ducati Elettrotecnica, and Inelco) over the past five years are at the root of the severe difficulties Zanussi now faces.

By 1982 its share of the domestic colour TV market had risen to 12 per cent—and its declared losses to an unprecedented L130bn (\$86m). Clearly, state intervention was needed if the entire future of the group, employing 32,000 people, was not to be jeopardised.

As Zanussi was pondering the means of a substantial injection of fresh capital to reduce bank indebtedness which had reached L600bn by the end of 1982, the Government pushed through on June 8 its colour TV proposals. Their heart is a new financial group, capitalised at L600bn, in which Rel will have the largest single shareholding of 45.8 per cent—followed by Zanussi with

CONTINUED ON NEXT PAGE

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This situation is getting worse, because world population and production of food commodities grow at a different rate of development. The more suitable type of approach to improve this situation appears to be rural development programmes, in other words sectorial measures must be designed and co-ordinated so as to involve all the various components: irrigation, improvement of livestock raising techniques and rational range management; extension of improved agricultural practices; organisation of marketing facilities and services; installation of agro-industries to process agricultural and animal products; agricultural co-operation and social infrastructures and services, etc.

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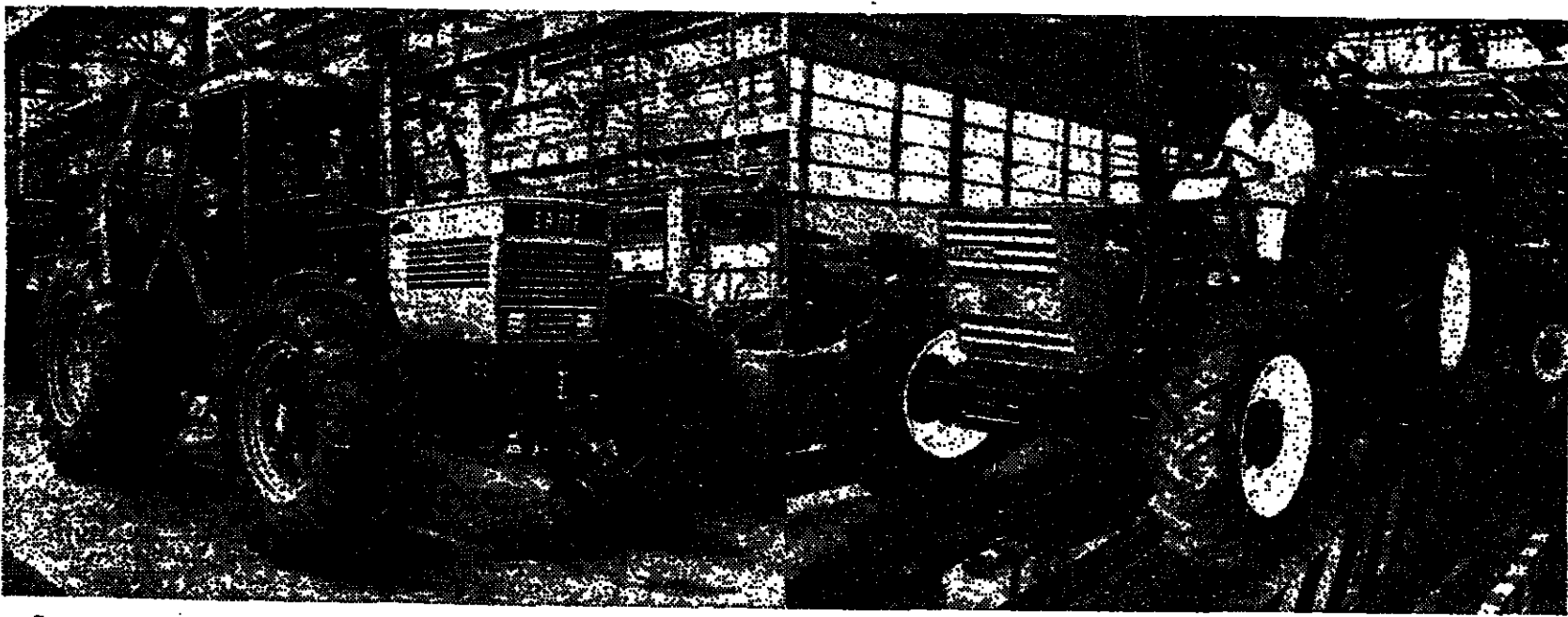
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ITALIAN ENGINEERING V



Same and Fiat tractors coming off the production line. Fiat has a 14.2 per cent share of the Western European tractor market; Same has 7.5 per cent

Top of the tractor league

AGRICULTURAL EQUIPMENT

IAN RODGER

ITALY IS famous for lots of things—song, love, pasta and fast cars among them. It also produces more tractors for sale in Western Europe than any other country.

Fiat Trattori is the European market leader, with a 14.2 per cent share, having overtaken both Massey Ferguson and International Harvester in the late 1970s.

Same, the other Italian group, has, together with its Lamborghini subsidiary, another 7.5 per cent.

The Italians start with very strong positions in their home market, Fiat with 38.4 per cent and Same-Lamborghini with 22 per cent.

Of the nearly 39,000 tractors Fiat sold in Europe last year, 19,000 were sold in Italy and of the 21,000 sold by Same and Lamborghini in Europe, 10,300 were sold in Italy.

Still, Fiat has made significant progress in a number of

markets, notably France, Belgium, Denmark, Spain, Greece and Ireland, and claims a 9 per cent market share in Europe, excluding Italy. Same's main export markets are France and West Germany.

Ask the Italians why they have succeeded, and the answers are not surprising. "We have a new product line, good service and we produce efficiently without big overheads in a single factory," says Vittorio Di Iorio, sales director of Fiatagri, the newly formed Fiat subsidiary that combines its agricultural equipment activities.

Same attributes its success in large part to a deliberate decision in the late 1970s to concentrate on large, four-wheel drive tractors, which now account for over 90 per cent of sales.

"The market was moving that way and we anticipated it," Mr. Remo Micheletti, planning and marketing director, says.

Same is also one of only two major tractor manufacturers that make air-cooled engines, the other being Deutz of West Germany.

Fiat is also a major supplier of tractors in many markets outside Europe, with 46 per

cent of its production going to other continents.

As a result, however, of financial instability and operating restraints in many third world markets, the group is increasingly inclined to concentrate its efforts in what it calls "free markets." "When you are in a free market, you sell your best product at your best price," Mr. Di Iorio says.

Mistakes

"But when you start to fiddle (by agreeing with a country, for example, to install a different engine because it is made in that country), then you have problems and your smart marketing mistakes. And if the local market collapses, you can't sell your product elsewhere."

The market Fiat is trying to develop now is the U.S., where it had been represented only indirectly until three years ago. Sales are building up slowly—the group expects to sell 1,500 tractors in the U.S. this year. "This is our adventure. It is not vital, but everyone is excited and we are doing a good job."

Fiat plans to continue building its European market share, but is not interested in buying other companies. "It would be

too costly to close their factories."

Mr. Di Iorio complains about government subsidies and exceptional bank credit terms given some of its competitors, but is philosophical about it. "Maybe, if we were in a position, we would play the same tricks."

Fiat Trattori is operating at a "satisfactory" rate; its increase in market share having enabled it to maintain production. "We have not lost money since 1974 and have been able to invest \$70m in the past three years on improvements to our transmissions and cabs."

The Same group (Same is an acronym for the Italian words for an engine company) consists of three tractor manufacturers, Same, Lamborghini and Hurlimann of Switzerland.

Until two years ago, the three companies ran independently, developing their own products and operating their own manufacturing and marketing organisations.

Since then, the group has been developing a new product line for the three companies, the Same models of which were introduced this year.

Same suffered with the 11 per cent decline of the Italian market last year, but improved its market share fractionally.

Production had to be slowed late in the year to reduce stocks, but total group output was fairly satisfactory at nearly 17,000 Same tractors, 7,000 Lamborghini tractors and nearly 1,000 Hurlimann tractors.

Group turnover was up 5.7 per cent to L488.8bn. Same's own overseas turnover was up nearly a quarter to L183.8bn because of its improving position in European markets and favourable currency movements. Less than 10 per cent of its sales came from outside Europe.

Optimistic

Mr. Micheletti said he hoped this would be the last year of recession in the Italian market, and he was optimistic that both Same and Lamborghini would remain profitable.

Same's strategy is similar to that of Fiat in that it favours concentration on European markets. The group made a big effort a couple of years ago to try and establish itself in China, but has virtually given up. "So far, we have spent a lot of money in China," Mr. Micheletti says wryly.

Nor does the group intend to diversify, except into the "house" diesel engine market. Same tried making commercial vehicles in the early 1970s but soon abandoned it.

ITALIMPIANTI

società italiana impianti p.a.

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BALANCE SHEET FOR 1982

in US million dollars

CAPITAL	24.0
RESERVES	15.8
NET PROFIT	5.6
TOTAL BILLING	612.2
WORK LOAD	1747.4

MAJOR ORDERS RECEIVED AND PLANTS UNDER CONSTRUCTION IN THE YEAR 1982

ABROAD

Maxi-desalination plant for Umm-Al-Nar (Abu Dhabi).
Iron and Steel Plant in Isfahan (Iran).
Iron and Steel Plant in Tubarão (Brazil).
Electronuclear powerplant in Cordoba (Argentina).
Restructuring and extending the Sobal steelworks (Portugal).
Industrial-port complex of Sepetiba (Brazil).
Desalination plant in Rabigh (Saudi Arabia) and Sitra (State of Bahrain).
Ship-loading system for the port of São Luis (Brazil).
Iron foundry in Malta.
Reheating and heat treatment furnaces in Brazil, Luxembourg, West Germany, Sweden, Holland, Soviet Union, East Germany, France, Canada, Saudi Arabia and United States.
Coal shipping terminal in Port Kembla (Australia).
Coal stacking-reclaiming machines for the steelworks in Port Kembla (Australia).
Expansion of the water pipe works of Luanda (Angola).
Plant for processing foodstuffs at Vladivostok (U.S.S.R.).

IN ITALY

Reorganization and modernization of Nuova Italsider Iron and Steel Plant in Bagnoli.
Reorganization and modernization of Nuova Italsider Iron and Steel Plant in Taranto.
Reheating and heat treatment furnaces for Nuova Italsider, Breda, Nuova Sias, Acciaierie di Piombino, Acciaierie Lucchini and Sisma.
Pilot project for harbours in Liguria and planning for territorial infrastructures.
Grinding mills for Cementaria Sebina di Bergamo and Cementi Adriatica di Pescara.
Coal terminal for the thermoelectric powerplant in Brindisi.
Reconversion to coal of the Cementi Klins in Taranto.
Environmental protection plants for Nuova Italsider, Nuova Sias, Acciaierie di Piombino, Acciaierie Lucchini and against pollution in the Gulf of Naples, for industrial and urban wastes at S. Eufemia Lamezia with the production of compost for agricultural use.
Wharf for colliers in Milazzo.

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IRI FINANCIAL

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OFFICINE MINNETTI

MANPOWER - NO LONGER NECESSARY
FOR HANDLING PACKAGES
IN DYEHOUSES

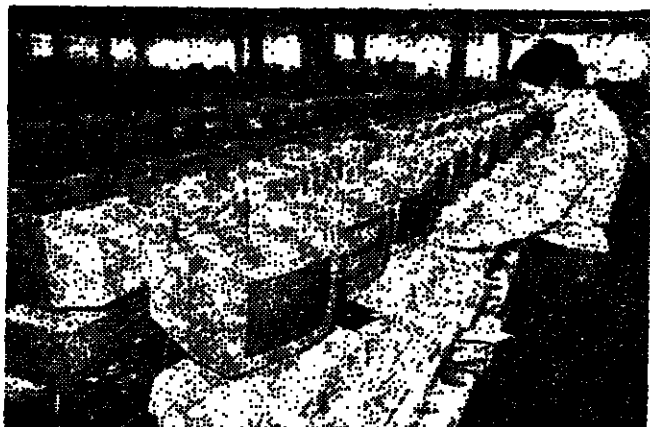
For many years OFFICINE MINNETTI have constructed and sold completely automated plants using robots to handle yarns in hank form, to extract the water, load and unload the dryer and then to pack the yarn. The experience gained from the unique technology developed in this field, has now grown into the construction of new package handling plants. This system handles the loading and unloading of the material carriers of dyeing equipment, rapid dryers, hydroextractors, R.F. dryers or others. A process computer controls the different robots which carry out the sequence of tasks, so that only one person is required to supervise, 800 packages of any shape or size can be handled per hour. The material carriers can be of different types, the computer recognises them and instantly adapts the movements of the robots. During the process the packages are shielded, the packages with spring centres are compressed and the spindles are locked with screw caps or other locking devices. Spacers, if used, are placed between each package during the loading process and removed during the unloading. The electric, electronic and pneumatic parts of the plant are made up of standard components which are universally available. The computer programme can be changed to meet the requirements of each individual user. The plant will be on show at the ITMA exhibition in Milan (10/19th October - hall No. 7, stand 03/05).

The interest aroused by this simple new system which completely automates the whole process, is enormous. Previously only parts had been automated. The plant which will be on show at the ITMA exhibition has already been sold on paper and can be seen in operation at the Officine Minnetti factory at the end of July. Further information can be obtained from:

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The making of data processing equipment in Italy is concentrated heavily in the hands of Olivetti. Above, work being carried out on M20 computers at the Olivetti plant in Scarmagno

Rescue plan

CONTINUED FROM PREVIOUS PAGE

43.4 per cent, and Indesit with 10.8 per cent.

The venture will have a maximum on-stream capacity of 700,000 colour sets a year, as well as 100,000 black-and-white TVs and other video equipment to be produced at a factory at Caserta, near Naples. By pooling the resources of the three partners, the project is intended to reap the advantages of economies of scale impossible to each of them on its own. In addition, the Rel-Zanussi-Indesit alliance may be expanded abroad—and thus become a player in the intricate complex of negotiations under way at a European level to reshape the industry.

Philips of Holland, which in early May announced a vaguely worded collaboration agreement with Zanussi, may become the venture's fourth member; nor is it to be ruled out that Thomson-Brandt of France, with which the Rome authorities have already had contacts, participates as well.

Rel is also weighing the prospects of intervening in two other related fields. It is considering whether to join forces with Autovox (and use technology from Philips) to promote Italy's manufacture of car radios. The most probable scheme foresees the creation of an operating company by Rel and Autovox which would produce 700,000 units annually. An analogous project is taking shape in the videorecorders field, involving Rel and the Italian Voxson electronics concern—this time with IRI as the foreign partner.

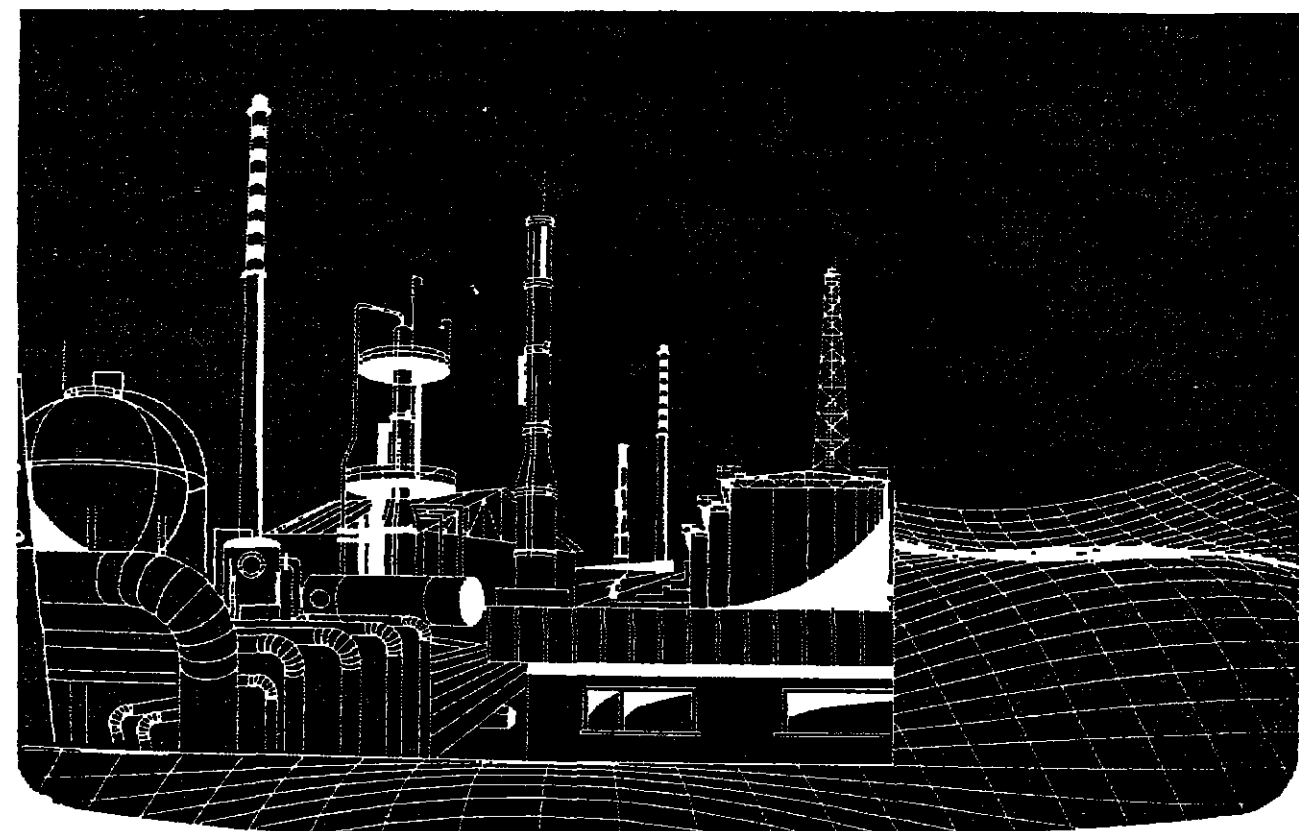
There is no doubt that developments along the above lines are vital if Italy is to remain a force in the fast-growing, and indubitably promising, consumer electronics field. Unfortunately, as the unions and Government are only too well aware, a considerable price in terms of jobs will have to be paid.

The pooling by Zanussi and Indesit of their colour TV divisions under the aegis of Rel is expected on its own to entail the trimming of 1,000 men from their present combined workforce. According to Sig Maria Colombo of the Cisl union, fewer than half of the 18,000 men presently employed in the consumer electronics industry are actually working. He fears that if the rationalisation plan goes through, 7,000 to 8,000 men might lose their jobs.

Nor does that figure include the possible cutbacks at Zanussi itself if its own recovery plan goes through. The company has long insisted that at least 3,000 jobs must be shed if Zanussi is to be restored to full health—as a study by McKinsey, the U.S. management consultants, concludes it can be—by 1985. By that date, the household appliances division, for which Zanussi is best known, would be generating a cash flow of just L80bn today, and the group's debt/turnover ratio be sharply reduced.

Major decisions for the future of Zanussi were taken at a meeting of shareholders on June 29. Sig Lamberto Mazza, chairman and chief executive for the last difficult years, stepped down to be replaced by Sig Umberto Cuccia, a manager with a long experience at Fiat behind him. This change may well be followed this autumn by a modification of Zanussi's shareholding structure.

Hitherto 80 per cent of the company's capital has been controlled, directly or indirectly, by the Zanussi family. But that proportion is likely to be reduced, although the family is insistent on retaining at least 51 per cent control. Now it seems as if members of the "consortium" of private companies, including Fiat, may take part on a long overdue recapitalisation plan.

Fifty years
of engineering the future.

Fifty is a good time to take stock; and for CTIP the results are more than positive. Since its founding in 1934, CTIP (Bastogi Group) has been playing a leading role in world engineering and it was, in fact, one of the first Italian engineering companies to gain distinction at international level. After playing a major part in the postwar reconstruction of the Italian refining industry, CTIP (Compagnia Tecnica Internazionale Progetti) began to specialize in the design, engineering and construction of industrial plants and gradually achieved an ever expanding reputation on the international scene until its field of interest touched on all sectors of the economy and the company became one of the principal training grounds for those highly skilled

engineers that became known as the "Italian school". It would take a long time to list all the areas where CTIP operates (providing services that can start from the initial pre-feasibility study and may then range right up to the delivery of complete grassroot plants on a turnkey basis), but the most important include: oil, petrochemicals, pharmaceuticals, natural gas, power generation, water treating, environmental protection and financing engineering, for a total of 350 major projects carried out in 60 countries. An organization of skilled technicians that can handle every technological aspect of international industry in the light of the structural, economic and financing requirements of our time. CTIP: A fifty year old story that is renewed each day.

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ITALIAN ENGINEERING VI

Thriving on the Nato connection

DEFENCE ELECTRONICS
JAMES BUXTON

ROME is not an industrial city and Italy, despite Olivetti, does not have a reputation for being in the forefront of the electronics industry. Yet out on the Via Tiburtina, which leads from Rome to Tivoli and beyond, are based some of Europe's most advanced companies in a major sector of electronics—defence.

The three main companies are Selenia (though about half its sales are on the civil side), Elettronica and Contraves. Between them they produce an impressive range of offensive and defensive weapons systems and the apparatus to control them, as well as some Europe's most sophisticated electronic warfare equipment.

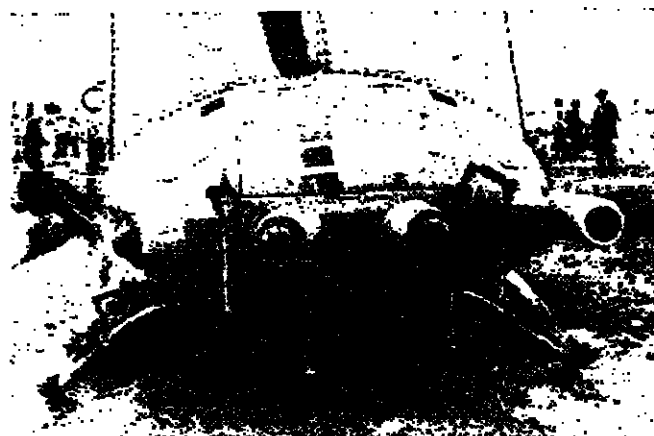
All three are highly export-orientated, selling about three-quarters of their output abroad, and all three have had very fast real growth in the past few years. This is due to the world boom in defence sales in general and to the success of the Italian defence industry in particular, which is now reckoned to be the fourth biggest exporter in the world, after the two superpowers and France but ahead of Britain.

Demanding

By any yardstick the Italian defence industry has, since 1976, vastly outperformed any other sector of the Italian engineering industry.

The Italian arms industry thrives on a unique combination of factors. As members of Nato the Italian armed forces need reasonably sophisticated equipment but are neither so wealthy nor demanding that they can impose their will on defence suppliers and insist on products that are too expensive or sophisticated to sell elsewhere—as often happens in Britain, for example.

This means that Italian military products are likely to be highly commercial. Export controls for many defence items are not always very exacting, though there are strict limits on sales of electronic equipment. Italian defence salesmen are renowned for their technical competence, persuasiveness and flexibility. The defence electronics industry benefits greatly from being part of a strong national defence industry.



The antenna on this Augusta-Bell AB212 helicopter enables the aircraft to discover if it is being detected by an enemy radar, and where and what type the radar is. The system's maker Elettronica, concentrates almost wholly on electronic warfare equipment.

The leading company in the electronics field is Selenia. A few months ago it became the head of a group of state-controlled systems electronics companies called Raggruppamento Selenia Elag, which has a strong bias towards defence electronics. It is also involved in other fields in systems electronics. The whole group, which comes under IRI through its subsidiary Stet, employs 9,500 people and in 1982 had sales of about 1,650bn.

Selenia itself, which accounts for nearly 1,400bn of that sales figure, is roughly divided between military and civil production. It is one of Europe's leading companies in the field of air traffic control and claims to have a quarter of that part of the world air traffic market which it defines "accessible". It has installed 190 air traffic control systems in 29 countries, including the Soviet Union (11 radar systems in the Moscow area, installed in collaboration with Saab of Sweden).

As an indication of Selenia's strength in the radar field, it recently sold a licence for one of its radar systems to Sperry of the U.S. The fact that Italy itself is only now getting an air traffic control system covering the entire country, built by Selenia, is cited as an example of how little backing the Government gives the company.

In the defence field Selenia makes the Aspidite multi-role missile which has been sold to 15 countries. The missile is in air defence systems including the Albatross naval system (mounted on the successful Lupo and Maestrale frigates which are built and equipped by a consortium of Italian arms makers) and the Aspidite is used in the Albatross naval system. Selenia has also developed the Spada ground-to-air defence system using Aspidite and has sold it to the Italian Air Force for use in air defence. It also makes military radar and electronic warfare equipment.

Heavy investment

For many years Selenia consistently made losses which the company attributes to the fact that it had to make such heavy investment in research and development but which its private sector competitors less charitably blame on the fact that it is a state-owned company. But in 1982 it made a modest profit of 1.5bn, last year this went up to 1.7bn. The company reckons it is now reaping the fruit of past investment.

Another company in the Selenia Elag group is Elettronica. San Giorgio, based in Genoa, which in the defence field makes naval systems and factory automation equipment. It recently brought DEA (Digital Equipment Automation) a small but fast growing Turin-based electronics company which was nearly bought by an American company.

A few hundred yards up the road from Selenia is Elettronica, one of the most remarkable electronics companies in Italy. It concentrates almost 100 per cent on electronic warfare equipment and is privately owned. It is the creation of one man, Sig. Filippo Frattolochi, who founded it in 1961 initially to make transformers for the railways. In 1965-66 it converted to electronic warfare equipment, then a field almost entirely unknown in Europe and certainly in Italy.

Electronic warfare falls broadly into two parts: electronic support measures (ESM) and electronic counter-measures (ECM). ESM involves such things as equipment to tell a ship, aircraft or army formation if it is being detected by an enemy radar, and where and what type the enemy radar is. ESM equipment can be used to build up a picture of the enemy's order of battle via his radio and other emissions.

ECM goes a stage further and involves the jamming of threatening transmissions and the retransmission of radar signals altered so that an enemy may fire his missiles at the wrong target. The company has designed equipment used for aircraft components with a high degree of commonality between the naval and air force equipment, to simplify logistic support and maintenance, and also make all its critical components itself so as to be independent of outside suppliers and able to adapt its components to the use for which they are required.

Elettronica says it has never produced under licence from other manufacturers and says it built up its electronic warfare know-how with the help of men who had originally designed the radars they were now trying to

behind poppy fields and closed circuit TV cameras in an intimidating gold grass-fronted building within which staff members move quietly about with their identity badges clipped to their lapels. Contraves is a wholly-owned subsidiary of the Swiss company Oerlikon. Bubble which set up in Italy in the 1950s mainly because of its access to the Nato market and comparatively low labour costs.

Its mixture of national production bases and the fact that many weapons projects are always joint ventures between different companies and countries gives Contraves a chameleon-like ability to make itself politically acceptable to almost any customer. It now has responsibility for Italy, the Middle East and Africa, while the parent company in Switzerland handles the Nato market.

After a history of developing what it says was the first sea-skimming missile (Seakiller) it specialised on fire control systems and radar. Its current pride is Seaguard, one of only a tiny handful of what are called close-in defence systems for ships: the last defence for a warship against aircraft and especially sea-skimming missiles like Exocet. Seaguard consists of a search radar, a tracking radar, a very rapid-fire gun and, if necessary, the anti-aircraft missile Aspidite (made by Selenia).

When a ship is being approached by a missile, the system should activate itself automatically and shoot down the missile using its four-barrelled gun, which is capable of firing more than 3,000 rounds per minute.

High hopes
Contraves says that the tracking radar and the fire control system—the heart of Seaguard—were designed and are made in Rome, while the UK company Plessey designed the search radar and Oerlikon is responsible for the gun. The interesting thing about Seaguard is that it is a private sector venture. Oerlikon decided to invest in it and has so far spent about \$100m.

So far, however, having been unveiled at the Geneva naval weapons show in 1982, only one navy—the Turkish—is thought to have bought Seaguard, but Contraves has high hopes of selling to Britain's Royal Navy, after which other orders could easily follow. So Seaguard is not yet in series production and Contraves is waiting to cash in on its investment.

Contraves regarded sales of about £115bn in 1981, of which about 80 per cent is exported. It employs about 1,100 people and does not talk about its profits.

METROPOLITANA MILANESE S.p.A.

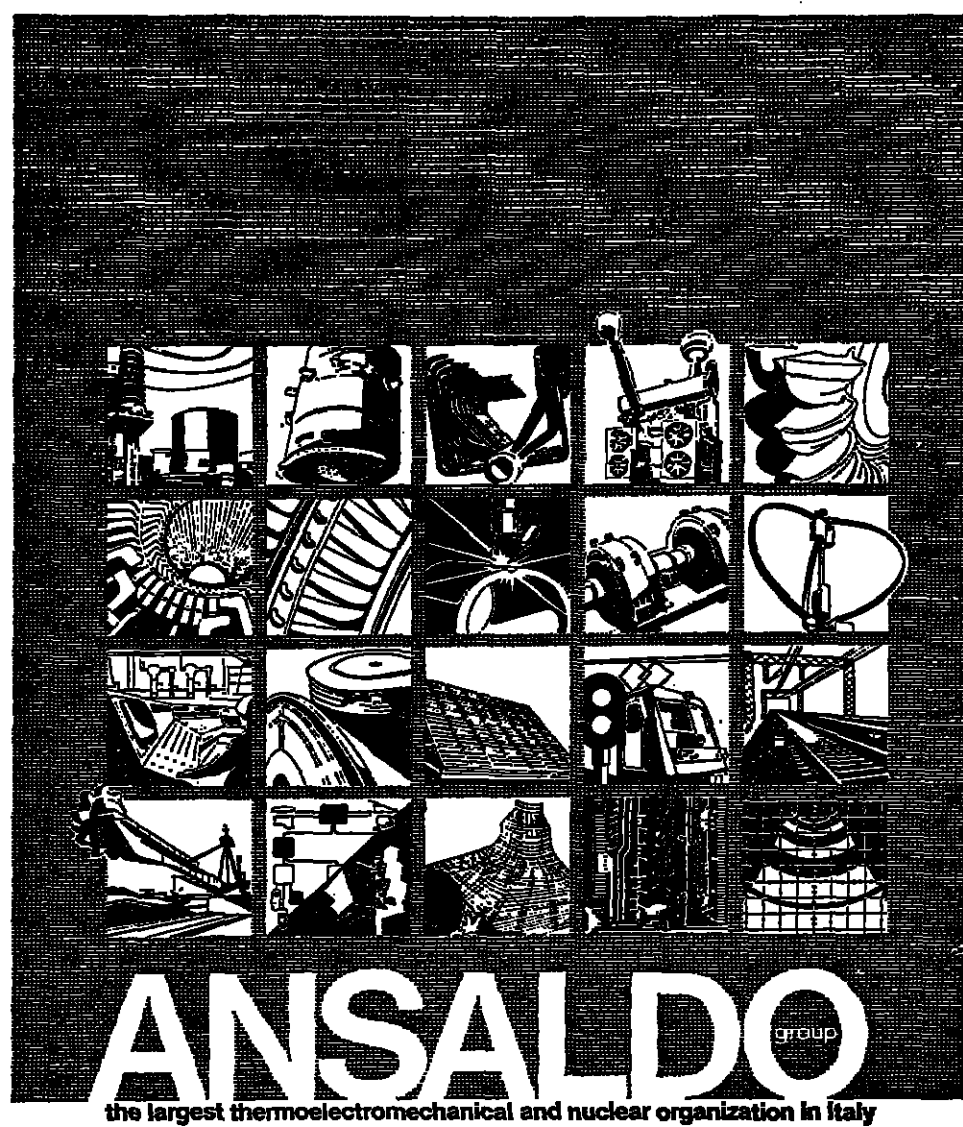
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Milan: —Plan of transport
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—Under construction 16.6 km — 20 stations
—Urban restructuring of the Garibaldi district
—Interchange junctions and corresponding parking areas
Lombardy: —"Ferrovie Nord-Milano" railway network modernisation 217 km — 68 stations
—Urban railway connections between Bovisio (F.N.M. railway station) and Porta Garibaldi and Porta Vittoria (State railway station) 20,500 km — 9 stations
Naples: —Underground railway line, line No. 1 11,400 km — 16 stations
—Alifana railway line modernisation 23 km — 13 stations
Turin: —Light rail transit line No. 1 14,210 km — 25 stations
Rome: —Lazio railway network modernisation Rome-Viterbo Line Rome-Fregene Line
Bologna: —Feasibility study of light rail transit network



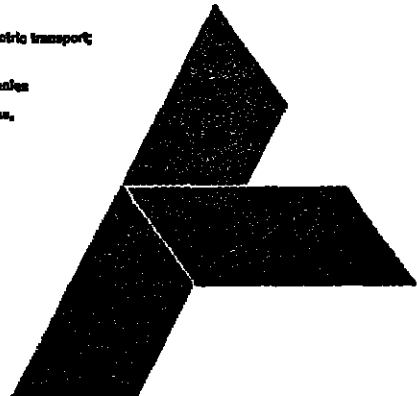
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Main Office • Genoa, Italy

saving national financial resources
Roncaglia OPR flour milling plant

manufactured in Modena Italy

MILLING HAS made great advances in the last thirty years in the area of increased productivity.

Systems have come and gone, changed and been remodelled. But all the systems have been remodelled on the same basis and principle, that is the traditional system.

However, the House of Roncaglia have broken away from this tradition and have advanced milling technology by the use of pneumatics for sieving. This technological advancement has enabled the House of Roncaglia to perfect a milling system the net result of which is the magical, modular RONCAGLIA OPR Flour Mill.

Using air in the sieving system whereby the product to be sieved is air-lifted and passed through durable nylon mesh has completely eliminated the use of elevators and traditional plan-sifters.

As a direct result of this marvellous invention the size of the mill building has been reduced from the 6 storey building necessary for the traditional mills to a single block only 5 metres high. This on its own has reduced building capital requirement in monetary value by at least 70 per cent, unlike in the traditional system where the bigger the capacity, the higher the building.

The RONCAGLIA OPR needs only a single block 5 metres high, regardless of the capacity, be it 10 or 1,000 tons.

By virtue of the fact that only a block is required to house the plant, the RONCAGLIA OPR Flour Mill can be sited anywhere regardless of the prevalent or geological and seismic conditions. Such is the versatility of the RONCAGLIA OPR that it can be sited anywhere, where it will give the miller optimum convenience and hence drastic savings in bringing in of raw materials (such as wheat, maize, oat, barley, rice, rye, sorghum, millet, etc) and bringing out of finished products.

As a result of the entire plant being sited in one floor, it is possible to operate and run the RONCAGLIA OPR efficiently with a minimum labour force. This has afforded the miller considerable savings in labour overheads.

Hygiene

The pneumatic technique of the RONCAGLIA OPR assures a very hygienic product that is second to none.

As over 97 per cent of the moving and lifting process is conducted by the air currents the possibility of flour contamination with residual worms, insects and cobwebs is non-existent.

The flour quality of the RONCAGLIA OPR has been acclaimed as among the very best.

The flour proteins do not suffer from any damage as the heat produced in the grinding process is constantly cooled by the ever present air currents. It therefore goes without saying that the ash content in the flour is very low and the product vastly improved from the homogeneity and quality point of view.

Manufacture

The RONCAGLIA OPR Mill is manufactured from the finest quality material. It consists entirely of precast blocks. The high quality steel used in the manufacture of the RONCAGLIA OPR is machined to precision automatically in RONCAGLIA's

fully-equipped factories.

Every single part put out is subjected to a very strict quality control before making part of a RONCAGLIA OPR MILL SYSTEM internationally patented.

No wonder the House of Roncaglia gives a 10 years' guarantee as compared to 6 to 12 months by its traditional competitors.

The modular RONCAGLIA OPR has for the first time in milling history made possible re-location and re-siting of the plant from one location to another, without losing even a single bolt.

Each mill is manufactured first taking into account the customer's requirements. Customer's exact requirement is the starting point for beginning the design of the plant. A systematic analysis of customer's requirement together with RONCAGLIA's extensive knowledge and resources in pneumatic milling enable the House of Roncaglia to supply a uniquely modern and dependable plant.

Process know-how coupled with Roncaglia's milling experience and manufacturing capability as well as Roncaglia's installation expertise form the basis of Roncaglia Service to Roncaglia clients.

Only a versatile modular RONCAGLIA OPR can ensure complete satisfaction in customer's mind.

No matter what the capacity, from 10 tons up to an infinite capacity, the House of Roncaglia is able to supply modular OPR Plants in which height never exceeds 5 metres. For flour production the width is only 2.5 metres and when production of semolina, grits etc, is required, the width is 4 metres.

The modular RONCAGLIA OPR plant can be designed to be installed as a series, each line independent from the other. This enables continued production when some machines are undergoing maintenance.

The erection time of the modular RONCAGLIA OPR is only 10 to 30 days as compared to 6 to 9 months in the traditional system. Reduction of installation downtime results in increased profit.

Supplied with the plant are instruction booklets, a spare part catalogue, technical operational advice and service manuals. Technical training is also given to client's personnel both in Italy and abroad. So the RONCAGLIA OPR is supplied on a turn key basis.

As buyers' complete satisfaction is Roncaglia's utmost concern, Roncaglia commitment does not end with the supply of the plant.

The House of Roncaglia guarantees the best after-sale service both technical and spare parts wise.

Roncaglia's large clientele who span the world over, from Europe to America, from Asia to Africa and from Central America to Oceania is testimony of its successful advanced technology.

The House of Roncaglia is able to supply plants and prepare full layout plans for the complete satisfaction of its clients at very short notice. This fast service enables governments and their associated departments to fulfil their agroindustry commitments without any further delay.

If you wish to know more about Roncaglia OPR technology send in the coupon

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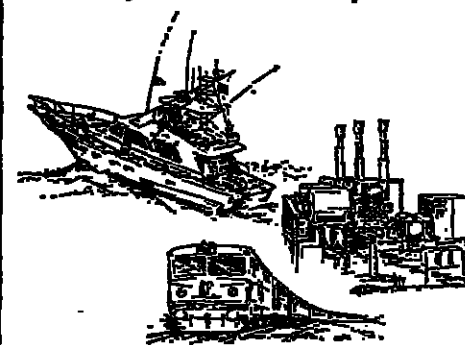
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ISOTTA FRASCHINI

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Bent Works: Zona Industriale - 70100 BARI - Pa. (080) 371023 - Telex 810773 - P.O. Box 383

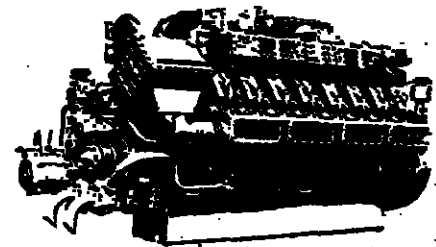
ISOTTA FRASCHINI produces Diesel engines, in the power range from 350 to 4,500 HP, for industrial applications (generating sets and pumpsets), marine applications (Marine propulsion for fast vessels and auxiliary groups), and railway applications (Diesel electric and Diesel hydraulic traction).



One of the fields in which ISOTTA FRASCHINI devotes great effort is that of "electrical engineering". Because of this, ISOTTA FRASCHINI is able to plan and to install turn key power stations, supplying to clients the most suitable technical solutions to their specific requirements.

Furthermore ISOTTA FRASCHINI is able to supply a complete range of engineering services, starting from an initial feasibility study up to the plant start up, including me-

chanical drawings (designs), maintenance and training of the client's operating personnel.



One of the most significant recent installations realized in Italy, called the "Capo Sele Plant" (south Italy), is a 12,800 KW power station, where 16 generating sets supply energy to four motor-driven powering 2,200 KW each, integrated with Diesel pump sets, each of them powering 1000 KW.

As far as the export side is concerned, a contract has just been finalized in Peru for the supply of 28 generating sets, powering 500 KW each, for the total value of 6 million Dollars. This contract is part of a development programme of agricultural areas of Peru. The electrification plan of decentralized districts eliminates the extremely expensive cost of bringing the electricity in through the conventional network.

ITALIAN ENGINEERING VII

Days of rapid growth over

AEROSPACE

JAMES BUXTON

RECESSION IS beginning to nibble at the Italian aircraft industry. After several years of rapid growth, exports are slowing down and new orders are arriving more slowly.

But thanks to rapid advances in the past few years the Italian aerospace industry is now one of the most important in Europe, both in size and technical competence. Government intervention with reorganisations and partial state ownership of most of the companies; much of the industry's success has been achieved despite rather than because of the government.

For example, there has been no pressure on Italian aerospace companies to take part in very expensive, prestige projects of the Concorde variety, while the Italian air force has never had the money to support the industry in the way the RAF has supported British aircraft manufacturers.

Success in the industry has been due rather to clever exploitation of gaps in the market left by the larger manufacturers, to far-sighted arrangements for the acquisition of foreign, mainly U.S., technology, to profitable sub-contracting deals with other manufacturers and to the traditionally effective Italian salesmanship, especially in developing countries.

The industry's total turnover was only L740bn in 1977. In 1982 it had reached L2,900bn, an impressive increase even allowing for high Italian inflation rates. Sales growth in 1982 alone was 31 per cent. Exports

in 1982 rose by 22 per cent to L1,900bn; faster than the 16 per cent inflation rate, but a slower rate of growth than in 1981 when exports rose by two-thirds. Allowing for imports of L480bn, in 1982, the industry had a trade surplus in aerospace products of L1,210bn.

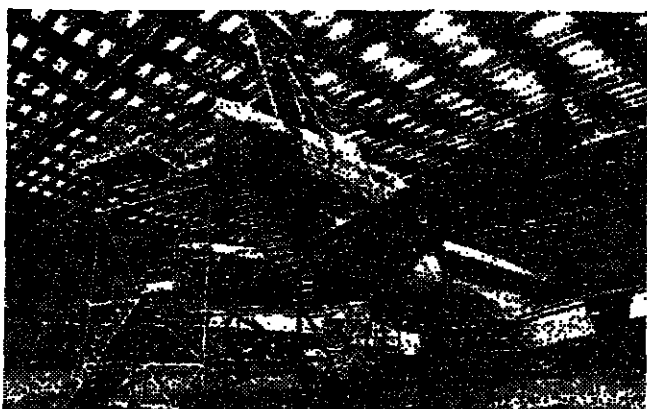
Though the state is the main shareholder, the aerospace industry is divided into two ownership structures. IRI, the state-owned holding company, owns Aeritalia, the main airframe maker, and Aeritalia numbers among its interests 25 per cent stake in Aeromach, which makes light military aircraft.

The other branch of the industry is controlled by EFIM, smallest of Italy's three state industrial holding companies. EFIM controls Agusta, the helicopter producer, and among Agusta's subsidiaries is Sial Marchetti, another fixed wing manufacturer. The tension, as will be seen, comes partly because of the potential for duplication and competition between the subsidiaries of Aeritalia and Agusta.

State-owned

Closely connected to the airframe manufacturers are the engine makers, Fiat Aviazione, part of Fiat, and Alfa Romeo Avio, a subsidiary of Alfa Romeo and thus another branch of IRI. The industry also draws heavily upon the products of the successful Italian systems electronics industry, part of which is state-owned.

After Signor Gianni de Michelis became Minister for State Shareholdings in 1980 he needed at least in establishing clearer guidelines between the two main groups in the industry in an attempt to avoid duplication; but his most recent proposal to bring the whole airframe industry under the con-



An Alitalia jet undergoing maintenance. The state airline has strong doubts about the European Airbus A320 project, and Italian manufacturers are hesitating over possible participation, despite strong French pressure.

rol of IRI appears at present to have collapsed.

Aeritalia, which increased its sales by 52 per cent in 1982 to L2,800bn, and doubled its profits to the still modest level of just over L1bn, is the biggest company by sales, the main operator in the sector of large aircraft. It builds the Panavia Tornado, in partnership with Britain and West Germany, and the arrival of the first of the 100 of these aircraft which the Italian air force is ordering is a major cause of the boost to the company's sales.

Aeritalia also produces the G222, the twin-engine military transport aircraft which is currently the largest aircraft of entirely Italian manufacture. The majority of G222 sales have been to the Italian air force, and though the aircraft has made foreign sales, it has found it difficult to combat the larger and more famous Lockheed C130 Hercules.

In keeping with its role as a large airframe maker, Aeritalia is a partner in the Boeing 787 project, making parts of control surfaces and tailplane using sophisticated composite materials which should enhance its technological capability. But it also makes parts for the McDonnell Douglas DC-9 and DC-10 airliners in the role of subcontractor, and will share the work on the DC-9 Series 80, of which Alitalia has recently ordered 30. An Aeritalia subsidiary will also do the work on refurbishing old DC-9 aircraft which McDonnell Douglas will be buying in from Alitalia as part of the deal.

The Italian manufacturer's ties with the two big American aerospace companies would not preclude it from joining the European Airbus consortium, but in practice Italy has grave doubts about the viability of the A-320 project, which France is very keen for it to join.

The project, for a 150-seat airliner, does not fit in with the needs of the airline Alitalia, since the aircraft will not be available until long after the DC-9 Series 80 programme is complete. It doubts whether the A-320 will be commercially viable anyway, which would make the investment of about L200bn in it that Italy will be expected to put up difficult to justify.

If Boeing goes ahead instead with its own 7 Dash 7 project for an aircraft similar to the A320, then Aeritalia could be expected to participate in that. For the moment the official Italian position is that, other

things being equal, it would prefer to join a European rather than an American aircraft project. The Italian government's view, however, is that other things are not equal.

But Aeritalia is co-operating with Aerospatiale of France in the construction of the ATR 42 commuter aircraft. The aircraft, which will seat about 50 passengers, has already won about 50 orders, and there is considerable interest in a possible military version with a rear loading ramp. The first flight is expected in August next year, and the first deliveries in 1985.

Through its stake in Aeromach, Aeritalia is closely involved with the AMX project for a light attack and battlefield support aircraft. The AMX is being developed in partnership with Embraer of Brazil, as well as with Aeritalia; designed to replace the old G91 in the Italian air force. It has also been ordered for the Brazilian air force - total orders now amount to 286.

Though the AMX's first flight is due by the end of this year, series production could be delayed by the fact that the Italian parliament had not approved the L470bn worth of financing needed before it was dissolved for the general elections.

Distinguished

Aeromach is also doing well with its MB 339 trainer and attack aircraft, which distinguished itself in Argentinian service in the Falklands by sinking a British frigate. Orders have been acquired from Italy, Argentina and Malaysia, and an agreement was recently made with the Peruvian Government under which the MB 339 will be assembled in that country.

Another country, which Aeromach refused to name, recently ordered 12; and there are hopes of orders from Iraq, where production facilities could also be created. Agusta, head of the other family in the aerospace industry, has perhaps a more homogeneous family product than Aeritalia. It is entirely involved in the helicopter business. It produces under licence a range of U.S. Bell helicopters, some Sikorsky models, and the Boeing Chinook CH-47. But it has also developed several of its projects, including the twin-engine Brando, which is designed for various military uses, and the formidable Mangusta anti-tank helicopter. The Italian army has ordered 67 of these. Sales prospects are considered good.

Then there is the project for the EH-101, a naval helicopter being developed jointly by Britain (through Westland) and Agusta, designed for both military and civilian use. It currently risks being delayed by the Italian parliament does not soon pass the funds needed for the development of the naval version. Part of the significance of the EH 101 project lies in the fact that it represents a partial weaning away of the Italian company from dependence on U.S. manufacturers.

Agusta's fixed wing subsidiary Sial Marchetti makes light turbo-prop aircraft and the sporty S-211 jet trainer. But it is at this level that overlap and competition tend to occur under the Government guidelines. Sial Marchetti is supposed to concentrate on the military side, while Partenavia, part of Aeritalia, has responsibility for the civil side.

But in practice Sial Marchetti's Cangaro has a direct competitor in Partenavia's stable, and it is also planning a 20-seat commuter airliner which would compete with the Partenavia P78, a 15-18 seat machine already under development. The very existence of the S211 in the jet trainer market offends Aeromach, which considered it its own preserve.

Opposition

But the idea, voiced by Sig de Michelis at the Farborough air show last year, of transferring ownership of Agusta from EFIM to IRI appears to be moribund for the moment, mainly because of EFIM's opposition to the idea of losing one of its better assets - and one which could be said, if looked at in a different way, to fit well with EFIM's other defence interests - it controls Oto-Melara and Breda, for example.

The two Italian aero-engine companies, Fiat Aviazione and Alfa Romeo Avio, are not directly involved in this controversy. Fiat Aviazione achieved sales of L300bn in 1982, a rise of 44 per cent and made a profit of L11bn. Alfa Avio's sales were L89bn. Fiat is gradually moving from production of engines under licence to the development of its own technology through joint ventures.

It recently signed an agreement with Pratt and Whitney of Canada for the development of a new jet engine for helicopters for use on Sikorsky models. It has also joined, as a junior partner, the big consortium which will jointly produce the engine for a new generation of 150-seat airliners.

Alfa Avio has a strong position in the servicing and maintenance of aero engines and in the manufacture of components. It has also developed a turbo-prop engine (the first all-Italian aircraft engine made in Italy since the war) and a small turbo-jet.

In the airframe industry one might expect that the pressure for rationalisation would increase as times became more difficult. Last year was a difficult one for helicopter sales, and the disastrous state of the airliner market and the weakness of the commuter aircraft market are alarming. Developing countries are in a bad way and the oil producers are retrenching. The immediate prospect is that competition for the Italian industry will become more intense.

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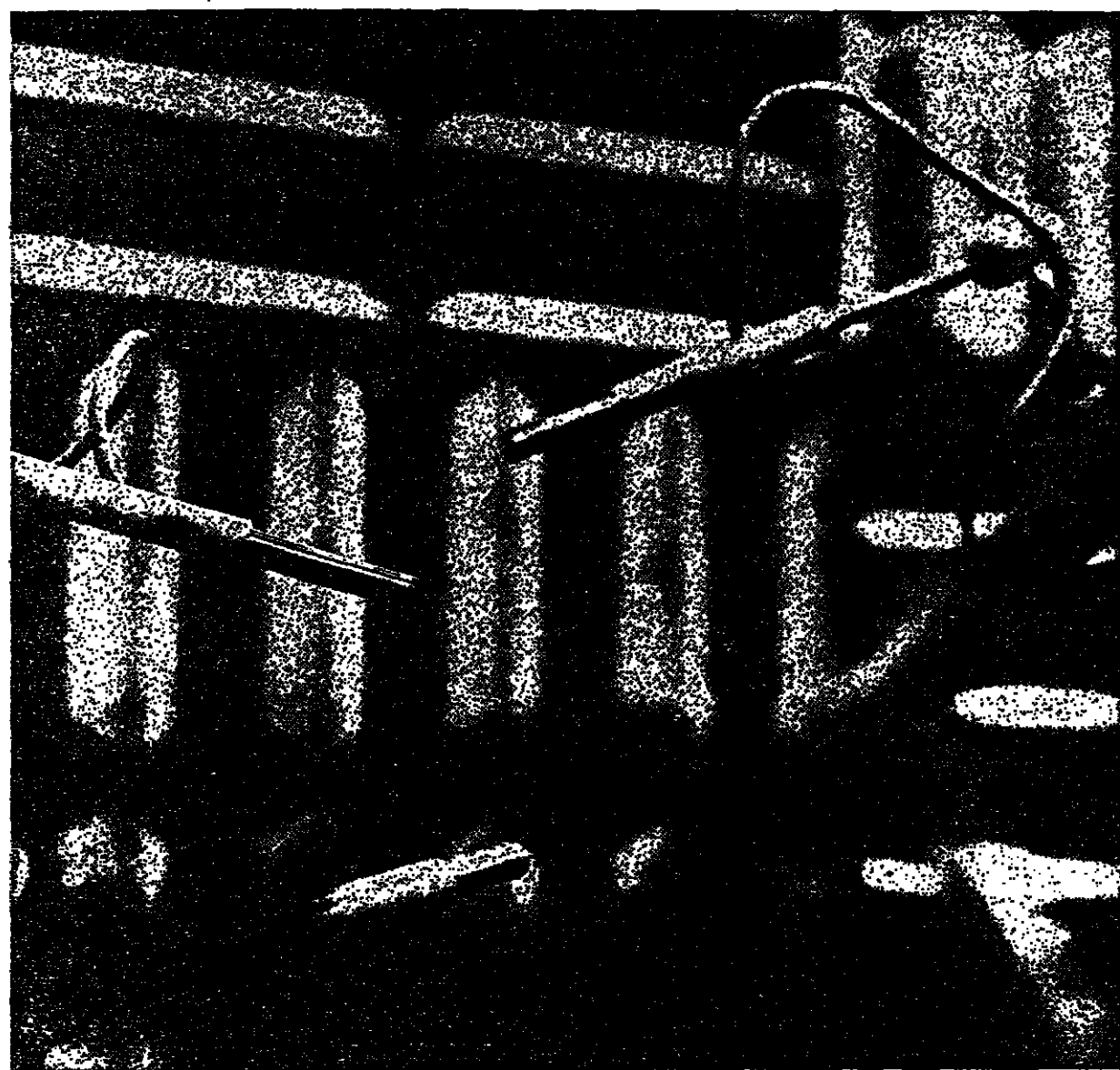
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ITALIAN ENGINEERING VIII



Fiat's bestseller, the Uno, and the Datsun Cherry Europe, the product of collaboration between Italy's Alfa Romeo group and Japan's Nissan



Home market grows but exports remain modest

ITALY CONSOLIDATED its position last year as Europe's second largest producer of diesel engines after West Germany.

Total production jumped 14 per cent to 624,000 units, almost entirely because of a big increase in the use of diesel engines in new cars and trucks.

The number of diesels going into cars was up 54 per cent to 183,000 and the truck market for diesels was up 15 per cent to 91,000 units.

The largest single end market for diesels, agricultural tractors, was off 2 per cent to 220,000 units and most other traditional markets, such as generating sets, construction equipment and industrial equipment also weakened.

In the current year, the car and commercial vehicle markets are expected to continue to grow while other application areas have been weaker, notably because of very soft markets in Italy for agricultural and construction equipment.

However, Planning Research & Systems, the London consulting group, are forecasting an 8 per cent increase in total output to 674,000 units.

Italy is fortunate in having strong competitors in all the main sectors of the diesel engine industry.

The Fiat group leads the industry with over 50 per cent of total sales. Its diesel engine manufacturing operations are divided between those carried out by Fiat Auto for cars and light trucks, and those by Iveco for big commercial vehicles, and most other application areas.

Active The other main Italian competitors in the broad centre of the market are Same, the tractor manufacturer, and VM, Stabilimenti Meccanici, which is the product of the 1970 absorption of Motovis, a private company, by the Stabilimenti Meccanici subsidiary of the state owned Finmeccanica group.

Same is one of three European manufacturers of air-cooled diesel engines in the 30-170 hp range, the others being Deutz of West Germany and MTM of Spain. Almost all its output of 26,000 engines per year goes to its own tractors, but the group is becoming increasingly active on the loose engine markets.

Italy also has three manufacturers of very small, air-cooled diesel engines, including Lombardini, the world leader in this category with production last year of 140,000 engines.

The other two are Ruggerini Motori and Sismi. All three are family owned companies and all three are located in the Reggio Emilia area.

Italian manufacturers have a very strong position in the home market. Imports last year accounted for only 11 per cent of consumption. On the other hand, direct exports are still

relatively modest at only 15 per cent of output.

Increasingly, however, Italian producers are looking to export markets not only for growth but to make up for any weakness in the home market.

Two years ago, VM, which until then had supplied engines mainly for construction equipment, introduced a series aimed specifically at high value cars. The two customers it has found for the new engine so far are Rover of Britain and Alfa Romeo.

Rover introduced a 2.4 litre version of the engine in its 2400 SD early this year. So far, it is apparently selling well in Italy, where diesel-powered cars are popular because of significantly lower taxes on diesel fuel than on petrol, but in Britain it has been a slow starter.

Last year, Lombardini signed a joint venture agreement with Briggs and Stratton of the U.S. aimed at increasing its sales in that country. Briggs is the world's largest producer of small petrol engines. Lombardini had not been very successful attempting on its own to replace Briggs engines in many small pumps, generator sets and garden implements. It hopes that the joint venture will do better.

Ruggerini made an exchange agreement last year with Mitsubishi Heavy Industries of Japan. Mitsubishi makes water-cooled small diesels, while Ruggerini's are air-cooled. The agreement provides for Ruggerini to make Mitsubishi engines in Italy and for Mitsubishi to make Ruggerini engines for sales in the Far East.

Iveco set up a separate organisation last year to treat engine sales as a distinct business. This was because about three-quarters of all Iveco engines are sold to customers other than Iveco itself, and the group wanted to increase its

presence in foreign markets.

Typically, about a quarter of Iveco's engines go to Fiatagri, the Fiat subsidiary that makes agricultural equipment. Another 3 to 4 per cent go to Fiat-Allis, the construction equipment manufacturer, and other Fiat subsidiaries.

The rest go to outside customers, including agricultural and construction equipment makers, coach builders, generating set assemblers, industrial equipment manufacturers and small to medium-size boat builders.

Last year, Iveco made roughly 280,000 engines at its five factories. This represents about 80 per cent of the group's two-shift capacity. Its engines range from 2.5 litre models for light vans to 12-cylinder, 17 litre units for railway engines.

(Fiat Auto, the Fiat car division, manufactures diesels derived from petrol engines up to 2 litres.)

It is not clear to what extent Fiat subsidiaries are obliged to buy Iveco engines rather than those of competitors. Iveco has taken over from Caterpillar Tractor the supply of diesels to Hessman, the U.S. big boat manufacturer acquired recently. But Magirus trucks still run with Deutz engines a year and a half after Fiat bought out Klockner-Humboldt-Deutz's minority interest in the truck maker. Also, some Fiat-Allis machines use Cummins engines, although these are in bigger sizes than those made by Iveco.

Mr Mario Locatelli, manager of Iveco's diesel division, says the group will sell Magirus trucks with Deutz engines "as long as the market wants it". Mr Locatelli says Iveco's goal is nothing less than to become, like Perkins Engines of Britain, an independent manufacturer known throughout the world for high quality engines with strong service support.

It is also looking carefully for opportunities to take over the supplying of engines to other commercial vehicles manufacturers.

"In order to survive in this business, you have to be able to invest \$100m a year in new plant and engines. If you are a truck manufacturer making only 10,000 engines a year, you won't be able to do that," he says.

"Sooner or later, someone will force the pace in engine innovation, and the others will have to follow or withdraw."

One recent international deal with Industrial Development and Procurement of Detroit means Iveco will supply IDP with some 20,000 engines a year, starting next year.

At last, the outlook improves

MOTORS

RUPERT CORNWELL

THINGS at last are looking up for the Italian motor industry. The improvement is not conclusive, and could yet be nullified if the hoped-for worldwide pick-up in car demand does not materialise. But senior officials at both Fiat and Alfa Romeo, the two leading Italian manufacturers, are convinced that the industry is in a stronger position than for many years.

The trend is evident in most of the traditional yardsticks used to measure the sector's health — market shares, financial performance, new models and productivity. In terms of absolute sales the picture is less encouraging but that will only be put right when both the Italian domestic market and those in other major Western countries recover. And if there are fragile signs of such a recovery elsewhere, demand for new cars at home is weak. Deliveries in the first six months of 1983 were 8 per cent down at 89,756 units, compared with the same period of last year.

As usual, the running is being made by Fiat, which alone accounts for some four-fifths of total Italian car output. The Turin-based group's car division, Fiat Auto, is currently in the middle of a £5,400bn (\$3.6bn) programme of investment in new models between 1980 and 1985. Earlier this year the spending yielded its most important fruit so far, with the launch of the Uno, the small car which Fiat is banking upon to be the 1980s what the hugely successful, but now rather

ancient, 127 was to the 1970s. The first results since January's debut have been distinctly promising. The new car is already the top seller within Italy, and Fiat is hoping for further benefits as the Uno is introduced in other major European markets throughout 1983.

There are other noticeable results of the capital spending too. Both the Panda utility model, and in particular the middle-of-the-market Ritmo range, have been given significant facelifts while this autumn the successor to the 131 model is due to make its first appearance. Provisionally named the Regata, the 131 will be a traditional three-volume saloon.

Commitment

Further in the future is the "Tipo 4" model which will replace the present top of the range offering of Fiat, the Argenta. The sprucing up of the model range will be underpinned by a heavy commitment of resources to robotisation, in the aim of improving product quality and reliability.

The efforts made by Fiat have thus far been only partly reflected in its financial performance. Consolidated profits for 1982 are expected to be above the 1981n achieved for 1981, but the group is still suffering from the costly implications of its disengagement from traditional, but loss-making, operations in Latin America, notably Argentina.

In Europe Fiat Auto achieved a profit last year of £260bn, but this was more than offset by £240bn of losses incurred elsewhere in the world, above all in South America. Even so, a massive improvement in productivity — claimed at 40 per cent since the low point of 1979 — is enabling Fiat to free re-

sources for investment and improved marketing.

A consequence has been a sharp improvement in the group's share of its all-important home market. In the first six months of 1983 Fiat itself claimed 45.8 per cent of total sales, against 44.9 per cent in 1982. The advance was more striking at group level: 54.5 per cent, compared with 51.4 per cent for last year as a whole. In April 1983 alone, the Fiat group's share of the Italian market reached 57 per cent, a proportion not matched since the halcyon days of the early 1970s.

One reason has been the success of the Uno but an equally important factor has been the strong performance of Lancia, the upmarket subsidiary of Fiat, acquired for a token \$100,000 in 1989. A third of the 1980-85 spending is earmarked for Lancia, and the new Prisma model, launched a few months ago, has proved something of a winner.

Lancia, together with its stablemate Autobianchi, has now outstripped Alfa Romeo to take second place among Italian manufacturers, with 8.7 per cent of total domestic sales in the first six months of 1983. Production at the company's main plant of Chivasso, close to Turin, is now running at full capacity.

Alfa Romeo, however, is not dismayed by what it trusts will be only a temporary demotion. One reason for the company's relative cheerfulness was the decline in losses reported for last year — to £80bn from almost £110bn in 1981 — and the considerable improvement in productivity achieved after agreements last year both at its Iseze factory, close to Milan, and the once notorious Pomigliano d'Arco plant, near

NEW VEHICLE REGISTRATIONS IN ITALY

	1st-half 1983	%	1st-half 1982	%
Total	899,756	100	981,936	100
Italian manufacturers	561,729	62.4	579,091	58.9
Imports	338,027	37.6	402,845	41.1
of which:				
Fiat	418,753	46.5	433,259	44.1
Alfa Romeo	55,881	6.2	65,435	6.7
Lancia/Autobianchi	74,737	8.3	69,545	7.1
Others	12,358	1.4	10,352	1.0

Naples. Another, however, is the small revolution about to overtake Alfa's own model range. The first novelty is the new Alfa 33, designed to slot in between the trusty Alfa Sud and the Giulietta, which received its European launch in May.

Controversial

Hard on its heels will follow the new car born of the company's controversial link with Japan's Nissan, 80 per cent Italian and 20 per cent Japanese by parts.

The model, the Arna, has been the object of a £60bn (\$40bn) investment programme, and will be marketed through whichever of the two "parent" networks happens to be stronger in a particular country.

Further ahead lies the replacement to the Alfetta. If these various developments achieve the success which Alfa's management is expected, then hopes that the company's losses will be halved in 1983, and disappear in 1984, could prove to be justified.

An additional ground for optimism is the agreement reached in November 1982 between Fiat and Alfa for collaboration in the components sector, putting an end to many years of wasteful jealousy and overlapping

duplication between the two. The first common components will feature in Fiat's Tipo 4, and in new models due from both Lancia and Alfa within two or three years.

But the increasing emphasis on co-operation to achieve economies of scale has extended to alliances going beyond frontiers. Fiat and Peugeot are working together on a new family of small to medium engines, to be produced at separate plants in France and Italy, while other significant ventures involve Fiat itself, Lancia and Iveco, Fiat's heavy vehicle subsidiary.

Last but not least, Fiat and Alfa should become the first beneficiaries of official subsidies, worth in all £800bn (\$600bn), long promised under a £1,500bn fund established to help high technology companies with research and innovation.

Bureaucratic problems have held up implementation of the scheme and many even now suspect that political motives, ahead of the June 1983 elections, were behind the decision. Whatever the truth, the disbursement is concrete proof that the Governments putting its weight behind the more promising parts of Italian industry, something which can only be to the latter's advantage.

A NEW DANIELI MARKET MILL
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On May 29 we started up successfully the market mill designed and built for Central Trinidad Steel Ltd. The mill, which is very well located in respect of Central and South America markets, has been supplied under the terms of a contract entered into on January 15, 1981; its main feature is the remarkable degree of flexibility when the rolling schedule is changed. This further notable achievement proves that the Italian industry, with its constant commitment, technical ability & capability of adjusting itself to different working & environmental conditions can attain high level results all over the world.

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MAIN TECHNICAL DATA

Production capacity:	180,000 tpy
Feedstock size:	130x130 mm
Product range:	squares 9 to 16 mm rounds 15 to 28 mm channels 75 to 100 mm angles 25 to 75 mm flats 25x6 to 50x10 mm
Value of contract:	Lt. 17,000,000,000

MAIN DANIELI PLANTS IN THE WORLD

ITALIA	UK
BENELUX	KENIA
GDR	LIBIA
FRANCIA FEDERALE	SUD AFRICA
PORTUGALLO	BIRMANIA
SPAGNA	MALESIA
SVIZZERA	TAILANDIA
SCANDINAVIA	TAIWAN
JUGOSLAVIA	COLOMBIA
URSS	MESSICO
ARABIA SAUDITA	VENEZUELA
GIORDANIA	CANADA
	USA

DANIELI

FRIULI IN THE WORLD

